

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY APRIL 5 1994

D8523A

Northrop wins its fight for Grumman with increased bid

US defence equipment manufacturer Northrop won control of US defence company Grumman after rival bidder Martin Marietta declined to raise its bid. Northrop increased its offer for the company to \$2.2 billion, even though, at \$20 a share, it had already made the higher bid ahead of a weekend deadline for offers set by the Grumman board. Page 17

Three dead and 13 hurt in Amsterdam air crash

Three people were killed and 13 seriously hurt when a KLM Royal Dutch Airlines flight carrying 21 passengers and three crew crashed near Amsterdam's Schiphol airport. The twin turbo-prop Saab 340B aircraft, flying from Schiphol to Cardiff, crashed as it tried to land after developing engine trouble over the North Sea. It came down close to a motorway linking Amsterdam and The Hague.

Russian aviation industry 'in chaos' A Russian leased A-310 Airbus crashed, killing all 75 people on board, because the pilot handed the controls over to his teenage son, the head of the Russian pilots' union confirmed. He said the tragedy was the result of chaos in Russia's civil aviation industry. Page 16

Seven involved in Colosio murder At least seven people took part in a conspiracy to murder Mexican ruling party presidential candidate Luis Donaldo Colosio, the government-appointed special investigator said. Five people are already under arrest for the killing.

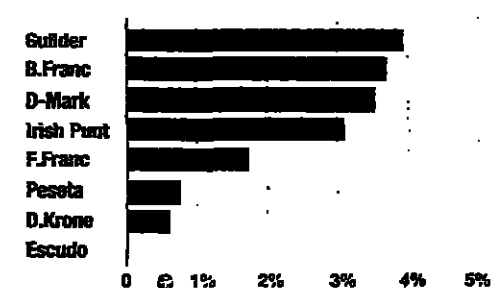
VW rebuts fresh claims against Lopez German motor group Volkswagen dismissed as "highly speculative" a report of impending legal action for perjury against Mr José Ignacio López de Arriortúa, group production director. Page 3

London and Dublin reject ceasefire The British and Irish governments were united in their rejection of the three-day ceasefire which the IRA will begin at midnight, saying it is an inadequate gesture. Page 8

Prospects stay bright for US industry Prospects for US manufacturing industry remained bright in March, according to a monthly survey of purchasing managers. Page 6

European Monetary System The spread between the strongest and weakest currencies narrowed last week as policy tightening boosted the Portuguese escudo at the bottom. A trimming of rates helped the Belgian franc replace the D-Mark as the second strongest currency behind the Dutch guilder. The Danish kroner slipped behind the Spanish peseta. Currencies, Page 31

EMS: Grid March 31, 1994



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Japan plans multimedia network Japan is drawing up a plan to unite the country's fragmented cable television operations into a network which could provide a full range of multimedia services. Page 4

Recco pays \$600m for rival US drug store chain Recco is to acquire rival chain Hook-Supercor for \$600m in a deal which signals a further consolidation in the drug distribution business in the US. Page 19

New move in battle for Corange The battle for control of Bermuda based pharmaceutical group Corange took a new twist when Curt Engelhorn, its biggest single shareholder, threatened to sell his stake. Page 19

West German production likely to rise Industrial production in West Germany will rise by 2 per cent this year because of rising foreign demand, a report from the Munich-based Ifo economic research institute says. Page 16

S Africa summit plans reviewed Plans for a peace summit of South Africa's political leaders have been revised amid fears that the new state of emergency in Natal may not be able to contain violence. Page 5

STOCK MARKET INDICES		STERLING	
Tokyo Nikkei	15,122.22 (154.94)	New York: DOW	5,987.38
New York: DOW	5,987.38 (+43.47)	New York: S&P	3,656.96
New York: S&P	3,656.96 (+6.29)		
US LUNTIME RATES		DOLLAR	
Federal Funds	3 1/4%	New York: LUNTIME	1.6952
3-mo T-bill: bid	3.692%	FR	5.7895
Long bond	5.87%	SP	1.4295
Yield	7.250%	Y	103.45
Gold			
New York: COMEX	388.7 (388.9)	Tokyo: OZ	103.77
London: OZ	388.7 (388.9)		

ALFA	50.00	GRASS	10.00	LEON	1.00	SPRINT	1.00
ALFA	50.00	GRASS	10.00	LEON	1.00	SPRINT	1.00
ALFA	50.00	GRASS	10.00	LEON	1.00	SPRINT	1.00
ALFA	50.00	GRASS	10.00	LEON	1.00	SPRINT	1.00
ALFA	50.00	GRASS	10.00	LEON	1.00	SPRINT	1.00

Israel steps up troop withdrawals

By Julian O'Connell in Jerusalem and Mark Nicholson in Cairo

Middle East peace efforts gained urgency yesterday as Israel stepped up withdrawing and redeploying troops and equipment in the occupied territories in preparation for Palestinian self-rule and the arrival of the first contingent of Palestinian police.

The move will add momentum to regional peace talks after months of delay and bitter wrangling and marks Israel's first concrete steps towards winding down more than a quarter century of occupation of the territories, in which live 1.5m Palestinians.

Israel's actions bolstered the confidence of Mr Yasser Arafat.

Move out of occupied territories boosts peace process

Palestine Liberation Organisation leader, who said he was making plans to return to the territories next month and be based in Jericho. The rapidly unfolding Israeli withdrawal also caused Syrian President Hafez al-Assad, concerned that Israeli-Palestinian progress would leave Syrian-Israeli talks in a backwater, to fly to Cairo for talks with Egyptian President, Hosni Mubarak. In both the Gaza Strip and West Bank town of Jericho, soldiers yesterday loaded up equipment and furniture on to trucks and evacuated prisons, police and military facilities to prepare for

up to 500 Palestinian policemen expected to arrive this week. Palestinians also said the Israeli army was close to completing the evacuation of 600 prisoners from the Anwar II prison camp in Gaza city to a detention facility in Israel's Negev desert. The Anwar camp is to be used by Palestinian policemen as a training and command centre. Some Palestinian youths stoned soldiers packing up equipment but at other places crowds of teenagers gathered round the departing Israeli troops clapping and chanting Palestinian nationalist slogans. PLO leaders welcomed the long-awaited change

on the ground. "It can be seen that the Israeli army is evacuating a lot of areas, turning out many forces," Mr Samir Abu Zayda, a PLO official in Gaza, told Israel radio. "That says the agreement is beginning to be implemented in the field. That is what is important." Israeli military officials said the government had instructed them to be prepared to complete evacuation of the Gaza-Jericho area by April 14 - the date originally agreed in the peace accord signed last September. The army said it had been told the final evacuation moves should be finished five days after Israel and

the PLO conclude negotiations under way in Cairo on a self-rule agreement for Gaza-Jericho. Mr Nabil Shalh, chief PLO negotiator in Cairo, said he forecast smooth progress and expected agreement within two weeks. However Mr Yossi Sarid, Israeli minister of the environment, said he expected the Cairo talks would only be finalised by the end of April allowing for a Israeli military withdrawal to be completed two or three days later. Talks on the deployment of the first contingent of Palestinian police continued into the night in Cairo, with the PLO drafting into the negotiations two of its most

senior military officers, Major-Generals Nasr Youssef and Abdelaziz al-Yahya. PLO officials have said they expect a force of more than 400 men to arrive in Gaza and Jericho "within a week" with an advance party of officers due in earlier. Officials from Norway, Denmark and Italy, which are to supply the 160 international observers for Hebron, also met yesterday in the Egyptian capital, but gave no indication when the first of their officers would arrive in the West Bank town. Israel also said it would allow

Dow Jones rallies after initial 83-point decline

US stocks hit by fears of interest rate rise

By Philip Coggan, Economics Correspondent

Shares on Wall Street fell sharply yesterday in response to worries that robust US economic growth reported on Friday would make interest rate rises more likely.

However, fears of a Wall Street might collapse proved unfounded. The Dow Jones Industrial Average dropped 83 points to 5,987.38 in early trading but then rallied on bargain-hunting.

US stock markets had been closed on Good Friday and yesterday was the first chance for share traders to react to Friday's announcement of a 456,000 increase in non-farm payrolls in March. The rise, the largest monthly increase since October 1987, indicated that the US economy is growing strongly and raised fears that the Federal Reserve Bank would find it necessary to push up interest rates again.

The Fed has increased short-term rates from 3 to 3.5 per cent in two moves since early February. Since the first increase in short rates, on February 4, bond and share prices have fallen around the world. Unlike the US stock market, bond markets were open on Friday and the 30-year US Treasury bond fell 1 1/4 points on the day.



Since bond and share prices often move in tandem, yesterday's fall in the Dow represented, in part, a catching-up with Friday's bond market weakness. Yesterday's nervousness on Wall Street will set the tone for the largest European stock markets in London, Paris, and Frankfurt, which resume trading today after Easter. Traders expect further weakness in London shares. The FT-SE 100 index, which closed on Thursday at 3,066.4, is already 12.4 per cent

Dow Jones Industrial Average	
1994 High (\$1/1)	5,987.38
Thursday (\$1/3)	5,985.96
Monday (\$1/4)	5,986.11
NASDAQ Composite	
1994 High (\$1/3)	803.93
Thursday (\$1/3)	743.46
Monday (\$1/4)	729.50
Japan (Nikkei 225 av)	
1994 High (\$1/3)	20,677.77
Friday (\$1/4)	19,277.16
Monday (\$1/4)	19,182.25
Singapore (Straits Times)	
1994 High (\$1/3)	2,471.9
Friday (\$1/4)	2,386.3
Monday (\$1/4)	2,386.1
Malaysia (KLESE Composite)	
1994 High (\$1/3)	1,914.48
Friday (\$1/4)	1,825.4
Monday (\$1/4)	1,825.3
Thailand (Bangkok SET)	
1994 High (\$1/3)	1,763.73
Friday (\$1/4)	1,636.0
Monday (\$1/4)	1,636.0
Brazil (Bovespa)	
1994 High (\$1/3)	16,190.00
Friday (\$1/4)	15,190.00
Monday (\$1/4)	14,190.00
Mexico (IPC)	
1994 High (\$1/3)	2,881.17
Friday (\$1/4)	2,416.38
Monday (\$1/4)	2,353.21

Investment surge aids Russian restructuring

By John Lloyd in Moscow

A surge of domestic and foreign investment in Russia is boosting the shares of privatised companies and giving much-needed momentum to the process of industrial restructuring, according to the government. The flow of foreign funds into the country reached \$400m in the first quarter of this year, raising hopes of a long-awaited breakthrough in investor interest in Russia, although some experts are less optimistic.

The prices of vouchers which Russians used to buy shares in privatised companies have been rising steadily and trading in shares of some of the "plum" enterprises has been frenetic, say financiers.

The two-year privatisation programme, due to end in June, is now releasing shares of companies in the utility, communication and energy sectors, at knock-down prices.

They include the Unified Energy System, the world's largest integrated power generation company; the Lukoil holding company, Russia's largest oil producer and refiner; the Rostelecom telephone corporation; and the Primorsk and Novorossiysk Shipping companies, which dominate the Russian far east and Black Sea maritime routes.

Shares in the Unified Energy System have risen from an original nominal price of Rbl1,000 (70 US cents) when they were sold to workers to \$2.30 when workers sold their shares in over-the-counter trading and to about \$8 in the national voucher auction, when members of the public bid their vouchers for a 15 per cent

stake in the company. Even so, the valuation of the company was extremely low by international standards, according to Mr Boris Jordan, head of the Credit Suisse First Boston branch in Moscow - the largest foreign bank engaged in buying and selling shares in the Russian market and the only one with a broker's licence from the Ministry of Finance.

"A similar company, producing that number of kilowatts, would be worth about \$40m in the US, over \$30m in central Europe. Here it was worth \$200m. The world has not yet woken up to the fact that Russian assets are so extremely cheap," says Mr Jordan.

In this climate, Russian investment funds, many of them cash-rich from arbitrage activities, are buying enough shares in some companies to control the management board. These funds, say

CSFB executives, are now sophisticated, knowledgeable and eager to restructure the companies under their control.

Mr Stephen Jennings, CSFB's investment banking director, believes the next three to five years will see widespread change in Russia's industrial sector. To prevent any single group exerting control over energy monopoly Gazprom, one of Russia's most profitable enterprises which is currently being privatised, 30 per cent of the company is being sold by voucher auction in more than 70 regions across the country.

Set against the new-found enthusiasm of Russian and foreign investors for privatised companies are the growing number of complaints of foreign business people, especially in the oil sector, that rapidly changing laws and tax regimes make large deals unattractive, and that organised crime is penetrating business practices, and that the country remains politically and macro-economically unstable.

"A lot of people think Russia is coming good. I don't believe it," said one foreign legal adviser. But Mr Adrian Ball, director of the Morgan Grenfell office in Moscow, said: "I would say there was a modest wave. Interest is higher than it was. This is particularly because privatisation is coming to an end."

Channel borers seek new holes to drill worldwide

By Andrew Taylor in London and John Riddling in Paris

Want to buy 200km of second-hand steel pipe or 110km of copper earthing cable? Maybe you are in the market for a fleet of used excavators or a crawler-crane capable of lifting 200 tonnes? One careful owner, and it must all go.

Vast amounts of civil engineering machinery and surplus materials left over from building the Channel tunnel, which opens officially on May 6, are attracting possible buyers from Malaysia, Denmark, Abu Dhabi and the US. Some 85 per cent of the project's second-hand equipment has already been sold, raising more than £30m for Eurotunnel, the operator, and Transmanche, the consortium of five British and five French contractors which designed and built the tunnel.

Still for sale is one of the 8.72 metre diameter tunnel-boring machines, the biggest of some eight machines that were used to cut the 50km tunnel linking Britain and France.

The machine, built in Glasgow by Howden Group, cost £7.5m and could fetch up to £2.5m second-hand, according to agents Henry Bunker, who are handling the British end of the sale.

Possible purchasers include builders of the proposed Channel tunnel rail link between London and the Kent coast. Other equipment may be bought by construction companies building London Underground's Jubilee Line extension. The agents have already sold a smaller tunnelling machine to build a storm-water drainage system in Brighton, Sussex.

Other tunnel-boring machines, which met mid-Channel, will remain entombed under the seabed. It would cost too much to dismantle and remove them. One of the French machines used to bore a section of tunnel from the French landward side is to be exhibited at the Eurotunnel terminal near Calais. Another French machine may be shipped to Britain for exhibition.

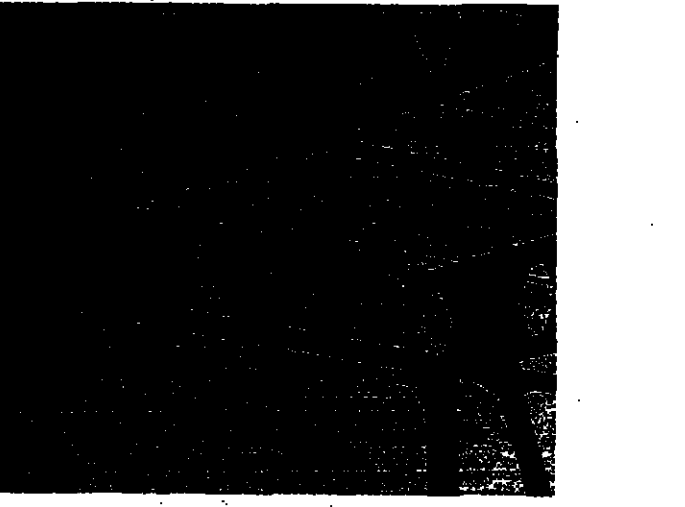
Mr Peter Harrison, a Henry Bunker partner, says the agents have raised more than £16m so far from British sales. Tunnellers building the Boston metro in the US and the 18-km Storebælt link in Denmark have bought construction locomotives and muck wagons.

A Hong Kong developer building hospitals in Malaysia paid \$500,000 for desalination plants previously used in the cooling system during construction of the Channel tunnel. A 200-tonne crawler-crane was sold to Abu Dhabi. Others were sold to the US, Singapore and Portugal, rising £2.5m, says Mr Harrison.

French contractors, unlike the British, handled the sales themselves. Mr Philippe Laboisse, cost control and administration manager for the French works, says French sales have recovered about 12 per cent of the equipment's original value.

He says the amount was similar to the £16m achieved on the British side but the downturn in the construction industry had made sales difficult. "I cannot say that it has been easy," commented Mr Laboisse.

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CNN report undermines nationalist leader's triumph at party congress

'Jewish' row unsettles Zhirinovskiy

By Leyla Boulton in Moscow

Mr Vladimir Zhirinovskiy emerged triumphant from a weekend congress of his ultra-nationalist, anti-Semitic Liberal Democratic party only to deny fresh evidence that he is concealing a Jewish background from his voters.

Mr Zhirinovskiy was officially appointed the presidential candidate of his party at the congress, attended by guests including General Vladimir Sterligov, a far-right former KGB general, and Mr Anatoly Lukyanov, the former Soviet speaker accused of masterminding the 1991 coup but recently granted an amnesty by the Russian parliament. Their presence suggested that Mr Zhirinovskiy is already preparing to enlist support in the 1996 presidential election from other ultra-nationalist parties and from the communists, whose ideology he described at the weekend as fine but badly applied.

However, just a few days after gaining blanket powers to run a party which is basically a one-man show and would collapse without him, Mr Zhirinovskiy was engaged in damage control against new evidence that he is of part-Jewish ancestry, despite his assertions to the contrary.

Film shot by CNN of his personal records in the archives of Alma Ata, the capital of Kazakhstan, the former Soviet republic where he was born, suggested he changed his name from Edelstein at the age of 18. The CNN report said that his mother's first husband, whose surname was Zhirinovskiy, died 20 months before he was born, while the marriage certificate to her second husband, Wolf Isakovich Edelstein, gave his nationality as Jewish. His mother's document show her nationality as Russian.

CNN also filmed an archive official saying she had refused a \$100 bribe to help unknown



Russian Defence Minister Pavel Grachev (right) introduces Boutros Boutros Ghali to defence staff during the UN chief's visit to Moscow

visitors take away the documents last month.

If widely publicised and believed inside Russia, the news would deal a death-blow to Mr Zhirinovskiy's presidential hopes given the anti-Semitism of much of his constitu-

ency and of Russia's political establishment in general.

If he manages, however, to persuade the Russian public that the report is part of a plot against him, especially one prepared and delivered by foreigners, it could play to his advantage.

Confronted with the records, Mr Zhirinovskiy told CNN they were "prepared by the Turkish secret service". However, his spokesman told the Itar-Tass news agency that the documents were the work of the Kazakh secret service.

UN to assess role in Georgia

Mr Boutros Boutros Ghali, United Nations secretary-general, yesterday announced that talks would begin this week in Geneva to see whether UN peacekeepers or observers could complement Russian efforts to make peace between Georgia and its breakaway Abkhazia region, writes Leyla Boulton.

The UN chief, in Moscow for talks with the Russian leadership, had earlier witnessed the signing of an agreement between Georgia and Abkhazia on the return of refugees displaced by the recent conflict. They also signed a joint appeal for the UN to deploy a peacekeeping force in the region, partly to counter Russian control over the situation.

Mr Boutros Ghali told a news conference that the UN would have to decide whether to send a multinational force to operate in parallel with Russian troops already there, or simply observers. But dashing Russian hopes for UN cash to finance its existing operations there, he said Russian troops already on the ground could not be given a full UN mandate.

Meciar skulks in Slovakia's political wings

"What did I do wrong?", a cartoon figure of Mr Vladimir Meciar, Slovakia's recently ousted prime minister, asked Jozef Stalin, the erstwhile Soviet dictator, on Slovak TV last week. "You didn't abolish parliament," came the reply. This struck a chord with the many Slovaks who accuse the ex-premier of Stalinist tendencies.

Mr Meciar, leader of the Movement for a Democratic Slovakia (HZDS), was forced to resign earlier this month after losing a vote of confidence in the parliament he has dominated since taking his party to victory on a wave of nationalist euphoria in the Czechoslovak elections of June 1992.

But it was the Slovak president, Mr Michal Kovach, who delivered the coup de grace. The president had obliquely criticised Mr Meciar with repeated calls for greater tolerance in Slovak political life. This escalated to a scathing personal attack on the prime minister and in turn gave Slovakia's fragmented opposition parties the courage to call for his resignation.

But removing Mr Meciar from political life will not be easy. He plans to emphasise his role as "father of the nation" and devote his prodigious energy to the task of dividing and confounding his enemies in the run-up to general elections set for September 30. If he wins he will exact retribution.

"When re-elected I will allow the president to swear me in, but then he will have to resign," he said shortly after losing power.

What sustains Mr Meciar's confidence, and worries his opponents, is the knowledge that he has already emerged from a previous political eclipse.

He was deposed by a similar parliamentary coup in April 1991 but he went on to form his own nationalist party and led it to victory 15 months later while Mr Vaclav Klaus, the Czech leader, swept to power in the Czech Republic on a programme of economic reform.

Since then the two countries have moved in contrasting directions, and Mr Meciar has suffered from the comparison. The Czechs, with low inflation and low unemployment, have forged ahead with privatisation and preparations for entry into the European Union.

The Slovaks, with a weaker industrial base, have seen unemployment soar to 17 per cent of the workforce, their currency devalued and privatisation stall to a halt amidst allegations of corruption and sales of state enterprises to political cronies.

Politically, Mr Meciar has suffered a welter of defections from HZDS ranks as well as criticisms of intolerance, secrecy and lack of vision.

The new coalition government is led by Jozef Moravcik, the former foreign minister who broke away from the HZDS with 10 other rebels in February. He has six months to establish its credibility as an effective government and win the votes needed to keep Mr Meciar from forming a new government.

Mr Moravcik has made clear that the government's priorities are to speed up economic transformation, de-politicise the privatisation process and take more effective steps to attract foreign investors.

The government's first move has been to block 13 of the 45 privatisation projects approved by the Meciar government in the six weeks prior to its removal. The new finance minister and former Meciar supporter, Mr Rudolf Fikus, has blocked the transfer of shares to the new "owners" pending closer scrutiny. Mr Fikus was

removed as ambassador to Austria, Slovakia's main foreign trade and investment partner, for criticising the ex-premier's policies towards the ethnic Hungarian minority.

Blocking suspect privatisations both underlines the government's commitment to greater transparency and signals its intentions to play hard politics against what it recognises as a formidable political opponent.

Already the removal of Mr Meciar has led to a tangible lightening of the political mood. The new government's main task is to demonstrate an alternative style of government, removed from the narrowness of the Meciar regime with its penchant for fast official cars and its aggressive assumption that critics were both personal foes of the leader and enemies of Slovakia itself.

Neither Mr Moravcik nor his coalition partners underestimate the difficulties ahead. None of the party leaders can match Mr Meciar's forceful personality, and the coalition parties which control 88 of the 150 seats in the Slovak parliament make uneasy bedfellows.

They range from the Catholic KHD party, led by Mr Ján Carnogursky, to the former

The ousted PM is determined to beat his enemies in the next election, writes Anthony Robinson

communists of the Party of the Democratic Left (SLD). In the middle sits a loosely-formed "centre alliance" composed mainly of defectors from the HZDS like Mr Moravcik and his predecessor as foreign minister, Mr Milan Kuzsko, a former actor who clashed with Mr Meciar shortly after independence.

The "historic compromise" which has brought Catholics and former Marxists together in shared hostility to Mr Meciar is particularly fragile. "For decades our people were persecuted by communists," Mr Carnogursky recalls. "Here in parliament the SLD's young leaders such as Petr Weiss are like social democrats and we can co-operate with them. But in the small towns and villages many SLD voters remain old-style communists and the antagonism runs deep."

Mr Meciar, whose two years in government allowed him time to sift through the former secret police files for ammunition against political enemies, has made no secret of his intention to exploit any sign of dissent within the new government's ranks.

But independence, Mr Meciar's war-horse in the 1992 elections, is no longer an issue. From all sides people argue that the most important thing now is to make Slovakia work, and above all to get the economy up and running.

The new government has taken over negotiations with the International Monetary Fund for a new \$360m (\$246.5m) standby loan while the central bank is forecasting that the economy, with its bias towards heavy industry and trade with the east, will bottom out this year.

Its main task is to persuade voters and investors, both domestic and foreign, that it is determined to push ahead with economic reform, and that it can win the election and form a stable government, even if Mr Meciar is still skulking outside.

Doubt cast on Bosnian peace talks

Mr Haris Silajdzic, Bosnian prime minister, yesterday said a new wave of "ethnic cleansing" in the Serb-held north of the country had put a resumption of overall peace talks in doubt, writes Laura Silber from Belgrade.

Mr Silajdzic also attacked the United Nations Security Council for not acting to stop a Serb artillery and tank offensive against the Muslim enclave of Gorazde, despite its status as a UN-protected safe haven.

The UN commander for Bosnia, General Sir Michael Rose, said he would visit Gorazde tomorrow to take a look at the situation.

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Magazine says director is accused of perjury VW defends López against new claims

By Christopher Parkes
in Frankfurt

Volkswagen has again been put on the defensive by reports of impending legal action for perjury against Mr José Ignacio López de Arriortúa, group production director.

The German motor group dismissed as "highly speculative" a weekend report in the news magazine *Der Spiegel* that Mr López faced a charge of making false sworn statements in a court action last year.

Meanwhile, it is believed that a separate German investigation into allegations that Mr López and three colleagues stole General Motors' industrial secrets before defecting to VW a year ago, has been widened to include other former GM workers.

Until recently only Mr López and three of the seven close colleagues who joined him at VW - all from the US group - had been under suspicion.

According to *Der Spiegel*, the Hamburg prosecution service has told Mr López's lawyers that if they do not present a defence, it will shortly seek a judgment on the perjury alle-

gation based on evidence on file. Legal experts said this indicated that the prosecutor was confident of winning a prosecution. German penalties for perjury range from a fine to imprisonment.

The magazine based its report on statements attributed to Mr Andreas Behn, the Hamburg state prosecutor, although VW said it stemmed from comments from GM lawyers. Mr López's lawyers had spoken to Mr Behn and still expected no charges, the German group said in a weekend statement.

Suspicions of perjury against Mr López arose last year in a civil action in which VW failed to win a gagging order intended to prevent *Der Spiegel* repeating allegations of industrial espionage which lie at the heart of continuing criminal investigations in Germany and the US.

Central to the magazine's latest report is an affidavit dated last June in which Mr López said he neither asked for nor received photographs of a secret new model planned by Adam Opel, GM's German subsidiary, shortly before he left to join VW. He contradicted

this four months later in another affidavit presented in a separate civil hearing.

VW's weekend statement reiterated that the company remained convinced that no GM data had come into its possession or was used to its benefit.

A German criminal probe against Mr López based on allegations of misconduct, embezzlement and breaches of competition law has been under way since last spring. Investigators have made no formal statements since late last summer when they seized masses of computerised data in raids on VW's headquarters and the homes of its new employees from GM.

The recent widening of the investigation is believed to be related to information found among these data.

A federal inquiry in the US, started last summer, is also continuing. The investigation into suspected wire and mail fraud - the illegal transmission of data across state boundaries - is focused on VW's local subsidiaries. However, at least two main board directors have been questioned before a grand jury.

Bossi in tough tussle for power

By Robert Graham in Rome

Mr Umberto Bossi, the leader of the populist Northern League, looks set to place further hurdles in the path of the early formation of a new Italian government by Mr Silvio Berlusconi, the media magnate. Mr Bossi has announced he intends to hold discussions in Rome tomorrow with Mr Mario Segni, head of the referendum movement and the leader of the centrist Italian Pact.

He has also hinted that these discussions could involve other parties outside Mr Berlusconi's Freedom Alliance, which won last week's general elections. "I want to listen to what these people have to say about programmes of government, not just gossip," he said.

In talking to the Italian Pact, which won 46 seats in the Chamber of Deputies, Mr Bossi is trying to raise the stakes with Mr Berlusconi. From starting out as conciliatory in the wake of the elections, Mr Bossi is now embarked on a collision course with Mr Berlusconi.

First he snubbed Mr Berlusconi by deliberately not attending a meeting on Friday between the League and the media magnate's Forza Italia. The first Mr Berlusconi heard of Mr Bossi's absence was when he arrived at League headquarters in Milan.

Then over the weekend Mr Bossi announced his intended round of meetings in Rome, from a mountain holiday retreat, and raised once again his objection to Mr Berlusconi assuming the premiership.

These moves by Mr Bossi are seen as tactics to boost his bargaining position in a future Berlusconi government and head off opposition from the grassroots of his party angry over any linkage with the neo-fascist MSI/National Alliance.

But the League leader risks seriously embarrassing Mr Berlusconi if he continues in this vein and threatens to complicate the task of forming a new government.

At the same time, there are increasing signs of irritation from Mr Gianfranco Fini, the leader of the MSI. He made clear over the weekend that Mr Berlusconi and Mr Bossi could not organise a deal to form a government without the full inclusion of the MSI, the third party to the Freedom Alliance.

In particular, Mr Fini is irritated by suggestions of the League and Forza Italia accepting a rewritten constitution with a strongly federalist structure for the new Italy. Faced with these problems, Mr Berlusconi chose to adopt a low profile during the Easter holidays. He was advised by an editorial in *Il Giornale*, his most supportive newspaper, to move more cautiously. The paper pointed out that the first step was for the new parliament to reconvene on April 15 and only thereafter could President Oscar Luigi Scalfaro begin to consider asking him to form a government.

Meanwhile, commentators have had a field day digesting an interview given last Thursday to *La Stampa* by Mr Gianfranco Fini, the astute leader of the neo-fascist MSI/National Alliance and the third likely partner in a Berlusconi government. Mr Fini declared Mussolini to be "the greatest statesman in this century". Did this mean, asked *L'Unità*, the daily newspaper backed by the former communist Party of the Democrat Left (PDS), that the right was irredeemably fascist?

Others left their conclusions to the cartoonists. *Corriere della Sera* showed Mr Fini sitting atop the open tomb of Mussolini with the (seasonal) caption "Resurrected", while *La Repubblica* pictured *Il Duce* in a wheelchair with a bubble caption: "Now I can die in peace".

Compiled by Robert Graham

Nurturing a landless nation Judy Dempsey visits the displaced Sorb people of Germany

The children hardly said a word. Frowning with concentration, they dipped their goose-feather quills into a warm jar of honey-comb wax to mark areas of natural colour on egg shells. Then they started drawing elaborate designs on the shells with dyes, before covering them with grease to make them shiny.

Like their parents, the children were dressed in the traditional bright clothes of the Sorbs, as they prepared for Easter Sunday in the German hamlet of Nowesee in Saxony, the 19th century.

"When you paint three crosses on the egg, it's a sign that you want to keep the evil spirits away," said Mrs Sylvia Panoscha. "When you paint a star with six corners, it is to thank the bees for the honey and wax."

"When you paint a star on top of the egg, it symbolises life. We are brought up knowing these things. I hope the traditions will live on with these children here."

The Sorbs are descendants of the west Slavs who migrated from the Carpathian mountains in northern Romania and made their way northwards to the river Elbe. They now live in Upper and Lower Lusatia, straddling the states of Brandenburg and Saxony.

They number fewer than 60,000 but senior members of the Sorb community believe they are witnessing something of a revival since German unification. Few, however, have any illusions about the difficulties in protecting a community which has undergone natural, and forced, assimilation.

"As an ethnic group, we were always under pressure," said Johann Kaspar, a 62-year-old Sorb who speaks a Slav language closer to Czech than to Polish. "Thousands emigrated for economic reasons in the 19th century," said Mr Bernhard Ziesch, a senior member of the Domowina, or Association for Sorbs based in Bautzen.

Many settled in Texas in the US, or in Australia - "but we still kept our culture alive through music, dance, song and customs. It was hard. Those who remained had to find work in the brown-coal mines and move to the cities. They soon became completely Germanised. They intermarried. They lost their identity as Sorbs."

He and Mr Kaspar believe, however, the Sorbs suffered most under the Nazis. "I was just a boy at the time," said Mr Kaspar, "and I remember that the Sorb schools were closed. We were forbidden to speak

the language in public. But my parents kept speaking Sorb at home and so did I."

When the East German communist party was established in 1949, the Sorb language and culture were allowed again, schools were re-opened, public signs were bi-lingual. But the Sorbs were not allowed any links with the diaspora.

According to Mr Ziesch, there are about 125,000 Sorbs world-wide. "It is only since the *Wende*, or change, in 1989, that we can set up cultural links with our fellow Sorbs throughout the world," he says.

Unification also led to the states of Brandenburg and Saxony ensuring that Sorbs could attend schools in their own language. There are now seven primary schools and six secondary schools for the Sorbs, and about 50 mixed German and Sorb schools.

But the assimilation has not been halted. "With German unification, the children now want to watch video games and all that sort of thing," said 65-year-old Mrs Magdalene Baiting, whose son Lotar, 45 and unemployed, cannot speak Sorb.

"I was posted in the army, and was later a policeman, so I

just spoke German," he says.

Even the fervent Mr Kaspar, who speaks German with a thick Slav accent, said it was a struggle trying to get his own children to speak Sorb. "I married, but she is a German, not a Sorb... The German language won the day."

Yet as the children painted the egg shells throughout the afternoon, many of their parents said they were confident they would learn Sorb. Ms Barbara Krahel, a shop assistant, and Ms Kirstin Böhm, an architect, feel they are Sorbs. "Our citizenship is German, but our nationality is Sorb, and I hope our children will feel themselves to be Sorb."

"It is up to us, as parents, to keep the culture alive," said Ms Böhm. "Now that we have all the freedom to do so, it might be harder, but the signs are that the children do want to learn about our past and traditions, as they are doing today in this hall."

Little Horst was not so sure. He spoke a few words of Sorb, telling me he had only one hour left to finish painting the Easter eggs, so he had to keep quiet and concentrate. Before he broke off, however, he said that, if I wanted to buy any of the eggs, they would cost DM1 (80 US cents) each. This he said in German.



Heavy marshals in Germany yesterday led to traffic jams and left motorists stranded

EUROPEAN PRESS REVIEW

ITALY

Italians like winners. Even if they do not back them, they are quick to recognise them.

With few exceptions, the Italian media did not expect Mr Silvio Berlusconi and his Forza Italia movement to come out on top in last week's elections. But as results came in they moved with considerable speed to correct this error - not least at the state-run RAI broadcasting network where many now fear for their jobs as a result of the sceptical tone reserved for Mr Berlusconi throughout the election campaign.

Mr Berlusconi's position as the man most likely to head the next government has seen the media magnate and three-month-old politician treated with a new respect.

Not once in the wake of the elections has he been referred to by the once oft-used nickname "Il biscione" - the colloquial name of a viper. Instead he has been regarded as "Il Cavaliere" - the knight.

Leading the shift away from scepticism to respect has been *Corriere della Sera*, which has always regarded itself as the weather-vane of sensible opinion. Mr Paolo Mieli, the editor, took the view that Mr Berlusconi and his friends in the right-wing Freedom Alliance were obliged by the sheer scale of their victory to form the next government.

"It is now up to Berlusconi to maintain his campaign promises," wrote Mr Mieli. "We read on his lips: less taxes and one million jobs without

cost to the state. So now we would either like to be able to thank him or pass him the bill if he fails to keep his promises."

Mr Berlusconi's arch enemies, the daily *Repubblica* and its weekly stable-mate, *L'Espresso*, have also begun to lower their aggression a few notches. The old venom remains, but there is an element of wait and see from veteran *Repubblica* editor Eugenio Scalfari, who spectacularly misread the mood of the nation.

L'Espresso's cover contented itself with the ironic title "Goal!" - likening the Berlusconi victory to that of his AC Milan football team. Inside, the magazine reserved some space for the shape of things to come by alleging links between Mr Marcello Dell'Utri, one of Mr Berlusconi's closest associates, and the Sicilian mafia.

In contrast, the other main weekly, *Panorama*, now controlled by Mr Berlusconi's younger brother, Paolo, came up with an adulatory front page: "How Berlusconi wants to change Italy," it showed a confident Mr Berlusconi staring into the future with a rising sun shining on his face.

Already one paper, *Sardinia's Unione Sarda*, has witnessed serious ructions between pro- and anti-Berlusconi camps. The editor and his two deputies resigned last week over what they claimed was victimisation and attempts to censor them after the newspaper's proprietor, Mr Nicola Grauso, took exception to reports

about his and Mr Berlusconi's masonic links.

But the sub-text of post-electoral reporting has been perplexity over the Berlusconi phenomenon and the incongruity of his potential allies in government. Readers have been treated to a bewildering change of headlines regarding the attitude of Mr Umberto Bossi, the populist leader of the Northern League. Last Thursday Mr Bossi and Mr Berlusconi had sealed the outlines of a deal for government - "Peace with Bossi", by Saturday it was "Bossi snubs Berlusconi" when the former refused to attend a negotiating session. Then by Sunday it was "Bossi: No to Berlusconi as Premier."

Meanwhile, commentators have had a field day digesting an interview given last Thursday to *La Stampa* by Mr Gianfranco Fini, the astute leader of the neo-fascist MSI/National Alliance and the third likely partner in a Berlusconi government. Mr Fini declared Mussolini to be "the greatest statesman in this century". Did this mean, asked *L'Unità*, the daily newspaper backed by the former communist Party of the Democrat Left (PDS), that the right was irredeemably fascist?

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Compiled by Robert Graham

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NEWS: INTERNATIONAL

India worried by sharp rise in inflation

By Stefan Wagstyl
in New Delhi

India's inflation has risen to an annual rate of 9.9 per cent, prompting fears that it could climb above the politically sensitive 10 per cent level and provoke attacks on the government's economic liberalisation policies.

The data, released on Sunday, refer to the rate of increase in wholesale prices for the week ending March 19, the latest period for which figures are available.

Inflation has risen sharply in the past year from a recent low of 6.7 per cent, due partly to increases in government administered prices of basic commodities such as food and fuels and partly by a rapid rise in the money supply.

The increase in administered prices from artificially low levels are a central element of economic reform, which includes decontrolling prices and reducing subsidies.

The rise in the money supply has two principal causes - larger-than-planned government borrowing and the inflow of foreign exchange into India.

According to officials at the Reserve Bank of India, the central bank, the money supply

has risen by about 17 per cent in the year to the end of March 1994, compared with a target of 12 per cent.

The government has said it could drive down prices by releasing low-priced food from its official stocks and by spending some of its \$15bn (£10.2bn) of foreign exchange reserves to import essential commodities.

Such policies could help the poor, who are most vulnerable to price increases, but they may not hold down inflation in prices of industrial goods.

Also, the increase in the inflation rate could force the postponement of future interest rate cuts.

Officials are concerned that the inflation rate is hovering at about 10 per cent when the general climate for prices in India is favourable. International oil prices and interest rates are low and India's farmers have had six good monsoons in succession. An unexpected deterioration in this price climate could well raise the inflation rate further.

Another worry is that the economy is growing at only a moderate pace - an estimated 3.8 per cent for the year ending March 1994. If growth accelerates, as the government hopes, the upward pressure on prices could also increase.

S Korean economy expected to grow by 6.5%

South Korea's leading private economic institutes predict that the economy will grow by at least 6.5 per cent this year, up from 5.6 per cent in 1993.

The greater growth is attributed mainly to increased industrial investments and higher domestic consumption.

Companies are adding production capacity due to a surge in exports caused by the weakness of the Korean won, the currency, against the Japanese yen and by stronger demand in its biggest overseas markets, including the US, Japan and China.

The central bank, however, warns that the current account, which posted a slight surplus of \$400m (£305m) in 1993, may fall into a deficit again this year as imports increased due to stronger domestic demand.

Last year's surplus was the first since 1989.

The brisk economic activity is also reviving fears of inflation, which reached 5.8 per cent in 1993, the central bank announced yesterday.

It was among the highest in Asia, although down from 6.2 per cent in 1992.

The Korean economy has steadily recovered since 1992, when gross national product growth fell to 4.7 per cent, the lowest since 1980.

The Samsung Economic Research Institute predicts that GNP will increase by 6.5 per cent this year.

Other institutes are more optimistic, with the Hyundai Research Institute expecting GNP growth of 7.3 per cent.

Trading volumes light on foreign exchange's first official day of operation

Quiet debut for new China market

By Tony Walker in Beijing

China's interbank currency market made a quiet debut yesterday on its first official day of trading, with the yuan exchange rate fluctuating in a narrow band and eventually closing at Yn8.69 to the dollar.

Trading volumes were light, said an official of the Shanghai-based National Foreign Exchange Trading Centre, which has been operating experimentally since early March.

Foreign bankers said they were still seeking details of ground-rules for the operations of the new market, including its relationship with the some 100 currency "swap centres" countrywide that it was meant to replace.

Bankers were critical of what they regarded as a step back from the currency reforms announced in late December. These foreshadowed the early phasing out of the swap markets used by joint venture companies to exchange local and foreign currency.

Chinese banking officials described the retention of the swap market system as a "transitional" until the national interbank market was fully operational. This may take some time since a national electronic dealing network is far from complete.

The new Shanghai market, which is designed to facilitate moves towards full convertibility of the yuan, is linked to exchanges in five larger cities - Beijing, Guangzhou, Shenzhen, Tianjin and Hangzhou.

A foreign banker in Shanghai said that the new interbank market was effectively a "three-in-one" market. It would serve for the time being as a "swap centre" for joint ventures, an interbank market for Chinese institutions and as a market for foreign banks restricted to selling foreign currency on behalf of Chinese



Migrant workers sit outside a train station in Guangzhou. Large numbers arrive in the southern city daily, in search of work

customers. Joint venture customers are being confined to swap centre trading for the time being in an apparent attempt to lessen pressures on the market in its early phase. Bankers praised moves towards a genuine market.

HK reporter jailed for spying

China, taking an uncompromising line on human rights, yesterday defended police action against its best-known dissident and announced it had jailed a Hong Kong-based reporter for 12 years for spying, Reuters reports from Beijing.

The foreign ministry said police had interrogated Mr Wei Jingsheng because he had not followed the rules imposed on him after his release last year.

Separately, the Beijing Intermediate Court said Mr Xi Yang (right), a China-born reporter for Hong Kong's Ming Pao daily, had been jailed for 12 years for spying and stealing state secrets. Mr Tian Ye, a clerk at the central bank who allegedly gave information on bank interest rate changes and gold policy to the reporter, was given a 15-year sentence.

"The most important thing is that the People's Bank of China (China's central bank) has decided to allow the yuan to fluctuate - to find its true value," said one.

Bankers are predicting a possible depreciation of about 10

per cent in the value of the Chinese currency to Yn9.5 to the dollar by the end of the year.

But they also warn that if efforts fail to dampen inflation, currently running at more than 20 per cent in the larger

cities, the yuan may well depreciate by a larger amount. China unified its rates of exchange at the beginning of this year, abolishing its official managed exchange rate of about Yn5.7 to the dollar. It adopted the prevailing swap market rate of about Yn8.7 to the dollar as the new rate.

The authorities, in the initial phase of the new interbank market, are restricting fluctuations to 2.5 to 3 per 1000 to counter a possible sharp depreciation. They say this step will be temporary.

Rates applying in the swap centre will track the weighted average in the interbank market. This follows objections by bankers to an initial Chinese proposal that the rate applied to swaps should be that prevailing at the close of trading on the previous day.

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France in talks on submarine sales to Pakistan

Mr Alain Juppé, France's foreign minister, said yesterday that France was holding talks with Islamabad about selling French submarines to Pakistan. Reuters reports from New Delhi.

"Yes, we are having discussions on the proposed sale to Pakistan," Mr Juppé said during a visit to the Indian capital. He declined to identify the submarines France could sell to Pakistan.

India has fought three wars with Pakistan since both countries became independent from Britain in 1947 and officials said the proposed sale would strain relations with France.

"Any sale of submarines to Pakistan would raise the already high temperature very drastically," an Indian diplomat said. "We don't believe anyone supplying them to Pakistan is truly working for peace."

Mr Juppé denied reports that France was planning to sell Mirage 2000 warplanes to Pakistan.

Pakistani officials say privately that Islamabad would want to buy the French air-

craft if a stalled deal with Washington for 38 US-built F-16s does not materialise soon.

Senior US officials recently offered to revive the deal with Pakistan by making a one-time exception to a US law that bars Washington from supplying arms to Islamabad because Pakistan is suspected of having a nuclear arms programme.

Mr Juppé, the first French foreign minister to visit New Delhi in seven years, said he had failed to persuade Indian officials to change their views on the Nuclear Non-Proliferation Treaty (NPT), which India has refused to sign.

"France is for the renewal of NPT (next year) without any new conditions. India continues to think differently," he said.

Under the NPT treaty, all of India's nuclear facilities would have to be opened to international monitoring.

But India says the treaty, which aims to control the spread of nuclear knowhow, favours countries which possess nuclear arms while discriminating against others.

Japan in plan to link cable services

By Michiko Nakamoto in Tokyo

Japan's ministry of posts and telecommunications is drawing up a plan to bring together the country's fragmented cable television operations as a nationwide network which could provide a full range of multimedia services.

The move aims to assist Japan in the race to build an information super-highway and spur the market for multi-

media services. The ministry believes such services could be worth ¥123,000bn (£783bn) by 2010.

"We believe that building a [nation-wide] cable TV network will enable advanced services to be realised and that this could eventually become a full service network," an official at the ministry said.

Such a network could also provide significant competition to NTT, the privatised telecom-

munications company which still has a virtual monopoly of Japanese domestic telecommunications services.

The ministry's decision to support the building of more extensive cable TV networks reflects a growing recognition of the role cable TV is likely to play in providing multimedia services, such as video-on-demand.

Until recently, ministry regulations had hampered the

growth of CATV in Japan, leaving the country behind the US in building an information super-highway.

In particular, a ministry guideline that required CATV operators to be locally capitalised had left the industry fragmented, under-funded and unprofitable.

The latest ministry plan aims to overcome these problems by encouraging operators to co-operate and extend cover-

age. The ministry would provide support in making standard the systems used by different cable companies so that they could be linked.

Last month, Tokyo Electric Power, the country's biggest electric utility, Tokyo, a railway company, and two trading companies, all of which have cable TV interests, linked up as to provide multimedia services on cable.

Cambodia's IMF quota had been stuck at SDR25m since 1970 because its isolation from the international financial community had left it out of several quota increases.

With IMF membership reinstated six months ago, Cambodia has already borrowed about \$9m from the IMF's system transformation facility, which is a loan account designed to help former communist countries.

IMF agrees increase for Cambodia

By George Graham in Washington

The International Monetary Fund has agreed to an increase in Cambodia's share to \$5m special drawing rights (\$50.5m). This could let Cambodia borrow the equivalent of as much as \$370m from various IMF loan facilities.

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Prices for electricity delivered for the purposes of the electricity trading and settlement system (in US dollars per kilowatt-hour)			
Period	Price	Period	Price
12 hour	10.81	12 hour	10.81
24 hour	10.81	24 hour	10.81
36 hour	10.81	36 hour	10.81
48 hour	10.81	48 hour	10.81
60 hour	10.81	60 hour	10.81
72 hour	10.81	72 hour	10.81
84 hour	10.81	84 hour	10.81
96 hour	10.81	96 hour	10.81
108 hour	10.81	108 hour	10.81
120 hour	10.81	120 hour	10.81
132 hour	10.81	132 hour	10.81
144 hour	10.81	144 hour	10.81
156 hour	10.81	156 hour	10.81
168 hour	10.81	168 hour	10.81
180 hour	10.81	180 hour	10.81
192 hour	10.81	192 hour	10.81
204 hour	10.81	204 hour	10.81
216 hour	10.81	216 hour	10.81
228 hour	10.81	228 hour	10.81
240 hour	10.81	240 hour	10.81

Prices for electricity delivered for the purposes of the electricity trading and settlement system (in US dollars per kilowatt-hour)			
Period	Price	Period	Price
12 hour	10.81	12 hour	10.81
24 hour	10.81	24 hour	10.81
36 hour	10.81	36 hour	10.81
48 hour	10.81	48 hour	10.81
60 hour	10.81	60 hour	10.81
72 hour	10.81	72 hour	10.81
84 hour	10.81	84 hour	10.81
96 hour	10.81	96 hour	10.81
108 hour	10.81	108 hour	10.81
120 hour	10.81	120 hour	10.81
132 hour	10.81	132 hour	10.81
144 hour	10.81	144 hour	10.81
156 hour	10.81	156 hour	10.81
168 hour	10.81	168 hour	10.81
180 hour	10.81	180 hour	10.81
192 hour	10.81	192 hour	10.81
204 hour	10.81	204 hour	10.81
216 hour	10.81	216 hour	10.81
228 hour	10.81	228 hour	10.81
240 hour	10.81	240 hour	10.81

A swashbuckling player no longer

Kieran Cooke reports on the declining fortunes of Malaysia's Bank Negara

For several years Bank Negara, Malaysia's central bank, has been known as one of the more swashbuckling players in the world's foreign exchange markets. Not any more.

At the end of last week, Bank Negara disclosed that it had lost more than \$5.7bn (£456bn) through foreign currency transactions last year. In 1992, the bank was out of pocket by more than \$500m after similar ill-judged forays into foreign exchange markets.

Like a down-at-heel punter finally admitting the error of his ways, Bank Negara has announced its withdrawal from the big-time forex business.

The losses have sent shock waves through Malaysia's financial community. Mr Jaffer Hussein, Bank Negara's governor, has been forced to resign. Other heads are likely to roll.

Dr Mahathir Mohamad, prime minister, has said Bank Negara's losses will not have an adverse effect on the national economy. "Even in business, there are times when losses are incurred," he said.

Others are not so sanguine. Opposition politicians have described the news from Bank Negara as "the greatest financial scandal in Malaysian history".

Bank Negara itself has admitted that the forex losses of more than \$5.7bn during the past two years could have rendered it technically insolvent but for the financial backing of the government.

Mr Jaffer, who will stay on until early May, has taken full

responsibility for the losses. "In the absence of perfect hindsight, mistakes will be made," said Mr Jaffer. "When I realised the extent of the losses, we started to unwind the whole thing... an unfortunate chapter in the bank's history is now closed."

Mr Jaffer is one of the country's most respected bankers. Under his nine-year stewardship of the central bank Malaysia's banking sector has been radically overhauled.

Many feel Mr Jaffer has been

the "dream energy source". But faced with increasing international pressure, the glut in uranium, the high cost of using plutonium, and protests from local residents in building new nuclear reactors, government officials have recently suggested that it would postpone some of its plutonium development programme.

Bank Negara began stalking the forex markets in the late 1980s. The dream came to an end in 1992 when the bank went heavily into sterling and the D-Mark. The consequences were disastrous. The European Monetary System crisis erupted. In 1992, the Malaysian dollar appreciated by nearly 30 per cent against the pound and by more than 11 per cent against the D-Mark.

The 1992 losses - amounting to \$5.7bn - were only disclosed after some energetic prodding by economists and journalists. Bank Negara said it did not want to disclose the size and details of the loss as this might have endangered the bank's position in the forex market. Anyway, said bank officials, the 93 per cent plunge in special reserve and contingency funds shown in the bank's accounts was "only a paper loss".

Mr Anwar Ibrahim, deputy prime minister, told parliament he was satisfied there had been no mismanagement at Bank Negara. "I have confidence in the integrity of Bank Negara in managing the country's reserves," said Mr Anwar last year.

The opposition compared the affair to an early 1990s scandal when Bank Bumiputra, a state bank, had lost millions of dollars through lending to speculators in the Hong Kong property market. The opposition

said the 1992 forex losses were four or five times bigger than those incurred by Bank Bumiputra. Calls for an inquiry were rejected.

Plans for peace summit of political leaders revived in S Africa

Plans for a peace summit of South Africa's main political leaders have been revived amid fears that the new state of emergency in Natal may not be able to contain violence, Patti Waldmeir and Michael Holman report in Johannesburg.

Top politicians - including African National Congress leader Nelson Mandela, President F W de Klerk and Inkatha Freedom Party leader Mangosuthu Buthe -

appear to have discussed the meeting when they attended an Easter Sunday church service in northern Transvaal.

Mr Mandela said afterwards that the peace summit, which was to have taken place last week, would be held on Friday.

The death toll in Natal province since the state of emergency was imposed on Thursday stood last night at 61. In one of the worst weekend incidents, nine people,

including a baby and five children, died on Saturday when a gang fired on a rural home near Port Shepstone. The family were said to be ANC supporters.

South African defence forces were deployed in Natal since the imposition of the state of emergency in the province. A combination of the Easter holiday and a quiet response to the move by Chief Buthe, chief minister of KwaZulu homeland

and the Zulu King Goodwill Zwelithini may have helped ease tension.

Mr Mandela said last Thursday that he expected the controversial KwaZulu police force to be confined to barracks but the 4,000-strong force has been allowed to continue normal duties. The chain of command remains unclear and security force chiefs have referred the question back to Pretoria.

Meanwhile, Chief Buthe's Inkatha Freedom Party appeared to be picking up support in Natal, according to the last public opinion poll allowed before the general election on April 27-28. A poll for the Johannesburg Sunday Times suggests that, if Inkatha had not boycotted the election, it would have been neck and neck with the ANC for control of Natal.

The poll was conducted before the im-

sition of the emergency.

National support for the ANC had fallen from 40.9 per cent last November to 31.9 per cent in March, the poll reported. Backing for Inkatha had risen from 18.7 per cent to 27.5 per cent.

The paper suggests Inkatha's advance may be due to the entry in the political arena of the Zulu king with a demand for recognition of the Zulu nation.

Sophistication and a sort of stability come late to Soweto

On a visit to South Africa's most famous township, Patti Waldmeir sounded surprising opinions and sensed an indomitable spirit

Soweto stands for South Western Townships. It is less a name than a set of geographical co-ordinates for the greatest labour camp created in the name of apartheid.

But even apartheid was not strong enough to suppress the life force of this township-city of 3m people, which sprawls near Johannesburg and now, on the eve of the new South Africa, is making a rapid, if belated, entry to the twentieth century.

Within days, cellular telephones will be installed in Soweto's famous "black taxis", the minibuses which catapult hundreds of thousands of commuters the 50km to Johannesburg each day. Soweto's first luxury hotel opened recently, its 28 rooms the only ones available in this city the size of Chicago. In Soweto, you can play golf, sweat through aerobics, get your hair straightened, and give your money away to accountants, dentists, lawyers, doctors (and drug dealers).

In other words, you can live

in Soweto - just what apartheid's geographers were most determined to prevent. They wanted to design a township so unpleasant and inconvenient that no-one would wish to settle there, thus keeping Johannesburg safe for whites. For decades, shopping, drinking, getting keys cut or clothes cleaned was in effect illegal in Soweto. Licences were granted for only a tiny handful of shops. Others operated illegally but were often shut down by police raids. There were almost no amenities - there are few enough today - and transport to town was slow and inconvenient, before deregulation in the 1980s led to the thriving "black taxi" and its more flexible service.

So Soweto rose above apartheid's design to become the most sophisticated black community in South Africa. That sophistication is not just economic, it is political. During a recent visit to the township, random conversations with pedestrians and shop-owners turned up few who said they



Nelson Mandela (arm raised) visited a weekend gathering of 1m South African Christians

were going to vote for the African National Congress. Opinion polls give the ANC at least 60 per cent of the national vote so this was surprising.

Perhaps it is only natural to find more political heterogeneity in a community which is

older, more settled, and more middle-class than almost any other black township in South Africa. Unlike many of the country's other townships, thrown together as millions moved to the cities illegally in the 1980s, urbanisation in Sow-

eto goes back three or four generations. People there have left behind the rigid tribal life of rural areas, where individual preference gives way before communal choice. They make up their own minds and are well-educated enough to

believe that their vote is secret.

Political tolerance is a fragile flower but here, as elsewhere, the ruling National Party is at least able to operate an office in Soweto (on the floor just above the ANC headquarters, in one of the township's only office buildings).

At the Alex Hair Salon, where Mr Alfred Motshabi, the manager, is offering a pre-election special on hair care, the NP has a natural constituency of professionals and African yuppies. Mr Motshabi says that, from overhearing his clients' conversations, he would guess that only a small minority will vote ANC and many will vote NP. At the Blue Fountain, Soweto's most famous nightclub, Mr Jeffrey Moloi (son and partner of Mr Godfrey Moloi, the owner) says many of the bar's patrons will vote for the National Party. "I overheard a client say the other day that [President F W] de Klerk has built bridges in South Africa - what has [ANC leader Nelson] Mandela built?"

Mr Toby Makwakwa tells a more sinister story of political heterogeneity. He owns a string of businesses, including two car dealerships, a fast food shop, a spares and vehicle repair centre, and has a share of a cellular telephone consortium. He says he pays protection money to all the political parties (except the National Party, which is probably too frightened to demand it).

"We give," he says simply, to the ANC, the black-supremacist Pan-Africanist Congress, the Azanian People's Organisation (which is so radical it is boycotting the elections). "We must give or we'll be put on the black list and then they'll vandalise our business," he explains, though noting with pleasure that this political levy has come down sharply since the chaos of the late-1980s when Soweto was part of the great revolt against apartheid - yet another sign of returning stability.

Apartheid's legacy is apparent, even so. Gesturing at the top-of-the-range executive cars

crowded onto the showroom floor of Toby's Ford, Toby admits: "People have certain perceptions that, if you buy a car from a black businessman maybe it will be defective. But these are just perceptions," he adds, saying he has no intention of leaving Soweto, though he clearly could afford to do so.

Mr Jeffrey Moloi agrees: "If we all move to Sandton [a posh white suburb], Soweto will be dead. Who's going to lead the people we leave behind?" Anyway, he adds, he likes Soweto: "It's big and so many things are happening. We have so many famous people in Soweto."

Mr Moloi has ample reason to like Soweto: his family has major business interests and his father recently built a R23m (£400,000) house there. The endorsement of Ms Blessing Mhlongo, shop assistant and supporter of the Pan-Africanist Congress is simpler: "It's nice, Soweto". She only hopes that a post-apartheid government will make it just that little bit nicer.

Bank branch opens as Palestinian self-rule nears

By James Whittington in Amman

The Bank of Jordan yesterday became the first commercial bank to begin operations in the Israeli-occupied territories since the signing of the peace agreement between Israel and the Palestine Liberation Organisation. The bank opened a branch in the West Bank town of Ramallah.

Mr Tawfik Fakhouri, chairman of the bank, said in Amman that the branch would

have a staff of 42 and "offer all normal banking services, including interest-bearing deposits, loans and letters of credit to the Palestinians".

It will deal in both the Jordanian dinar and Israeli shekel, along with other currencies. Further branches are planned soon in Hebron, Jericho, Jenin, Bethlehem, Qalqilya and Gaza.

The green light for Jordanian banks to reopen branches in the occupied territories, which were closed after the

1967 war, was given in a memorandum signed by Jordan and Israel last December. A further agreement by Jordan and the FLO was finalised earlier this year and gave the Central Bank of Jordan the job of supervising and monitoring the new branches.

The Jordanian-Palestinian deal stipulates that banks in the occupied territories operate solely under Jordanian law, but banks must also comply with the Israeli monetary authorities which issue the

licence. "We will be reporting directly to the Central Bank of Jordan but also submitting monthly balance sheets and the like to the Bank of Israel," explained Mr Fayez Abulien, general manager of the Bank of Jordan.

Some bankers in Amman have reservations about operating in the West Bank. "Since the intifada [Palestinian uprising] began, a culture of non-repayment has grown up and bad debts will certainly be a problem," said one banker.

Kuwait debtors register in repayment scheme

By Robin Allen in Cairo

About 6,000 Kuwaitis owing KD5.5bn (\$18.5bn) in domestic debt, some more than a decade old, have met a March 31 deadline to register for repayment under a government-backed scheme to settle the Gulf state's "difficult debts", according to Mr Nasser al-Rodhan, the finance minister.

A further 3,500 debtors owing KD900m (\$3bn) missed the deadline and could be excluded from the settlement pro-

gramme entirely, under existing law.

The "difficult debts" were incurred by investors on Kuwait's unofficial stock exchange, known as the Souk al-Manakh, which collapsed in August 1982, leaving some KD7bn of net indebtedness. Since then, a few have repaid under an earlier and now defunct settlement programme.

Under the latest settlement programme, which was passed by Kuwait's National Assem-

bly last year and is designed to clear the debts once and for all, debtors who failed to register by March 31 could face government prosecution in the courts and be made to pay what they owe in full, plus interest.

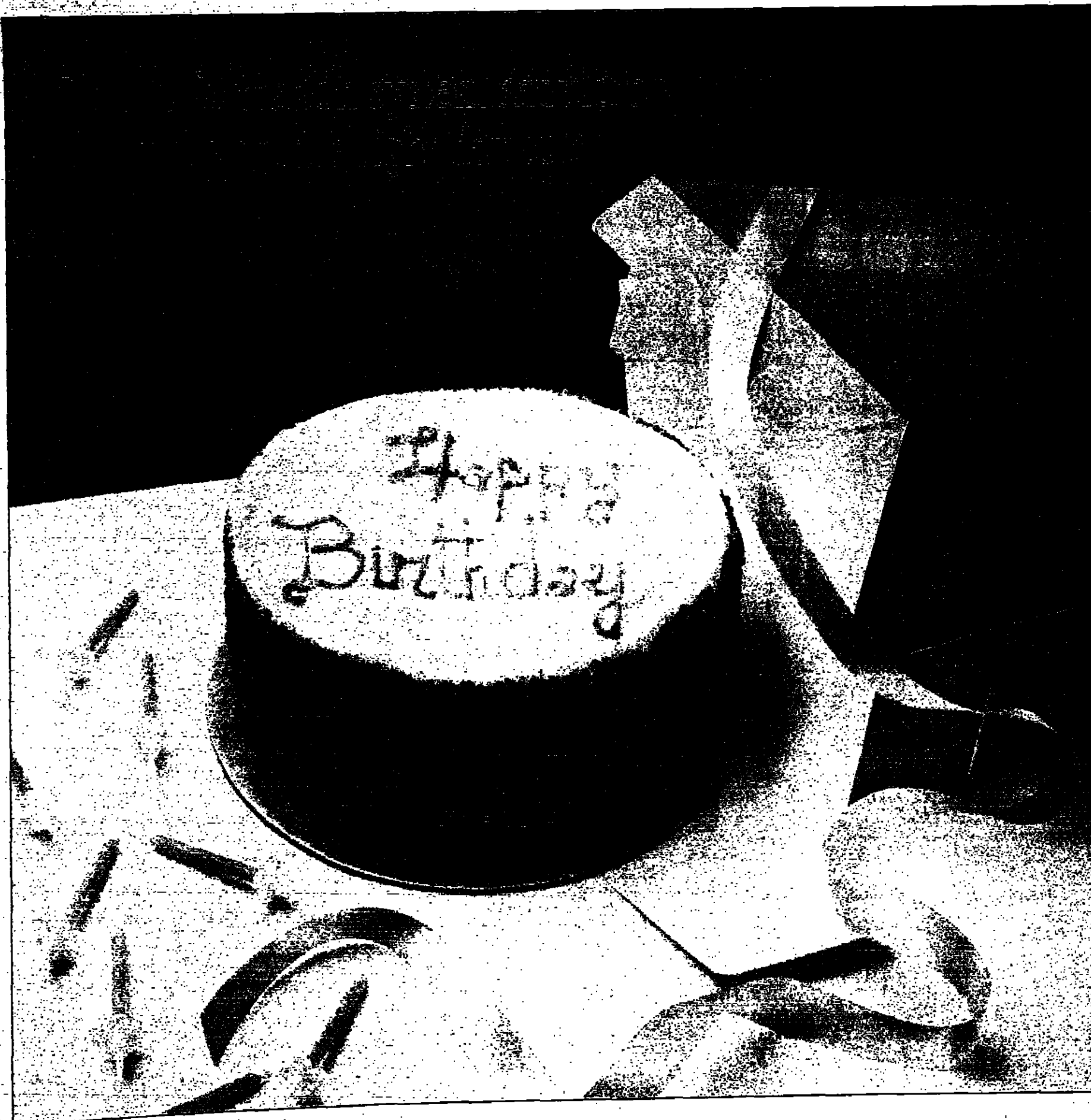
However, it is more likely that the law regulating settlement of the debt will be amended, according to a report in Kuwait's al-Watan newspaper quoting Mr al-Rodhan.

The aggregate debt figure of \$21.5bn given by the finance

minister is \$4.5bn more than the total Souk al-Manakh debt figure previously given.

It is nearly \$3bn more than the debt paid in July 1982 by the government when it bought all personal and corporate debt from the private sector from the country's banks in return for a record and one-off issue of government bonds.

Mr al-Rodhan's figure is thought to represent gross indebtedness, including some debts which do not revert to the Souk al-Manakh disaster.



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NEWS: INTERNATIONAL

Index shows US prospects rosy in March

By George Graham
in Washington

Prospects for US manufacturing industry remained rosy in March, according to a monthly survey of purchasing managers, published yesterday.

The National Association of Purchasing Managers' index rose to 56.7 per cent in March, compared with 56.6 per cent in February. The index has now remained above 50 per cent since last summer.

Helping to ease inflation fears in the bond market yesterday, the NAFM's prices index, which is not included in its overall index, dropped to 64.2 from 67.0 in February.

But the association's assessment of new orders rose last month, while output rebounded strongly after a weather-related decline in February.

The production index reached 64.0 per cent, the highest level in more than six years.

"This continuing strong growth of orders, coupled with exceptionally low inventory levels, should sustain solid economic growth for the immediate future," said Mr Robert Bretz, director of corporate purchasing at Pitney Bowes and head of the NAFM's business survey committee.

Financial market economists also said the index pointed to continuing growth.

"The March NAPM performance gives some sign that the sharp surge in manufacturing activity since last summer, spurred on by strength in the automotive sector, is starting to plateau - but plateau at a very solid level of expansion," said Mr Joseph Laro, an economist at S.G. Warburg in New York.



Frank Wells, president of the Walt Disney Company, died at the weekend

Mr Frank Wells, a leading member of the Walt Disney management team which has transformed the faltering fortunes of the US entertainment group over the past decade, was killed on Sunday in a helicopter accident in eastern Nevada, writes Richard Waters in New York.

Mr Wells, 62, president and chief operating officer of the group, was brought in alongside Mr Michael Eisner, the company's chairman and chief executive, in 1984. The two men have been credited with leading a revival of the group, turning it into one of the strongest US entertainment companies.

A lawyer, Mr Wells joined the Warner Brothers film studios in 1969 and was vice-chairman there before moving to Disney 10 years ago.

He took a back-seat role to the younger Mr Eisner. However, Mr Wells was credited as one of the most weighty of the new management team, exerting considerable influence over the renaissance of the company.

Despite its EuroDisney trauma, the company has expanded its film, television and theme park activities in the past decade, raising its annual revenues from \$1.5bn (£1bn) to \$3.5bn.

Mr Eisner yesterday paid tribute to Mr Wells' "wisdom, charm, zest for experience and challenge, [and] his naked and awesome intelligence."

Analysis said that Disney had one of the strongest executive groups of any company in its industry, and that the death did not leave the group's management seriously weakened.

US plans tight curb on salmon fishing

By George Graham
in Washington

US fishery regulators will meet today in California to discuss a proposal for an almost complete ban on Pacific salmon fishing this year.

The measure represents a drastic attempt to stem the decline in stocks of Pacific salmon species such as coho, chinook and sockeye, which once provided an apparently inexhaustible resource to the native American tribes of the Pacific north-west.

The Pacific Fishery Management Council, a federal regulatory body, has already imposed severe restrictions on commercial and sport fishing for salmon near San Francisco, it will consider a complete ban on ocean fishing in 1994, allowing only limited fishing inland.

But fishery experts say even these cuts in fishing would do little to save the region's salmon stocks, many of which have been driven close to extinction by logging, farming and construction damage to the streams in which they spawn, as well as by the north-west's many dams, often without fish ladders to enable the salmon to climb upstream.

Only the Snake River sockeye has been officially listed as an endangered species, while the same river's chinook is listed as threatened.

But, according to a recent report compiled by the Wilderness Society, wild salmon stocks in the Pacific north-west have fallen to 20 per cent of their historical levels, and only pink salmon, among the region's ten major species, are not in decline.

The Wilderness Society said coho, chum, sockeye and spring-run chinook salmon, as well as summer-run steelhead and sea-run cutthroat trout, are in danger across a wide area.

Autumn chinook and winter steelhead are in slightly better condition, but are still threatened in much of California, southern Oregon and the Columbia Basin.

EU and US try to remove trade hurdles

Guy de Jonquieres on a race against time to open up public purchases to competition

European Union and US officials are meeting this week to try to agree concessions central to fleshing out last year's accord in the General Agreement on Tariffs and Trade to liberalise the world's public procurement markets.

If they succeed, they will give a big boost to plans to open up to international competition contracts worth more than \$300bn a year. But if they fail to resolve differences over market access, fresh trade tensions could erupt even before the agreement takes effect at the start of 1995.

The EU and the US have already joined other industrialised powers in agreeing to bring public procurement of goods and services more firmly within GATT and have made offers to open their markets further. Though the offers can-

not be withdrawn, the two have yet to agree to extend the full benefits to each other. This week's talks, in Brussels, aim at securing improvements covering procurement by utilities and buyers below central government level.

Such improvements would, in principle, also be offered to other signatories of the GATT procurement code. But time is running short. Though public procurement is not formally part of the Uruguay Round, the US insists a deal with the EU must be reached by April 15 to be approved under the "fast track" voting procedure, under which Congress votes on trade packages without amendment.

But though US-EU negotiations to date have made some progress, hurdles remain. Both sides believe last-minute horse-trading will be needed by Mr Mickey Kantor, US trade repre-

sentative, and Sir Leon Brittan, European trade commissioner, at this month's GATT ministerial meeting in Marrakech, Morocco. If no agreement is reached there, Brussels fears the EU could become an early target for unilateral US trade sanctions under its recently revived Super 301 provision for retaliation against unfair trade practices. Washington denies it is threatening such action.

The Clinton administration is pressing the EU to end rules which favour European suppliers in tenders for telecommunications and power generation equipment. The rules give European companies a 3 per cent price preference and allow bids with less than 50 per cent EU content to be ignored.

The US believes its suppliers are particularly competitive in

these industries and says EU markets are more closed than its own. It claims European manufacturers have 13 per cent of the US public telephone exchange market, while US suppliers have only 1.5 per cent of Europe's market.

But Brussels insists it will drop the preferential policy only if the US first does more to liberalise public procurement by individual states.

Washington last week went some way towards this goal by increasing from 24 to 36 the number of states which, it says, are prepared to drop rules which exclude non-US and, in some cases, all out-of-state - companies from bidding for public contracts.

However, the EU wants more. As well as demanding that still further states be added to the list, it is stepping up pressure on the Clinton

administration to phase out restrictions on state procurement imposed by the Buy American provisions of US law.

The provisions, a relic of 1930s protectionism, exclude foreign suppliers from contracts for federally funded state public works programmes, such as highway and mass transit projects. However, the US has so far shied away from committing itself to a congressional election year to repeal legislation which guarantees orders for domestic industries.

Its growing defensiveness has encouraged Brussels to believe it has gained the initiative in negotiations. "The US cannot reasonably criticise us over preferential rules while so much of their market remains closed to foreign suppliers," an EU official said.

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Contact: Beth Rayner, LCCJ
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APRIL 15 BUYING INTO THE ENVIRONMENT
Building environmental factors into purchasing and supply - How the private and public sectors are meeting this exciting management challenge and benefiting.
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Contact: CBI Conferences
Tel: 071-779-7400
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Tel: 071 917 9244 Fax: 071 581 6991
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Tel: 0705 268133 Fax: 0705 268160
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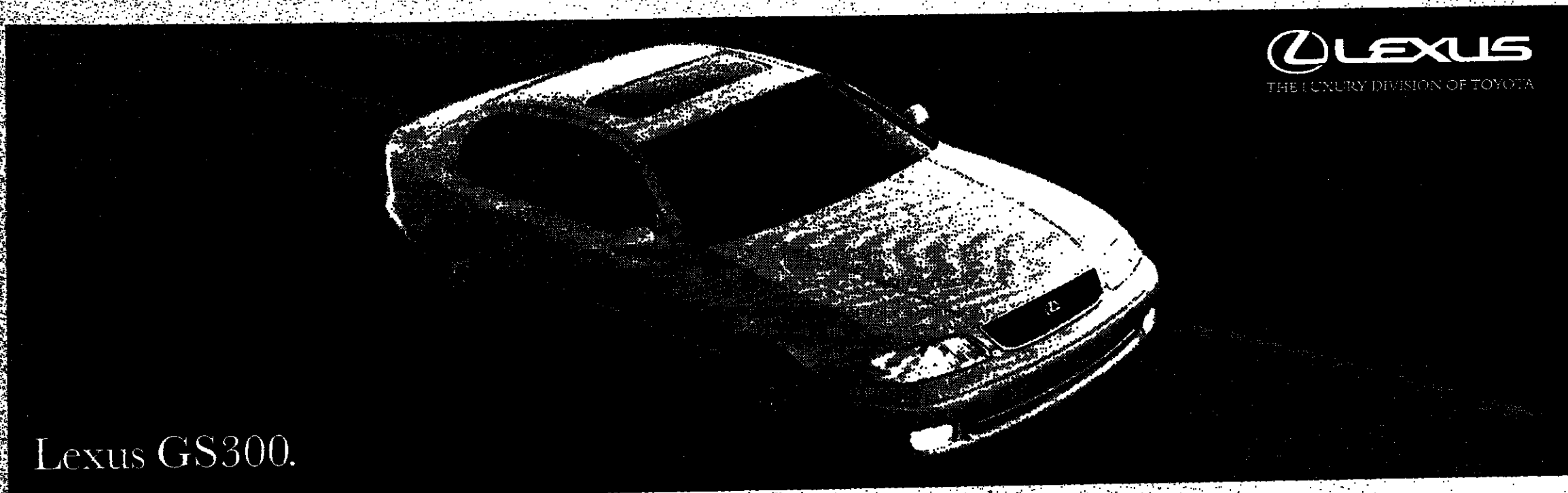
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NEWS: UK

Investors urge MMC water probe

By Simon London

Two of the UK's biggest fund managers are urging water companies to appeal to the Monopolies and Mergers Commission rather than accept tough price limits that could be set by Ofwat, the water industry regulator.

In an unprecedented move against the regulator of a private industry, Barclays de Zoete Wedd Investment Management and the Prudential, the UK's largest institutional investor, have written to water company managers. They are concerned that water company profits and dividends will suffer if a forthcoming review by Ofwat is too harsh.

Several utilities, notably British Gas which took its case to the MMC, have fought battles with regulators over proposed price caps. However, this is believed to be the first time leading investors have intervened directly.

The institutions' move not only pits them against the regulator but also consumer groups which welcomed the long-term review of water prices, when it was announced by Mr Ian Byatt, Ofwat's director-general, with a promise to "get customers off the endless price escalator". Ofwat will decide this summer by how much more than inflation water companies can raise bills between 1995 and 2000.

Both institutions disagree with the way Ofwat sets price limits. They question the rate of return on capital the regulator has said it will allow companies to earn, and its method of calculating each company's capital value. Any successful appeal to the MMC would have to show that Ofwat's methodology was flawed.

IRA cease-fire rejected as cynical 'ploy'

By Michael Cassell and Tim Cooney

The British and Irish governments yesterday remained united in their rejection of the three-day cease-fire which the IRA begins at midnight tonight in its attempt to win clarification of the Downing Street peace initiative.

Both London and Dublin again criticised the short cease-fire as an inadequate gesture and made clear their expectation of the IRA's refusal to declare a permanent and to violence, which they say could pave the way to lasting peace in the province.

The two governments hope that their firm refusal to give ground might yet encourage the IRA to consider an extension of the cease-fire, although there were no indications from the republican movement that this was likely.

Republicans continued to insist that the next move must come from the British government in the shape of an offer to open direct talks.

One Easter rally yesterday heard a warning that the British government could expect more violence unless talks began.

Dublin, which has already provided Sinn Féin, the political wing of the IRA, with clarification of parts of the Downing Street agreement, is making clear that it will not put pressure on London to provide any further clarification of its own.

Both governments have rejected suggestions that low-level talks might take

place with Sinn Féin during the cease-fire, although it is unlikely that it is extended beyond Thursday, pressure to restart some form of contacts would quickly mount.

In separate speeches made on Sunday in Belfast and Dublin to commemorate the 1916 Easter rising against British rule, Mr Gerry Adams, the Sinn Féin president and Mr Martin McGuinness, a prominent member of Sinn Féin's national executive, called upon the British government to respond to the "potential" offered by the ceasefire initiative.

Cardinal Cahal Daly, the all-Ireland Primate for the Catholic church, yesterday added his weight to that pressure saying that a "meaningful extension" of the ceasefire would help encourage a "constructive response" from the British and Irish governments.

Such hopes appeared to fade, however, after a warning delivered at a republican rally in County Tyrone in Northern Ireland, by two masked IRA men who said that the republican movement in Tyrone had never been stronger.

Mr Ken Maginnis, the deputy leader of the Ulster Unionist Party, meanwhile urged Mr John Major, the British prime minister, not to respond to Sinn Féin's demands for talks. "I think if there is any weakening by the government, a number of short ceasefires, each time believing they can get a little more out of each one," said Mr Maginnis.

Britain in brief



Factory figures prop up recovery

The UK economic recovery is still buoyant, according to two reports, published the day before the full impact of the Conservative government's tax rises starts to hit consumers.

There was a record rise in manufacturing activity in March, according to the purchasing managers' index, while a survey of investment intentions found that almost two out of three UK companies intend to buy a substantial asset over the next three months.

The two reports will sustain hopes that the corporate sector can maintain the strength of the recovery by increased investment, even if consumer spending is in the face of the tax increases.

The purchasing managers' index rose from 55.5 per cent in February to 56.6 per cent in March, its highest recorded level. The index, which is compiled by the Chartered Institute of Purchasing and Supply, is based on a weighted survey of variables, such as new orders and suppliers' delivery times. Any level above 50 per cent represents an increase over the previous month.

Pocket money beats inflation

Britain's children are leading the country's recovery with an average rise in pocket money of 9 per cent over the past year - 2.5 times the rate of inflation. For the first time kids in the UK are getting more than £2 a week in pocket money.

But the increase in spending power is not matched by a change in spending habits: most of the cash is still spent on sweets, crisps and ice creams, say parents.

The Wall's Pocket Money Monitor, based on a Gallup survey sponsored by the ice cream company, questioned 988 parents who had 1,570 children in the 5-16 year age group. With the addition of gifts from friends and relatives, and income from part-time jobs, such as paper rounds, the survey concluded that the nation's children have an average weekly income of £4.30.

Overall, children today are considerably better off than their counterparts 20 years ago. Youngsters now get six times as much pocket money as kids in 1976.

Minister flies to Malaysia

Mr John Patten, the education minister, arrives in Malaysia today for what will be the most high level British visit to the country since Dr Mahathir Mohamed, the Malaysian prime minister, announced a ban on giving any further contracts to British companies.

Malaysia announced the ban on British companies after reports in the British press linking Dr Mahathir with bribes offered by British companies in exchange for contracts. Malaysia has also been angered by the continuing controversy surrounding British concessionary loans for the Pergau dam.

While British officials are stressing that Mr Patten's trip is aimed primarily at fostering the already close educational links between Malaysia and Britain, there is little doubt that part of the minister's mission will be to discover if there is any softening in Malaysian attitudes. In a television interview at the weekend the prime minister repeated that the British press must stop telling what he considered to be lies. Mr Patten is not scheduled to meet Dr Mahathir during his trip.

British companies had hoped to win a large portion of the work on a new 23km international airport being built outside Kuala Lumpur. The Malaysian ministry of public works says that 29 preliminary tenders for work on the airport are being examined. None are British.

Unemployment to fall 'to 2.6m'

UK unemployment will fall by around 15,000 per month during 1994, to reach 2.6m by the end of the year, according to a report by merchant bank Morgan Grenfell. "The labour force should continue to shrink and demand for employees, particularly in the service sector, should be firm as the recovery continues," said Ms Sally Wilkinson, the author of the report.

Scott inquiry lifts the lid on government secrecy

The probe into the export of arms equipment to Iraq has provided a window on the secret workings of government, Jimmy Burns says

The Scott inquiry has concluded its main public hearings, which have threatened to do serious damage to the government.

The inquiry was set up after the November 1992 collapse of the trial of three executives of the Matrix Churchill machine tool company on charges of breaching export regulations by selling arms-related goods to Iraq. The court heard evidence that Mr Paul Henderson, managing director, was keeping British intelligence informed of their actions.

Lord Justice Scott over the past 11 months has heard evidence from witnesses which have included former and present members of the cabinet, prime ministers, senior government law officers, intelligence and Customs officers and government department officials.

The inquiry was set up to establish whether the government conspired in breaching its own regulations restricting defence-related exports to Iraq and whether it used Public Interest Immunity (PII) certificates to cover up its policy - at the risk of sending innocent men to jail.

The judge's main achievement has been to force ministers and officials to account for their actions in a way that they have never been required to do before in public.

The result is that Britain's machinery of government has been shown to be over-protective and less than respectful of the need for parliament to know the whole truth, while extremely deft in exploiting legislative loopholes in pursuit of policy objectives.

The evidence so far appears to prove beyond reasonable doubt that:

• Britain's arms licensing system was designed to allow the export of potentially lethal equipment. The onus was on the exporter to describe goods accurately - although in practice licensing decisions often followed wider political considerations which had nothing to do with the nature of the goods exported.

• Ministers and officials breached their own guidelines - never intended to be law - by approving exports of machine tools to Iraq, knowing that they were going to be used for munitions manufacture.

• The government kept its guidelines from MPs for nearly a year and later gave misleading answers to parliamentary questions which tried to elicit the truth about relations with Iraq in the 1980s.

• Inadequate procedures were followed by government lawyers during the prosecution of the Matrix Churchill case. This raised serious questions about the conduct in particular of Sir Nicholas Lyell, attorney-general, the government's senior legal adviser.

Documents made available to the inquiry show that if

ministers never deliberately lied to parliament they acted on advice from their officials which covered up policy.

In preparing his report, Lord Justice Scott will have to judge whether this catalogue of failings is the product of the nature of government or whether it underlines political culpability for which individual officials and ministers deserve to be held accountable.

Ministers have told the inquiry the guidelines formulated by Lord Howe, while foreign secretary at the end of 1984, contained an "inherent flexibility" - any decision on arms exports would be judged according to political and military circumstances.

Thus the decision to loosen guidelines to allow more machine tools to go to Iraq following the ceasefire in the Iran-Iraq war was not seen as necessarily contradicting the guidelines' main stipulation that: "In future, we should not... approve orders for

shaky ground. Mr Alan Moses QC, Matrix Churchill chief prosecutor, said he doubted whether he would have gone ahead if he had seen documents demonstrating the "clearest possible indication of [government] knowledge" of Matrix Churchill military-related exports to Iraq.

The government insists that only one person is really to blame for the Matrix Churchill debacle: Mr Alan Clark, former trade minister, who misled colleagues and Customs and Excise in a way that made a mockery of ministerial accountability and the system of justice. Yet it was Mr Clark's evidence to the inquiry which seemed to point to the circularity of government conduct in the affair: "Intelligence was telling you that machine tools had to be provided to protect the source that was telling you about the machine tools."

Unlike other officials, intelligence officers have been allowed to give their evidence

The judge will have to decide at what point, if at all, the arrogance of power misplaced accountability

any defence equipment... which would significantly enhance the capability of either side to prolong or exacerbate the conflict."

Sir Nicholas has dismissed as "utterly untrue" the allegation that ministers tried to use PII to protect the government by preventing publication of embarrassing material.

In a statement supported by Mr Gilbert Gray QC, a senior defence barrister in the Matrix Churchill trial, Sir Nicholas told the judge the use of PII certificates was in accordance with guidelines laid down by senior judges in previous cases.

Yet, as Sir Nicholas put it to the judge, "there were a number of things that did not happen as they should".

Sir Nicholas went further than any of his cabinet colleagues in assuming some measure of responsibility. Crucially, he admitted that government lawyers under his supervision had not told the judge or the prosecuting counsel that Mr Michael Heseltine, trade and industry secretary, had objected to signing a PII certificate.

Sir Robin Butler, cabinet secretary, was forced to admit that no attempt was made to stop the Matrix Churchill prosecution even though senior officials knew that it was on

in private. The extent to which the intelligence agencies may have been part of a conspiracy to pervert the democratic process or whether, as they appear to have indicated, they provided information which others failed to disseminate, is another issue for the judge.

Ultimately, where the protestations of ministers and officials have been less convincing is in arguing that this was how it was done because the demands of realpolitik willed it so.

The common thread which runs through many of their statements is justification, based on a notion of political convenience and a refusal to accept responsibility for getting it wrong.

A minority of civil servants believed from the outset that the government seriously misjudged the nature of Hussein's regime. Their opinions were ignored the arms which the licensing system was unable and unwilling to prevent going to Iraq came to be used against the west after the invasion of Kuwait.

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MANAGEMENT: THE GROWING BUSINESS

Richard Gourlay starts a series on business angels with a profile of Sir Peter Thompson

An angel at your boardroom table



For a man who says he has spent most of his life as a "boring big-company man", Sir Peter Thompson's first investments in small private businesses have been remarkable. So successful has the former chairman of National Freight Corporation been that the most reticent of investors might be tempted to follow him into a second career as a business angel.

This is exactly what he would like to see. Sir Peter's great passion is NFC and the concept of employee capitalism, that made many of the former nationalised industry's workforce rich individuals when the company floated in 1989.

But his latest crusade is to try to encourage people like himself "fortunate enough" to have amassed wealth to recycle some of it into investments in private companies at early stages of development. "Many people have followed the MBO route that NFC pioneered and it is really they who should be prepared to take the risk and invest in a second layer of wealth creation."

He is not setting a bad example. Early in March, Mercury Communications paid £3.8m for a 37 per cent stake in M33, a company which owns Andromeda Interactive, publisher of CD-Roms and reference books. Three years ago Sir Peter invested £100,000 and became non-executive chairman.

He became involved in one of his earliest investments, a company building private hospitals, while in the middle of persuading the government to let him lead the MBO at NFC. The company, now called Community Hospitals, floated in 1989 and is valued at \$80m. "It was my first insight," says Sir Peter, who became non-executive chairman. "Entrepreneurial groups don't just need money, they need managing as well."

Possibly his most successful investment has been in FI Group, which makes and services software through a network made up mainly of women working part-time from home. "Steve Shirley (the founder) said 'I want the employees to buy some of my shares', and off we went

Mention venture capitalists to entrepreneurs who are trying to raise start-up or early stage development funds and the hostility is often palpable. Their assessment that venture capital companies have "stopped backing ventures or taking risks" is broadly correct.

There are some notable exceptions, such as Sir Peter Thompson, who specialises in high-tech investment. But most venture capital companies have chosen not to back early stage companies since they were badly burned by high failure rates in the 1980s.

With banks also increasingly reluctant to provide equity, there is little option for many entrepreneurs in the UK but to turn to business angels, the businessmen and women who bestow money and wisdom on companies in their early stages of development.

This week we launch an occasional series on angels, the businesses they back and the marriage brokers that bring them together. Today we profile Sir Peter Thompson, former chairman of the National Freight Corporation, one of the most successful management and employee-backed buy-outs, and an active investor in private companies.

down the route of an employee-owned company," Sir Peter says. "The company has just taken off."

A modest man, he insists his record of private investing is not unusual. "I am no better than my peers but I have invested in six companies and none have failed. My perception of the return is that it is very good - much better than putting it into ETR," he says.

He is critical of venture capital companies that no longer take real risks. "The reason people have moved out of true venture capital is the massive failure rate," he says. "I think they (early stage companies) fail because they are never given enough support - not in the financial sense but all the other support they need."

Sir Peter says the lessons angels have picked up in their own varied careers are as useful as the money they bring to young companies.

In his own career Sir Peter has taken his share of knocks. When he arrived at NFC the company had made a \$26m loss and was working with a government controlling every penny. "Managing your way out of that kind of desperate situation was a very interesting experience for me and I am sure it actually helped to mould the basic philosophies I began to develop," Sir Peter says.

Again in 1989, joining John Ginn's British & Commonwealth after its disastrous acquisition of Atlantic Computers, he fought and lost the battle to persuade banks to back his rescue plan. "I think the lesson that came out of B&C was

the importance of cash and the importance of having a banking arrangement which was sympathetic to what you were trying to do."

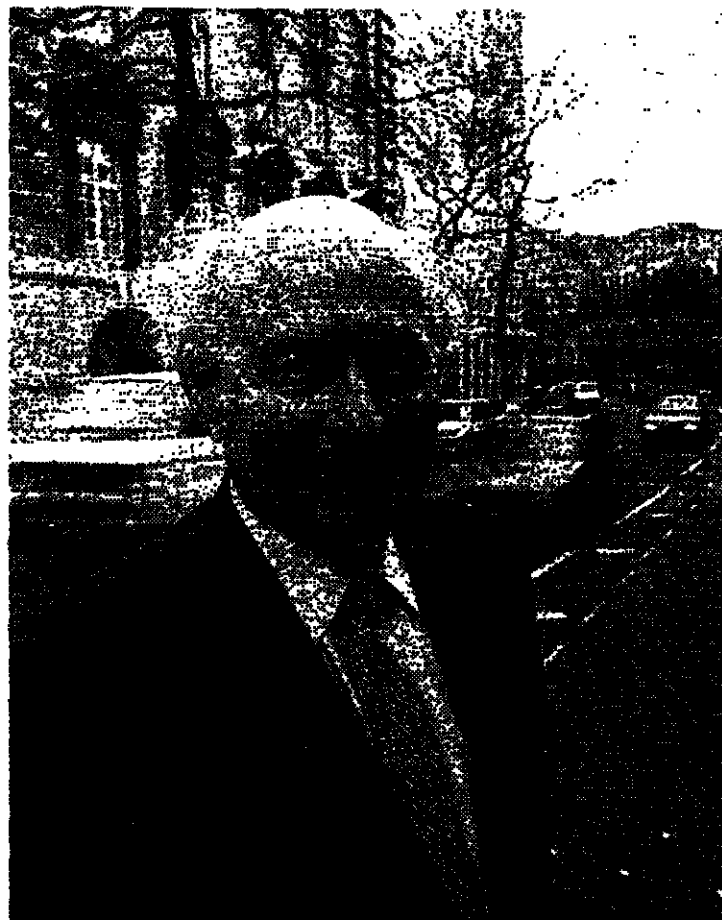
He finds the advice he gives the management of the companies in which he invests is very similar. One lesson he preaches "almost obsessively" is how managers need to find quality income streams or ways of securing the cash flow from a large slice of the business.

And he repeats relentlessly the "universal truth that you can only run out of cash, once". Take his investment in M33 where Mercury Communications has just taken a stake. "Most of that (success) is due to the flair and entrepreneurship of the two guys who set it up," Sir Peter says. "But I constantly pressed on them that I have known companies go bust in the full flush of expansion because they run out of cash."

At M33 he will now be advising how it should provide information to and deal with a large corporation now that Mercury has taken a significant minority stake.

On a smaller scale, he suggested that the entrepreneur whose executive recruiting agency he backed should base himself in an office next to his own in Newport Pagnell. This gave the entrepreneur in the early days the chance to "have beer and sandwiches at lunchtime" and talk over problems. Sir Peter says he has also helped school this entrepreneur in the disciplines of presenting cash flows, budgets and strategies to board meetings.

He says the angel can also help



Sir Peter Thompson: repeats relentlessly that you can only run out of cash once

on simple things like how to deal with the bank manager. "Give the bank more information than they could conceivably want, particularly if things are going badly."

Sir Peter's investment record has been so short of disasters that it is tempting to suspect he has access to a special supply of deals. But he says he came across most of the investments by chance.

For that first investment in Community Hospitals, Sir Peter was approached by Robin Hodgson, chief executive of Granville, then an issuing house and a small venture capital supplier.

The meeting with M33 was more haphazard. In 1990 he answered an advertisement in the Financial Times for a correspondence course on how to make money out of the reverse yield curve on gilts. "I realised I had been creating wealth and managing it and in the process some had stuck to my fingers but I had never given any time to personal finance planning."

After seven lessons, the managing director of the company supplying the course asked whether his illustrious student would endorse the product. Sir Peter said he could be

of greater help contributing management ideas and became non-executive chairman.

Shirley found Sir Peter after reading his book *Sharing the Success* about employee share ownership and NFC. She wanted advice on how to implement her plans to allow the workforce to take stakes in the company.

Despite relying on chance to find his investments, Sir Peter hopes there might one day be a comprehensive forum to bring angels together with prospective businesses. And he holds high hopes for the new Enterprise Investment Scheme, which replaced the Business Expansion Scheme at the end of last year, as long as sponsors do not find ways to hijack it with risk-free investments.

His greatest contribution towards creating a more vibrant angel environment may be as a role model and as a gentle guide to other successful business people. "I would not bet the farm on this," he says. "But I see too many of my old colleagues saying 'Let's give our money to an institution to manage' and who are not really creating a second layer of wealth."

EXPORTING

Representative selection

Rules for UK companies choosing agents in overseas markets



Since the new European Union law on agencies came into effect late last year, UK companies wanting to export must take far greater care in choosing who will represent them abroad. While most European companies will notice no difference as they have had well-defined contracts with agents for many years, the changes have come as a shock to their more cavalier British counterparts.

No longer will UK exporters be able to engage and then drop Continental agents, safe in the knowledge that most will not challenge them in a British court and under common law. Since January 1, UK exporters have become subject to European law which implements a 1986 directive that clearly defines the framework of agency agreements and gives agents well-prescribed rights.

Mike Thornton, partner in Layton, the Manchester solicitor, says that some UK exporters were so concerned about the changes that many agency agreements were torn up before the deadline, with exporters either turning to distribution agreements or bringing their representatives in house as full-time employees. "I keep impressing on people to spend a few shillings in the beginning drawing up an agreement and save a fortune in court costs later," says Thornton. "Historically, British companies have written their agency agreements on the back of a fag packet."

As with all decisions about starting to export, the choice of whether to go with an agent, a distributor, a joint venture or to set up a local office requires careful planning. The last two options suggest the exporter has a high degree of confidence in the product and deep pockets to support the decision.

agency or distribution route depends largely on the product, the type of market and local custom. The technical difference between a distributor and an agent is that the former buys the goods on account and makes its profits by marking up the price. An agent, on the other hand, generally works with his principal's price list and does not take title to goods.

Under the new EU agency law, an agent has the right to inspect such extracts of the principal's books as are necessary to check commission levels. The agent also has a right to compensation if there is early termination of an agreement. "You can end agency agreements," says Thornton, "but you are no longer able to have an agreement so much in favour of the principal."

In most European countries, the exporter of expensive items will require an agent - few distributors will be prepared to fund stocks of big ticket items. For faster moving items, the distributor route is more suitable through most of Europe - although in Italy agency networks and the idea of the middle man are well established.

A distributor is also more appropriate for companies supplying machinery needing maintenance and service support.

David Hammond, managing director of Hertfordshire-based consultancy Altimax, says agencies are a good route for businesses that want to dip their toe in an export market. A distributor, on the other hand, gives a supplier a far more dedicated service in return for which the supplier will have to commit to a level of financial support and agreed production levels.

For many first-time exporters the first port of call should be the country desk of the Department of Trade and Industry, which will put the business in touch with relevant commercial consulates.

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THE People page

Making the medium the message

Vladimir Gussinsky tells Leyla Boulton how he hopes to help Russian society

The first and only Russian to build a private media empire, Vladimir Gussinsky rejects suggestions that he is Russia's answer to Rupert Murdoch.

His press secretary says the parallel does not fit because Gussinsky does not seek to control what his media says. The explanation from Gussinsky himself is that of a businessman. "In the west, the media means revenues. In Russia, it means expenditure," says this 41-year-old banking, real estate, and now media, magnate.

Gussinsky declines to say exactly how much money his Most (Bridge) banking and construction group has put into building one of the nation's most popular television networks, and one of its most respected liberal newspapers. He says simply that helping NTV, his Independent Television Company, and Sevodnya (Today) newspaper - both of which recently celebrated their first anniversary - will cost him and his bank partners "dozens of millions of dollars". Two Russian banks, Stolichnyy and National Credit, share with Gussinsky a majority stake in and the extension of cheap loans to NTV and Sevodnya.

Like Murdoch, Gussinsky's investment in the media, which he believes will ultimately pay back financially, is also about power - albeit in a specifically Russian context. His explanation is simple: "We must try to influence the political and social situation in the country so that our investments are secure and a market and society develop in the most legal way possible".

His focus is on upmarket journalism. The quality and independence of NTV's news programmes have been a big factor in the company's rapid transformation into a direct threat to Russia's all-

ing state-owned Ostankino and Russian Television networks. NTV's weekly Itogi (Conclusions) programme is the closest thing Russia has to a serious western-style analytical news programme, while its daily mixture of news and feature films has managed to attract 40m viewers in just one year.

Sevodnya newspaper, which took over many of the best journalists from the rival Nezavisimaya (Independent) newspaper, manages a print run of 100,000 in a nation of 150m at a time of falling demand for newspapers.

Gussinsky's approach stands out in a country where much of the media's dependence on meagre state subsidies means they are open to political influence and corruption.

Some critics would argue that he is simply ambitious and rich enough to afford the sort of media whose quality can only enhance his own prestige and respectability. Others point out that private media ownership introduces to Russia new constraints of a different kind: the media's inability to criticise its private owners or clash directly with their interests.

Although Itogi has presented both sides of the argument over foreign banks coming to Russia, Sevodnya, for instance, has consistently backed Russian banks' demands for protection against western banks, a view which coincides with Gussinsky's.

Both his media have also stayed away from corruption allegations made against the Moscow city authorities, with whom Most has close business relations. Despite some fears of what use Gussinsky might make of his power further down the line, for the moment, however, the benefits of media patronage outweigh any disadvantages of what he describes as enlightened



self-interest.

"As soon as the freedom of the journalists stops, I think (private) banks will stop existing," Gussinsky says. "It is a symptom and a test. The first thing the Bolsheviks did was to limit the freedom of speech."

NTV's superior performance has also demonstrated just how much the state-dominated media has suffered from a lack of competition to date. Resistance to new, competitive, private media has come not only from Russian conservatives, but from officials within a Kremlin establishment used to treating the media as its private property. Gussinsky only won the right to lease Russia's state-owned fourth channel every day from 6 pm to 1 am for NTV - a rare concession to private television - after a decree signed by the president was pushed through.

His appetite for "creating the preconditions in which the media can flourish" also reveals the instincts of a man who loves to influence events from behind the scenes. He says that NTV is to spend some \$30m acquiring rights to what he describes as some of the best films from the US, England, Italy, and France. He wants to build NTV, which leases state-owned premises, a studio and technical centre of its own, as well

as to buy into a professional advertising agency.

While planning to expand its network of foreign correspondents, NTV has negotiated news-sharing agreements with both Reuters and CNN. Gussinsky is now examining the possibility of acquiring a few radio stations, including Ekho Moskvy, whose independent coverage played a role in defeating the August 1991 coup but now says it will die without financial support. He is also discussing with Time a project to launch the US news magazine in Russian.

He says he has no ambitions to expand internationally. And, although he has a home in London, he has no intention of joining the exodus of rich Russians who have made a pile of money and left Russia for good.

As Russia displays a more assertive foreign policy, Gussinsky says that what it needs from the west, more than any financial aid, is understanding and treatment as an equal partner.

"What is wrong with letting BP refine oil in Russia? In a society like ours, industry cannot simply disappear. Patriots who ask why we should drink foreign vodka could well create a fascist state. If that happens, we will be the first victims, and [the west] the next."

Personae

Bowlin moves up at a bad time

Is this the time to take over the running of an oil company, asks Richard Waters.

Mike Bowlin, who becomes chief executive of Atlantic Richfield on July 1, could hardly have picked a worse moment. Oil prices, which slumped late last year, slumped again last week. "It was not what we expected," Bowlin says ruefully. Like others, Arco had predicted that oil prices - now around \$14 a barrel - would rise to \$20 a barrel this year, and stay there for some time to come.

"Episodes like the one we have just gone through make us stop and wonder," he says.

If that wasn't bad enough, Arco has just poured hundreds of millions of dollars into trying to build its reserves in Alaska (the location of most of its current reserves) with little success.

Under Bowlin, Arco is set to direct more of its efforts overseas. The company has already scaled back its \$1.9bn development budget for this year, he says, with the US taking the brunt of the cuts. "We have not cut back in the international arena."

Bowlin, 51, was behind Arco's first push overseas, in the late 1980s, and is set to continue the drive. As head

of international acquisitions, he was behind the takeover of Tricentral in the UK in 1988 and the development of gas projects in Indonesia and China. The aim is to push overseas upstream activities up to the level of those in the US, he says.

There is at least one silver lining to the current slump, says Bowlin. Foreign governments will be forced to change the terms of their contracts with international oil groups to encourage them to continue exploration.

And the oil price? "There is one thing I'm certain of: it will still go up and down."

Unisys attracts computer luminary

Malcolm Coster was in his mid-40s when he sold his share of James Martin Associates, a brilliantly successful software company, to Texas Instruments for what he describes as "drop dead money", writes Alan Cane.

It was enough to live comfortably for the rest of his life and reject all but the most attractive job offers.

Fortunately for Unisys, Coster (right) was far from ready for retirement. This month he accepted the job of president of its Europe, Middle East and Africa division, based in London but with responsibility for more than 7,000 employees in 55 countries.

Now 50, he comes to Unisys via Coopers & Lybrand's management consultancy, where he headed international business development, ran the UK consultancy service and looked after strategy and planning. "It was getting a little heavy," he says.

A mathematics graduate from London University, Coster cut his computing teeth in the 1960s with CEIR, the UK's oldest software house. Later he became systems and programming manager for Lloyds Register, then creating a sophisticated management information system.

A further spell with CEIR, newly renamed Scicon and



owned by British Petroleum, led to Coster being given responsibility for BP's systems worldwide with funding of £300m a year. Some of that went to the computer guru James Martin, who in 1983 persuaded Coster to help him launch James Martin Associates with the aim of building an automated software development system, now known as the Information Engineering Facility.

Unisys represents a different challenge. Brought back from the dead after several years of losses by chairman James Unruh, it still has a long way to go to achieve sustained, profitable growth. That, says Coster, is the appeal: "It is the chance to be a hero."

Gaviria courts OAS scepticism

It is usual in Washington to scoff at the Organisation of American States, the western hemisphere's private and generally ineffectual United Nations, writes George Graham.

It is also, however, polite to greet new arrivals with

enthusiasm, so Cesar Gaviria, who will take over as OAS secretary general when he steps down as president of Colombia in August, can expect messages of support.

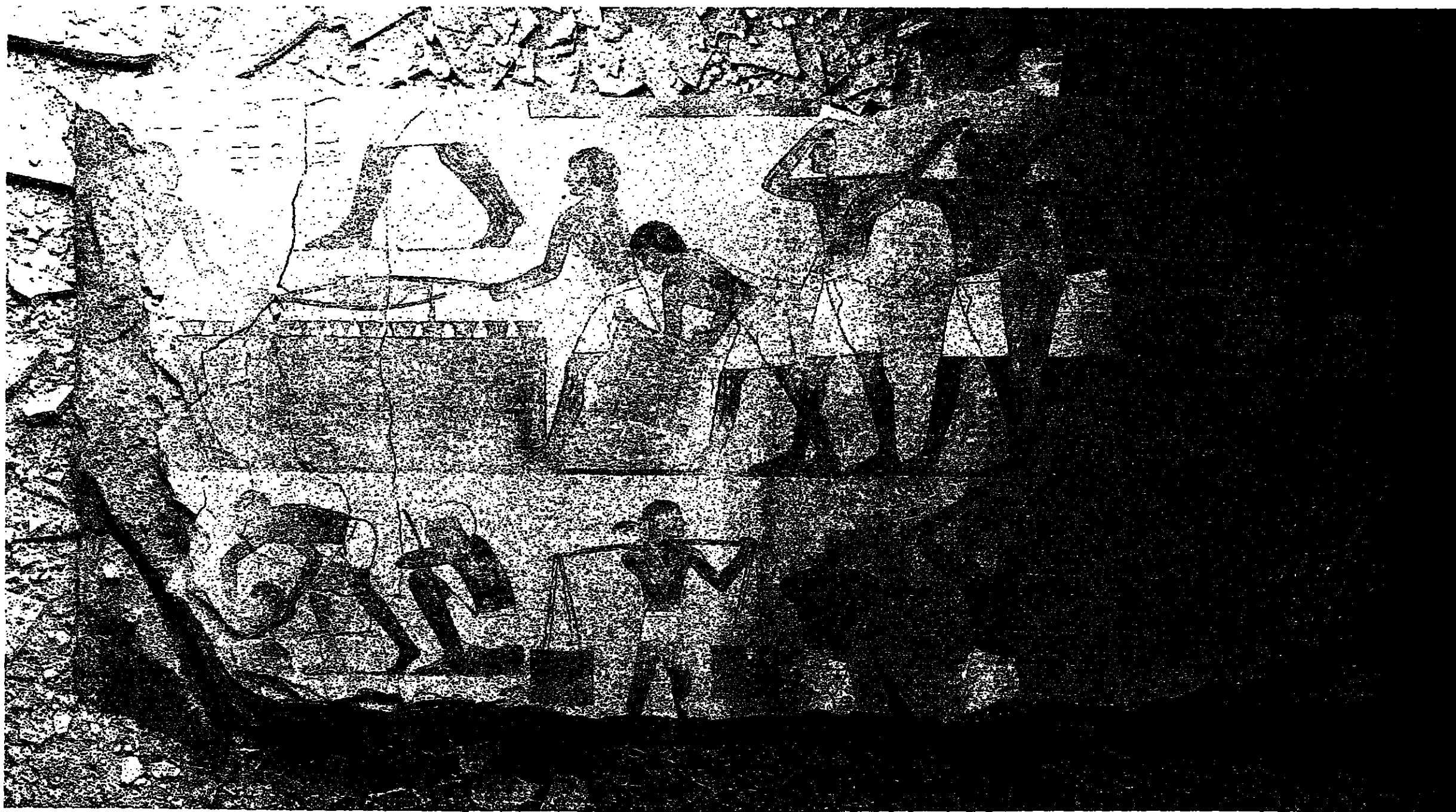
US politicians have tended to treat the OAS with the same kind of scepticism they shower on the UN. "The Organisation of American States is a kind of mini-United Nations where we can be voted down in only three languages, thereby saving translators' fees," says Irving Kristol, the conservative commentator.

Latin American members, on the other hand, have seen the OAS as rarely able to extricate itself from the dilemma that if it acts the way the US wants, it is accused of kowtowing, while if it doesn't, it is simply ignored. They have increasingly taken their problems directly to the UN in New York.

Gaviria should get a warm welcome from President Clinton, who has shown his interest in Latin America by calling a summit meeting of the region's heads of state - even if his choice of Miami for the gathering is not universally acclaimed.

Now 47 - the same age as Clinton - Gaviria was elected to parliament at the age of 27 and became finance minister before he turned 40.

His presidency has been an uphill struggle, but despite widespread drug violence, Gaviria has made headway in opening up the Colombian economy through free trade and privatisation. Free trade will also be his priority at OAS, he says, with an ambitious goal of linking the hemisphere's trading blocs into a single free trade zone.



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ARTS
GUIDE

Judgement day for the restorers

A 'new' Michelangelo is unveiled this week, writes Susan Moore

Ever since its completion during the papacy of Paul III in 1541, Michelangelo's "Last Judgement" fresco in the Sistine Chapel has been the subject of criticism. The Pope's Master of Ceremonies, incensed by his cameo role as Minos at the Mouth of Hell, begged the pontiff to destroy it; unseemly baggy shorts were added to tone down the prevailing nudity while El Greco modestly volunteered to paint something better in its stead. Even among Michelangelo's supporters, the fresco, on the altar wall, has not enjoyed the celebrity of Adam, on the Sistine ceiling, or Moses on the Tomb of Julius II.

Now, however, as the Pope prepares to celebrate mass on Friday to mark the unveiling of the newly restored "Last Judgement", the attacks will be directed at a different target. The work of art itself will barely get a look in as every detail of the restoration will be pored over. Voices will be raised in protest against the destruction of a great masterpiece, echoing the clamour that surrounded the unveiling of the ceiling frescoes four years ago after a decade of restoration work.

Then, the prime objection centred on the claim that Michelangelo had combined true fresco, which is painted on to wet plaster and forms a chemical bond with it, and secco, which is painted after the plaster has dried. Critics argued that the Vatican restoration team had cleaned off the secco and that subtle layers of pigment had been eradicated. For the critics, Friday's unveiling is the last chance for a high-profile lament on the whole issue of restoration.

The Sistine Chapel, and above all the ceiling, is so familiar that people commonly feel they have always known what it looked like. It is an old friend. This is particularly true of art historians, many of whom had recorded their



Hidden secrets: Michelangelo's fresco 'Last Judgement' before its restoration

use Michelangelo's ever darkening colours, were deteriorating and in the process detaching colour from the plaster. If nothing had been done, the master's work would simply have crumbled away. The 1980s restoration cleared the frescoes of centuries of dust and smoke - from candles, oil lamps and the braziers formerly used for heating - as well as earlier restorers' glues and the blackish overpaintings added in desperate bids to accentuate lighter passages. The difference before and after was astounding. It is hardly surprising that

cleaning should have divided opinion so radically. The idea that the work of art one grew up with and learned to love was not all that it seemed is invariably painful. But there is a real possibility that the transformation wrought by restoration can be for the best. In other media similar battles are all but won. The experience of a "Messiah" played on original instruments and performed on the scale which Handel intended might be enough to set the old Rindfleisch Choral Society turning in its grave, but few now

would deem it an arid exercise in musical archaeology. The new "Last Judgement" is bound to spring plenty of surprises, not least Michelangelo's more painterly technique and use of almost Venetian rich colour, but only the most deluded of observers can really believe that there was no room for improvement in its previous appearance. The Vatican team has proceeded with admirable caution, taking - at 14 years - four years longer over the restoration of the fresco than the master took to paint them.

Opera/Richard Fairman

Onegin on a shoestring

The day of the disposable opera production is drawing nigh. The problem with encouraging audiences to expect a risk-taking production with novel ideas when they go to the opera is that the novelty soon wears off and then they do not want to see it again. The risk is financial as much as artistic, since any revivals are likely to lose money.

The Arts Council put its finger on this dilemma when it warned English National Opera that the company had an insufficient stock of revivable productions. The new management has taken that to heart, scheduling no less than eight new productions for next season. More immediately, there is the question of what to do about revivals already planned of first-time failures.

The 1989 *Eugene Onegin* was one of those - not an outrageous disaster, but uninspiring (the worst kind of the box-office). At first a straight revival was announced, then a "re-staging", and finally a new production, though heaven knows how little money was available for Julia Hollander.

Her designers (Fotini Dimou the sets and Fabra Kharibian the costumes) have at least managed to make a twopenny budget look as though it stretched to threepence-

ha'penny. By the middle of the opera one gets used to the back-to-basics settings. Madame Larina's party is a crowded affair, where dancing couples bump into each other, nicely capturing the parochial atmosphere. Lensky and Onegin's duel is held on a lonely, frosty landing-stage.

On balance, this is an improvement on before, as is Hollander's production. After the previous experiment had failed, there must have been pressure to deliver a conventional show. This is by and large what she has done, dressing the opera fairly sensitively in the period and social milieu for which it was intended. There is little novelty this time round, but much that is straightforward and true, especially in the treatment of the main characters.

Cathryn Pope looks by far the youngest Tatyana I have seen. A mere adolescent, she is shy and uncertain of herself, a bundle of unformed impulses, blown this way and that by the conflicting emotions of the Letter Scene. One's sympathy goes out to her, just as Tchaikovsky intended. Inevitably the older Princess Gremin suits her less well (the top of the voice is unpleasantly strained) but, in her, the opera has found its heart.

The Onegin and Lensky are

well differentiated physically. Peter Coleman-Wright's Onegin is tall and handsome, an outwardly assertive man with firm and decisive singing to match. Bonaventura Bottone's Lensky is short and plump, dressed in slightly shabby poet's clothes, his bright tenor encompassing the music with accomplishment, but not much romance. Neither stimulates the emotions, as Pope's Tatyana does.

The focus remains firmly on the central trio, though Ethna Robinson has the cheerful bounce for Olga and Richard Van Allan gets dignity to do duty for strong top notes as Prince Gremin. There is no need to look at the programme to tell that a Russian conductor is in the pit. Alexander Polianichko hails from the Bolshoi and gives us Tchaikovsky school of Svetlanov, vibrant, passionate, the volume turned up to maximum for the Polianiche.

He has no doubts where the opera is heading and it is his brazen decisiveness which keeps the momentum going in an evening which might have faltered under another conductor. Presumably this budget production is one intended as a stop-gap. What will ENO do for *Eugene Onegin* next time?

The Onegin and Lensky are in repertory until 4 May

Concert/David Murray

Goode plays Beethoven

The latest instalment of Alfred Brendel's Beethoven cycle is just a week away. Meanwhile, however, there is Richard Goode's, which began on Thursday at the Queen Elizabeth Hall with four early sonatas and the late, dappled one in A, op. 101. (Second concert tomorrow, a third next Tuesday; then 10 more sonatas in November, and a final series later in the season.)

On the strength of this first programme, Goode is plainly just as rewarding a Beethoven pianist as American reports have proclaimed him.

There is none of the hierophantic "I am ushering you into the presence of a Great Work" manner. Goode just plays, with evident delight and a buoyant imagination which belies his sure command of Beethoven's structures. Also

he croons and hums along, like his teacher Rudolf Serkin and like Glenn Gould. Certainly the vocal obbligato is redundant, for he makes the piano sing with appealing directness - rare among self-conscious moderns in this repertoire, especially since the death of Serkin.

A favoured way of playing Beethoven is to build up edifices of distinct, sculptured blocks. Instead, Goode treated all the music as running lyrical discourse, shaded with such easy subtlety that every phrase bore its own speaking sense in the argument. Only in retrospect did we realise how firmly the larger forms had been stamped into place.

He opened the cycle conventionally with the first sonata, op. 2 no. 1 in F minor. By way of revealing the young Turk at once, pianists often make it an

exercise in junior thunderbolts; with Goode it was lighter and wittier than that, without sacrificing its air of a challenging debut.

There and in op. 14 no. 1 and op. 22, he mostly played "brilliant" arpeggios and scales as light decorations, almost throwaway effects, not aggressively motorised note-by-note and therefore not inflated.

With the *Sonata Pathétique* he broadened his scale dramatically, without hardening. It must need a rare purity of heart to shape the familiar Adagio so sweetly and uncomplicatedly. As for op. 101, it stretched out great branches, firmly and effortlessly and marvellously coloured on a towering scale that remained human. It felt like a rare temperamental attunement between master-pianist and masterpiece.

Why has the National Theatre revived Charles McArthur's forgotten 1942 political farce *Johnny on a Spot*?

Those who watched most of the first night po-faced, I am curious. Partly, I guess, the National reckons that we could do with a comedy about political corruption these days. Others may say that we are now too familiar with such matters to find them funny, but that is not the sense. We need to laugh at them more than ever. And, on the crookedness of politicians, McArthur was remarkably prescient. Following his plot today, we are reminded of other statesmen who have praised family values while adulterising in private, of other rigged elections, of other mismanagements of hospital finances, of other politicians whose corpses have been found in their mistresses' homes.

Yet if you revive an American play from 1942, you do so, surely, because you think you can breathe

Johnny on a Spot

new life into it. In Richard Eyre's staging, *Johnny on a Spot* bursts into brilliantly funny life for about five minutes, while James Groux, as Judge Webster, tries to improvise a speech on live radio. He keeps forgetting that he's on the air, he has no notion what specific points he's supposed to be making, and he keeps misunderstanding the mime signals with which his colleagues try to feed him hints. Groux's lurching eyebrows, gapping mouth, bulging figure and booming voice all afford perfect hilarity here; and elsewhere in the play he is always a model of enchanting detail.

This, however, is not enough. Most of the acting is what I want to call competent, except it is not quite competent enough to animate this farce. As Nicky Allen, Tipjohn's campaign manager and the plot's central manipulator, Mark Strong

has looks and energy - but not the leading-man charm and openness of spirit that this latterday Harlequin-Figaro type requires. As his gal, Julie the secretary, Janie Dee does have bright-eyed charm, but (the lines tell you) the role calls for more force of character. Amid the cast in general, even from the excellent Michael Bryant, there are too many unAmerican vowels and too much placing of the voice at back of the head, à la *l'anglais*.

So, without quite enough style and character to animate it, the play creaks. Its various crises feel as if they are being switched on and off for dramatic convenience. Jokes crop up and fall like lead. Two of the main female characters (Pearl the madame and Barbara, the Judge's niece) are caricatures of sexiness, and played so broadly by Diane Langton and Geraldine Fitz-

London Theatre

gerald that they keep verging on the grotesque. Poor Bryant struggles to make an impression more forceful than the live parrot that squawks on his wrist.

Then there is the question of why Eyre & co. decided that the Olivier was the theatre for this farce. There are several times when different conversations or speeches overlap - a comic device that collapses when projected into the great fan shape of this auditorium.

William Dudley has designed a huge glamorous hall of an office. Too huge for comic comfort; not huge enough for the stage; and the glamour is distracting.

Alastair Macaulay
Olivier Theatre
071 228 2252

Beautiful Thing

When it first appeared at The Bush last summer, Jonathan Harvey's *Beautiful Thing* had reviews ranging from the mildly appreciative to the strongly enthusiastic. It has arrived with a different cast at the Donmar Warehouse but it may have been better in the more intimate, run-down environs of The Bush. For the slight trouble with the Warehouse is that it tends to make everything look chic.

The setting is a block of apartments in Thamesmead, South East London, 1993. Admittedly there is a best wave, so much of the action takes place outside on what is remarkably like a sunroof. It might be bleaker if it were raining, but on this showing - for all the references to paper walls - life in South East London does not look all that bad.

This is not a play about poverty or deprivation; broken families perhaps, but still economically above water.

Central to the piece is the blossoming love affair between two male adolescents. It is delicately done: first sharing a bed head to foot, then touching each other. They end dancing smoothly in the presence of one of the boys' mothers. She has come to terms with her son's affections surprisingly quickly.

Just a couple of points. *Beautiful Thing* is extraordinarily sensitive. I wonder if there would be any interest in it if the affair were not homosexual: the dialogue is pretty trite. And despite a lot of audience laughter, at least on the first night, I didn't find the piece funny. The semi-educated characters who spend their lives watching and

quoting television seem to me rather sad. If it were not for the artificial ending of the mother accepting the love affair, *Beautiful Thing* would be a harsh not a sentimental play. It is not at all clear what Harvey is saying.

The two boys are excellently played by Mark Litheren and Shaun Dingwall. The implausible mother is Amanda Brown. She looks good, acts well, and it is not her fault that the part fails to make sense. The director is Hettie MacDonald, as at The Bush, so presumably she is satisfied with the move to smarter surroundings. Possibly Harvey deserves something rougher for a bit longer.

Malcolm Rutherford
Donmar Warehouse
071 867 1150
Anthony Thornecroft's column on Arts Sponsorship will appear on Friday

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Muziektheater Tonight, tomorrow, Fri, Sat: Dutch National Ballet presents a Balanchine programme. Mon: Edo de Waart conducts revival of Hary Kupfer's production of Salome. Runs till May 3 with cast led by Josephine Barstow, John Bruchler and Linda Finnie (020-625 5455).
Concertgebouw Thurs: Riccardo Chailly conducts Royal Concertgebouw Orchestra in Mahler's Seventh Symphony. Sat: Philippe Entremont conducts Netherlands Chamber Orchestra in works by Oosterveld, Mozart and Bartok. Sun: Carlos Kalmr conducts Stuttgart Philharmonic Orchestra in Smetana and Dvorak, with violin soloist Emmy Verhey (24-hour information service 020-675 4411 ticket reservations 020-671 8345).

ANTWERP

de Vlaamse Opera Fri, Sat and next Wed: Silvio Varviso conducts Hans Neugebauer's production of

Lohengrin, with cast led by Gösta Winbergh, Andrea Trauboth, Oskar Hillebrandt and Rutilind Engert (03-233 6885).

BRUSSELS

Monnaie The next production is Peter Grimes, opening on April 19 in a staging by Willy Decker conducted by Antonio Pappano, with a cast headed by William Cochar. Repeated April 22, 24, 27, 30, May 3, 5, 8 and 10 (02-218 1211).

CHICAGO

CHICAGO SYMPHONY Michael Tilson Thomas conducts this week's concerts. Tonight's programme consists of music by J.C. Bach, Steve Reich and Mahler. On Thurs, Fri and Sat, there are performances of Bernstein's Chichester Psalms and Tchaikovsky's Sixth Symphony (312-435 6666).
THEATRE
● The Master and Margarita: this stage adaptation of Bulgakov's novel is a collaboration between Steppenwolf Theatre Company and Lookingglass Theatre, one of Chicago's best small ensembles. Till April 23 (Steppenwolf Studio 312-335 1650).
● The Night of the Iguana: Robert Falls directs Tennessee Williams' late play, with William Peterson as the debased minister drawn to a New England. Final week (Goodman 312-443 3800).
● The Thin Red Line: two one-act plays by award-winning actress Regina Taylor. Opens on Fri

(Goodman Studio 312-443 3800).
● Joseph and the Amazing Technicolour Dreamcoat: Andrew Lloyd Webber's musical is directed by Stephen Pimlott and stars fourteen heartthrob Donny Osmond as the Bible's fleshiest dresser (Chicago 312-902 1500).

GENEVA

Grand Théâtre Sat: John Nelson conducts first of six concert performances of Berlioz's Béatrice et Bénédict, with cast led by Liliane Bizineche, Alison Hagley and Kurt Streit (022-311 2311).

THE HAGUE

Dr Anton Philipszaal Tomorrow: Carlos Kalmr conducts Stuttgart Philharmonic Orchestra in Dvorak's Violin Concerto (Emmy Verhey) and Seventh Symphony. Fri: piano recital by Martha Argerich and Alexander Rabinovich. Sat: Mark Stephenson conducts Hague Philharmonic Orchestra in works by Bartok, Martinu and Frank Martin. Mon: Philippe Entremont conducts Netherlands Chamber Orchestra in Oosterveld, Mozart and Bartok (070-360 9810).

UTRECHT

Vredenburg Jazz festival: over the next five days, the line-up includes Charlie Haden's Quartet West, John Abercrombie Trio, Gonzalo Rubalcaba Cuban Group and Denise Jannah Quintet. Other events include a Radio Symphony Orchestra performance of the Berlioz Te Deum on Sun afternoon conducted by Jansug Kakhidze.

the Elgar Cello Concerto played by Alexander Baillie on Sun evening and the Kronos Quartet next Mon (030-314544).

VIENNA

MUSIC
Staatsoper Tonight: Der fliegende Holländer. Tomorrow: Tosca. Thurs: ballet mixed bill. Fri: Ariadne auf Naxos. Sat: Entführung. Sun: Parsifal. Mon: Kenneth MacMillan's ballet Menon (51444 2955).
Konzerthaus The Spring Festival opens tomorrow and runs till May 8, with a focus on music from the Czech Republic. Tomorrow: Prague Chamber Choir in works by Eben, Janacek and Dvorak, with soloists including Livia Aghova and Peter Mikulas. Thurs: Philip Langridge and Margareta Hirttemeier in programme of Czech song. Fri, Sat: Charles Dutoit conducts Montreal Symphony Orchestra in two programmes including works by Stravinsky, Saint-Saëns, Bizet, Debussy and Roussel, with cello soloist Heinrich Schiff. Sun: Hanna Hegerova and Robert Bader in Czech and Jewish songs. Mon: Anatol Ugorski piano recital (712 1211).
Musikverein Thurs: Bruno Leonardo Gelber piano recital. Fri, Sat, Sun: Trevor Pinnock conducts Vienna Symphony Orchestra in Beethoven Mozart and Dvorak, with violin soloist Thomas Zehetmair. Sat afternoon, Sun morning: Christoph von Dohnanyi conducts Vienna Philharmonic Orchestra in Hartmann, Prokofiev and Tchaikovsky, with violin soloist Florian Croitoru. Sat (Brhms Saal): Natalia Gutman cello recital. Sun afternoon, Mon evening:

Wolf Dieter Hauschild conducts Tonkünstler Orchestra in Bartok and Sibelius, with piano soloist Barry Douglas. Next Tues: Sergiu Celibidache conducts Munich Philharmonic. Next Thurs and Thurs (Brhms Saal): Peter Schneider song recital. April 19, 24: Christa Ludwig farewell recital (505 8190).

THEATRE

A new production of Grillparzer's dramatic poem Das Goldene Vlies opens on Sun at Burgtheater, directed by Hans Neuenfels (51444 2955).
Reperatory at Akademietheater includes David Marnet's Oleanira (51444 2955).
Theater in der Josefstadt has a new production of John Osborne's The Entertainer (402 5127). A new production of Alan Ayckbourn's Relatively Speaking opens at Vienna's English Theatre next Mon (Josefstadt 12, 402 1280).
Raimund Theater has a German-language version of the Kander and Ebb musical Kiss of the Spider Woman (Wien-Ticket 58855).

WASHINGTON

MUSIC/DANCE
● Roger Norrington conducts National Symphony Orchestra in a Brahms programme tonight at Kennedy Center Concert Hall. Thurs, Fri, Sat: Mikhail Rostropovich conducts works by Musorgsky and Shostakovich, with piano soloist Emilie Naumoff (202-467 4600).
● Britain's Royal Ballet presents three programmes at Kennedy Center Opera House over the next two weeks, starting tomorrow with Anthony Dowell's production of Sleeping Beauty. Repertoire also includes Kenneth MacMillan's

Mayerling and Ashton's The Dream (202-467 4800).

THEATRE

● The Doctor's Dilemma: G.B. Shaw's satire on the medical profession. Michael Kahn directs a Shakespearean Theater production, opening tonight (202-393 2700).
● The Revengers Comedies: Douglas Wager directs Alan Ayckbourn's two-part suspense farce at Arena Stage in the Fichandler. Till June 12 (202-488 3300).
● The Sisters Rosensweig: Wendy Wasserstein's sophisticated and witty play about the reunion in London of three American Jewish sisters. Till Sun at Eisenhower Theater (202-467 4600).
● Abundance: Beth Henly's comedy about two mail-order brides in the Wild West. Till April 23 at Signature Theater (703-820 8771).
● Forever Now: a romantic musical journey back to the early 20th century, written by Nick Oclott and directed by John MacDonald for Interact Theater Company. Opens tonight (202-529 2084).

ZURICH

Opernhaus Tomorrow, Sat: Ariadne auf Naxos with Edita Gruberova as Zerbinetta. Thurs: Tosca with Mara Zampieri, Neil Shioff and Silvano Caroli. Fri, Sun: Rafael Frühbeck de Burgos conducts Ruth Shostakovich, with piano soloist Emilie Naumoff (01-262 0800).
● The House of the Dead: new production of Oello, with cast headed by Frederic Kitt and Daniela Dessi (01-262 0800).
● Tonhalle Thurs: Kronos Quartet plays music by Gorecki, Henry Cowell and others. Sun morning: members of Tonhalle Orchestra play concertos by Vivaldi (01-261 1600).

ARTS GUIDE

Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.
Wednesday: France, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague.
Friday: Exhibitions Guide.

European Cable and Satellite Business TV
(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230.

MONDAY
NBC/Super Channel: FT Reports 1230.

TUESDAY
Euronews: FT Reports 0745, 1915, 1945, 1915, 2945.

WEDNESDAY
NBC/Super Channel: FT Reports 1230.

FRIDAY
NBC/Super Channel: FT Reports 1230.
Sky News: FT Reports 0230, 2030.

SUNDAY
NBC/Super Channel: FT Reports 2230.
Sky News: FT Reports 0430, 1730.

What was right with the 1980s

One of the ironies of contemporary politics is that British Conservatives are almost as eager to denigrate the 1980s as US Democrats. According to revisionists, Lady Thatcher's principal mistake was to promote an "obsessive individualism" that owed more to the modern American libertarian tradition than to conventional Tory values.

In his pamphlet *Right Ahead*, Mr David Hunt, the UK employment secretary, worries that young people are becoming "atomised" - anti-social and isolated from society. He reminds us that Tories have traditionally regarded human beings as social beings: "ours is a communitarian philosophy". Wrinkling his nose at such dated concepts as the "laissez faire economy", he urges a return to - wait for it - "One Nation Toryism".

Mr Stephen Dorrell, financial secretary to the Treasury, is equally futuristic. In his recent speech "What is a Conservative?" he argues that the touchstones of Toryism is "respect for inherited institutions and traditions" and quotes approvingly from Edmund Burke's trade against "solitary, unconnected, individual, selfish Liberty". Far from seeking an atomised, "minimalist state", he believes Tories should be proclaiming their faith in government action.

The political pressure for more "caring" policies is considerable. Archbishop George Carey's protest about widening social divisions in his Easter message was typical of countless onslaughts from opposition leaders and other opinion formers. By elevating commercial profit to God-like status and by destroying the morale of groups such as teachers, the argument runs, Thatcherism undermined civic and moral values. From these poisonous seeds a blither harvest of crime, cynicism and inequality is now being reaped.

The populist power of such arguments is undeniable. Yet from a US perspective the Thatcher government did little that was either radical or liable to undermine moral or civic values. There was, for example, nothing immoral in reducing top tax rates from a ridicu-



MICHAEL PROWSE
ON
AMERICA

lous 98 per cent to a still-high 40 per cent. Leftwingers who inveigh against these tax cuts are at liberty to give 98 per cent of their incomes to charity. Those who decline to give voluntarily do not become moral paragons by demanding higher rates of compulsory taxation - usually on others.

The heinous "cuts" in public expenditure are an equally blind alley because spending never was cut in real terms. Even as a share of gross domestic product, public spending only fell slightly - from 40.9 per cent in 1979 to 37.8 per cent in 1989, and that mainly reflected soaring economic growth in the late 1980s. The public sector's share of GDP has since risen by about five percentage points. But suppose public spending really had been cut? Why should a shift of resources into the private and voluntary sectors be regarded as unethical?

The rest of the agenda is as easily defended. It was not sinful to remove from trade unions legal privileges that no other groups have ever possessed. It was not wrong to privatise businesses, most of which should never have been in the public sector. It was not immoral to liberalise prices, wages, dividends and exchange rates - this was simple economic common sense. Nor was it unethical to introduce a hint of competition in the delivery (but not financing) of public services such as education and healthcare.

Looking back, Thatcherism was no more than a mild - and beneficial - reaction to what had become an excessively powerful and intrusive state. The shift towards greater personal choice and responsibility ought to have won praise from clergy and other arbiters of the nation's morals, even if it did

result in slightly greater inequality. So why are "moderate" Tories now so anxious to rethink Conservative doctrines? Why are the policies of the 1980s so often regarded as uncaring or extreme?

I think the answer lies partly in continuing ignorance of the philosophy - classical liberalism - that underlay the positive aspects of Thatcherism. Messrs Hunt and Dorrell worry about the "atomisation" of society. Well, the fact is we are atomised. Evolution might have created a vast jelly-like creature with numerous centres of consciousness. But it did not: we have separate minds and bodies. If somebody clobbers Mr Hunt, I feel no pain. If Mr Dorrell loses money on the stock exchange, my bank balance does not suffer. The public policy shifts of the 1980s were merely a recognition of our status as distinct individuals with varying abilities, experiences and desires.

Classical liberalism's guiding principle is that individuals know best what is in their own interest. It thus advocates freedom in all spheres of life. What critics construe as crass commercialism is simply a demand that people enjoy economic freedoms comparable to the political and personal freedoms so vigorously championed by leftwingers. Classical liberals regard private enterprise as generally superior to the public sector because the pattern of activity is determined by voluntary exchanges between individuals. Public services are allocated by bureaucrats and made possible only by coercion - the forcible extraction of taxes.

Yet to favour free exchange is not to put any special value on profits: a society of classical liberals could well opt to work only a few hours a day, devoting the rest of its time to meditation and gardening.

The Tory critics of market liberalism have nothing to put in their place. Fearful of change, they want to freeze social and economic development. Yet had Thatcherism never existed, they would now be defending a far more collectivist status quo. With such passive thinking in the ascendancy, nobody should be surprised by the Major government's lack of momentum.

Last May 209 workers, mainly young women, were killed in a Bangkok toy factory fire. The casualties would have been far fewer if all but one of the exits had not been locked, and if the roof of the building had not collapsed a few minutes after the fire started.

The Thailand tragedy, the world's worst factory fire, became a cause célèbre for the small but effective lobby campaigning to make acceptance of basic civil and worker rights a condition of Gatt membership.

The idea of linking trade agreements with workers' rights - and so preventing developing countries in particular from winning an unfair trading advantage - is not new. Keynes made similar suggestions in the 1930s.

But the confluence of growing economic interdependence through trade, persistently high unemployment in the developed world, and the end of the Cold War (the communists did not like worker rights) has given the campaign new impetus.

The lobbying threatens to take some of the fizz out of celebrations at Marrakesh next week when ministers from 120 countries gather to sign the Gatt Uruguay Round agreements. Both the US and France say that without some commitment at Marrakesh to discuss workers' rights they will block the setting up of a committee to manage the transition next year from the Gatt to its successor body the World Trade Organisation (WTO). They have support from elsewhere in the European Union, from Canada and from Australia.

Such threats are unlikely to undermine the new world trade order in themselves; but according to some supporters of workers' rights such as the AFL-CIO, which represents US trade unions, no move at all on the issue could stir up the US Congress into refusing to ratify the Gatt deal.

The US, even under Republican administrations, has long felt aggrieved about what it sees as unfair competition based on a disregard for human rights. Under the present Democrat administration there is a particular interest: Mr Mickey Kantor, trade secretary, previously worked as a union lawyer for Californian farm-workers; President Clinton is a long-standing advocate of the worker-trade link.

But the governments of many developing countries are adamant that making such a link is at best misguided and at worst "rust-belt" protection-

A bid to push the world to rights

David Goodhart on the campaign to include worker protection in international trade pacts

ism, seeking to maintain the living standards of developed country workers. France is regarded as very keen to protect its workers from competition. Opponents argue that a worker-trade link would make it harder for poorer countries to exploit their main comparative advantage - cheap labour - and set back economic development. Mr B K Zutshi, India's Gatt ambassador, says the issue had "the destructive potential for usages what we have built so assiduously in these seven years".

The arguments on both sides touch on sensitive issues, such as the invasion of national sovereignty and the causes of human suffering. They also lend themselves to misleading caricature: some supporters of workers' rights imply that their opponents would have resisted the abolition of slavery in the 19th century - a step which required protesters to interfere with the rights of nation states.

The issue has also created an unusual alliance between western free marketeers and third world governments who do not normally see eye to eye on development issues. But, on the opposing side, many western trade unionists question whether authoritarian governments in the developing world represent their populations.

On one level, the arguments seem to have got out of hand. The US government and the international trade union bodies say they only want to talk about the issue at this stage. Mr Mark Anderson, of the AFL-CIO, says: "I think people in the US will have difficulty understanding why there is so much resistance to just talking about the issue."

Mr Stephen Pursey of the International Confederation of Free Trade Unions (ICFTU), adds: "There is a lot of mudslinging. A lot of people call us protectionist. Let's talk and see if we can find safeguards which are not protectionist."

But opponents have a case for fearing that once the talking begins, action will not be far behind. The ICFTU and



similar bodies already have blueprints for the sorts of mechanisms they would like imposed. They want a two-level approach: an outright ban on extreme abuses, such as slave labour, and a framework which allows workers to organise themselves on issues such as pay bargaining and basic health and safety.

"We don't want a minimum wage or anything like that, we just want to ensure some basic civil rights at work, and we want measures which are affordable by poor countries," says Mr Pursey. He accepts, for instance, that flexibility is required on child labour in countries which depend heavily on young workers, such as India and Brazil.

The mechanism he proposes is to make membership of the

WTO dependent on ratifying seven conventions drawn up by the International Labour Organisation, the United Nations' body which tries to enforce minimum labour standards - two on forced labour, two on discrimination and one on child labour.

Sanctions should be imposed only rarely, says Mr Pursey. But unlike the ILO, which has no sanctions available to it, there would at least be the ultimate threat of action against offenders. Countries not properly implementing the conventions might be given two or three years to mend their ways by the WTO before penal tariffs were imposed on the relevant category of exports.

Critics believe such a system would have no legitimacy and

argue that the "take off" stage of any country's industrialisation is unavoidably tough. But the ICFTU replies that the "trickle-down" theory of trade policy - the idea that social conditions improve as trade expands - does not always work. It believes its proposals would help prevent a vicious circle of greater world competitiveness leading to more pressure to cut labour costs. It cites the example of Thailand which has health, safety and building legislation but does not always enforce the protection offered. If it had been policed in the case of the Bangkok toy factory, its owner Kader Industries, under pressure from western retailers to cut prices, may have moved to another country. Only international rules would prevent such a downward spiral of competition, says Mr Pursey.

Trying to broker a solution that might satisfy both sides is Sir Leon Brittan, the EU trade commissioner. He believes there is no reason in principle why trade should not be linked to other economic or social objectives. He points out that trade agreements are already used to protect endangered species, to reduce the use of CFCs and to control trade in hazardous waste.

But to give the Gatt or its successor such a role in the case of workers' rights would be entering unfamiliar territory - its purpose since its formation has been to tear down barriers not erect them. Mr Peter Sutherland, Gatt's director general, says that introducing the workers' rights-trade link into the WTO framework, which is meant to be based on consensus, "would place the system at immediate risk of collapse".

But the world trade order is moving into a new phase with the formation of the more political WTO. Already agreement has been reached on setting up a working party to debate how environmental protection measures could be included in future trade pacts.

That working party was set up because there was a consensus in favour. Supporters of workers' rights want a similar working party, but are a long way off from winning such support. Suspensions will continue to linger in the developing world that there is more self-interest than idealism behind the link being made between trade and workers' rights, especially in the US and France. Nonetheless, the issue will not easily be set aside.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Kazakhstan: no shortage of refineries

From Mr Ralph H Pickering.

Sir, Christia Freeland's interview with President Nazarbayev of Kazakhstan gave an interesting and generally enlightening overview of that country's present situation (FT interview: "Prospects in the pipeline", March 25). However, it did contain a serious error when it stated that Kazakhstan has no oil refineries. Kazakhstan has in fact three refineries in operation at Chimkent, Aktyrau (formerly Guryev) and Pavlodar, with a total crude capacity of 21m tons a year. This capacity compares favourably with Kazakhstan's current domestic crude production of about 2m tons a year.

Kazakhstan's problems with refined product supplies lie not so much with a lack of refining capacity but, first, with the location of its refineries with respect both to crude sources and to the internal market and, second, with the reduction of pipeline deliveries of crude from Russian fields in western Siberia to the two largest Kazakh refineries. Curtailment of Russian crude supplies is due to payment problems and the overall drop in west Siberian crude production. Ralph H Pickering & Associates, Hydrocarbon Industries Consultants, 1 Giles Travers Close, Thorpe, Egham, Surrey TW20 8UQ

Ventures put Tecs to the test

From Mr Stephen Cowell.

Sir, Lisa Wood's article, "Jobsless with special needs: 'face funding-out threat'" (March 31), regarding training for those with special needs, misses a crucial point which is invariably ignored in discussion concerning the financing of Training and Enterprise Councils and the surpluses that Tecs make.

The essential point is that Tecs are private companies and have substantial business interests outside of their contracts with government. It is likely that Northumberland

Tec will, next year, generate a turnover of more than £3m from contracts and business ventures which are outside of the government Tec contract. These ventures bring jobs and investments to the county. It is simply naive to criticise Tecs for maintaining staffing levels while payments to providers are cut, if those staff are actually engaged in activities quite separate from their contractual obligations to government.

The true test of whether Tecs are providing services which are of value is when they have customers who are

willing to pay for those services. Only when Tecs have a significant proportion of their total income coming from outside of the government contract will they have the independence to engage in long-term planning and to deal with their fundamental remit - to promote the regeneration of their local economies.

Stephen Cowell, chief executive, Northumberland Training and Enterprise Council, 2 Craster Court, Morwick, Morwick, Northumberland NE23 5XU

Steering committee averted rule changes

From Mr Eric Chalker.

Sir, The successful efforts to prevent damaging rule changes at the Conservative central council meeting in Plymouth were led not by the Charter Movement, as you reported ("Charter Movement defeats three voting motions", March 26), but by the Party Reform Steering Committee. This committee represents nearly 60 constituency associations,

whose interests were directly threatened by the two rules which failed to receive sufficient support.

The requisition of a special central council meeting in 1992, to which the article also referred, was made by 50 of those associations and co-ordinated by this committee, not by the Charter Movement as you stated. It is not, and never has been,

our aim to give anyone a "bloody nose". We merely seek to institute democratic accountability for the running of Conservative Central Office, a reform from which the whole party will benefit.

Eric Chalker, secretary to the committee, Party Reform Steering Committee, 21 Ingleside Close, Beckenham, Kent BR3 1QU

Buthelezi and the playing of an ethnic card

From Mr Chris Jones.

Sir, Your March 30 editorial, "The Zulu factor", correctly states: "Chief Buthelezi has decided to play the ethnic card, and it is a dangerous one." But did he decide, or was the decision made for him? For decades Buthelezi has consistently supported non-racial democracy, although his

political beginnings, like those of Nelson Mandela, were in pan-Africanism. He entered negotiations advocating non-racial federalism. The Freedom Alliance, when it emerged, was a pioneering attempt at multi-racialism of the right.

Surely the most chilling moment in negotiations came when the ANC, determined to

break the Freedom Alliance, began to hint at an Afrikaner homeland or special status for the Zulu king. The ANC, for short-term political gain, began to use the very weapon of ethnic divide-and-rule it has fought against for 80 years.

Chris Jones, 30 Antonine Gate, St Albans, Herts

US seeks a balance with proposed export licensing legislation

From Ms Martha C Harris.

Sir, Your February 24 article, "Radical reform of US export licensing proposed", discusses the US administration's proposal for a new Export Administration Act. For the first time in more than a decade, the executive branch has put forward draft legislation that balances national security, foreign policy and economic concerns.

Regarding several points the article raises, Cocom will not "be replaced by the expansion of multilateral groups". Our goal to expand membership of existing multilateral non-proliferation regimes is different

from what we seek in discussions with Cocom partners to establish a new arrangement to control sensitive dual-use items and conventional weapons to regions and countries of concern.

Rather than a "shift" decisively in favour of business we believe our bill strikes an appropriate balance between national security and economic competitiveness. Economic impact on US companies, while considered in our proposed control review process, does not mandate any automatic de-control. We are committed to using unilateral controls only

when absolutely necessary. Our proposed revised dispute resolution system maintains the roles of the national security agencies in licensing reviews, while continuing the commerce department chairmanship. Several new features, including strict time-limits, improve the process and the accountability of all involved.

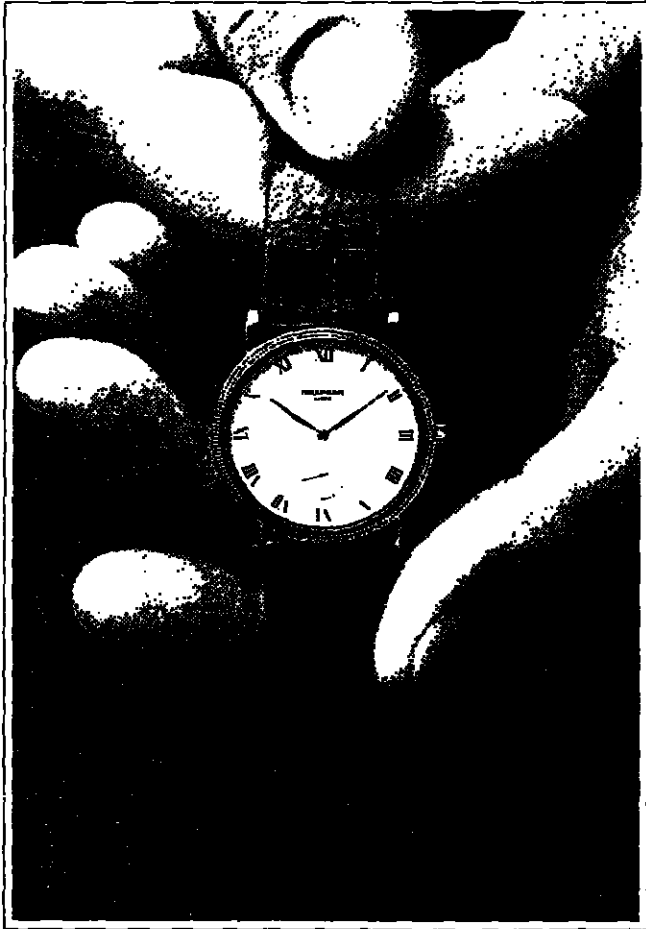
Your article also states that "the number of products for which licenses are needed will be vastly reduced and the licensing process will be simplified". Our bill would simplify the process, but it would not automatically de-control any

exports. The number of products (notably computers and telecommunications) for which licenses are required has been reduced in recent months by separate action.

Finally, Iran and Iraq will not "be allowed to buy more sophisticated digital computers". These countries will remain under broad trade restrictions because of their unacceptable policies. Martha C Harris, deputy assistant secretary, Bureau of Political-Military Affairs, US Department of State, Washington DC 20520, US

For more than a century and a half, Patek Philippe has been known as the finest watch in the world. The reason is very simple. It is made differently. It is made using skills and techniques that others have lost or forgotten. It is made with attention to detail very few people would notice. It is made, we have to admit, with a total disregard for time. If

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Tuesday April 5 1994

The dollar dilemma

The gyrations of the dollar since the news of strong American jobs data on Friday still leaves the US currency well below the levels predicted by mainstream forecasters at the start of the year. What is the explanation for the dollar's continuing weakness against the DM and the yen in the aftermath of successive increases in the US federal funds rate?

With the Fed tightening policy, it was widely assumed that the dollar could only rise, with short-term rates still falling in Europe and possibly also in Japan. Instead, the dollar has weakened, and often on the basis of perverse arguments. The yen, to take the obvious case, has risen against the dollar on trade war rhetoric. Yet a trade war should have precisely the opposite effect: protectionism in the US would lead to the sale of fewer dollars because of an enforced fall in Japanese exports.

Short-term technical factors no doubt provide part of the explanation for the US currency's weakness. Many hedge fund operators had been overweight in dollars before the Fed's first rate increase on February 4, so there was bound to be a backwash as leveraged speculative positions were unwound. Yet there are also important fundamental factors at work. The more interesting of these relate to the pattern of long-term portfolio flows.

A notable change over the past 18 months has been the recognition by US pension funds of the portfolio theorists' case for international diversification. From holding less than 5 per cent of their assets overseas they have increased their average holdings to about 8 per cent and will probably reach double figures by the end of 1994. Mutual funds, which have seen huge inflows of money as depositors have deserted the banking system for higher returns in the capital markets, have been diversifying in similar fashion.

Portfolio exodus

While hedge funds have been responsible for significant capital outflows, these two conventional groups of investors have been the more significant investors behind last year's portfolio exodus from the US of more than \$100bn. When that long-term capital outflow of \$120bn is added to the current account deficit of \$120bn to produce a figure that used to be known as the basic balance, there are potentially stressful implications for global markets.

The Japanese current account - and thus the Japanese supply of savings to world markets - is no longer rising. Within the capital account of the Japanese balance of payments the long-term outflow is modest by the standards of the 1980s. European countries are not, in aggregate, diversifying on anything resembling the scale of the US. So the US is going through a huge one-off portfolio adjustment at a time when there is no comparable balancing flow of stable long-term funds back into the US. It follows that the financing of the US balance of payments is untidy and that the US balance of payments and foreign central bank purchases of dollars.

Overvalued yen

Since the Japanese authorities are anxious to prevent an overvalued yen throttling their exporters, they are no doubt happy to oblige for the moment. But for all other holders of dollars the extent of the long-term outflow means that an increased risk premium is probably required to compensate for an excessive portfolio weighting towards the dollar. In Europe this point is reinforced by the growing evidence of economic recovery. An upturn in Germany would imply that the Bundesbank's scope for interest rate cuts may be less than earlier assumed.

Taken together with political worries arising from the White-water affair and concern over changes in the composition of the board of the US Federal Reserve, this could well imply continuing short-term vulnerability for the dollar. But before too long the portfolio pressures may ease. The markets have been pricing three-month money in 12 months time at about 5 1/2 per cent, substantially above today's level. That, taken against the background of weak bond and equity markets, would imply a considerable incentive for investors to retreat from mutual funds back into the banks.

Not much of a ceasefire

The three-day ceasefire announced by the Irish Republican Army and due to start today is not a breakthrough for peace. The British prime minister was right to call it cynical. His Irish counterpart was correct to express dismay at the failure of the ceasefire to lay down their arms once and for all.

Both Mr John Major and Mr Albert Reynolds have signed a document stating that all is possible after a genuine declaration of a permanent ceasefire, and nothing before it. This should be definitive. It would be a mistake to heed the siren voice of Mr Gerry Adams, the principal spokesman for the IRA, who promises, in a thousand different ways, that if only the British and Irish prime ministers would stand on their heads, a more prolonged cessation of violence might follow.

Just meet the IRA, or Sinn Féin, the political wing, says Mr Adams. Such contacts have taken place before, and they can begin again. If, absent a permanent ceasefire, negotiations are ruled out, then let the parties discuss clarification of the Downing Street declaration. If clarification is rejected as a euphemism for negotiation, let there be less well-defined conversations, perhaps between a representative of the British government and one from IRA/Sinn Féin, perhaps for an hour. If not an hour, perhaps for a shorter period. It is easy to see what Sinn Féin is trying to do. The two governments must be shown to have succumbed to the arguments of the terrorist. They must blink first.

The proposition that violence pays must lie on the negotiating table, to be used again if the negotiations are not going. Sinn Féin's way. The republican case can thus be pressed to its unwavering conclusion, namely the unification of Ireland, with or without the consent of the electorate of its northern province, this being the very point on which no British government can or should budge.

Saving face

There is another view. It assumes or at least hopes that the IRA is genuinely anxious to make peace and that it requires a meeting to save face. If so, there might be a case for considering Mr Adams' offers. Some respectable participants in Irish affairs argue

this. The 72-hour post-Easter peace represents an ideal opportunity to test Sinn Féin's intentions, proclaims Mr John Hume, leader of the Social Democratic and Labour party. Mr Hume is widely respected for his earnest efforts to bring the IRA and Sinn Féin into negotiations. Call the Adams bluff, he argues persuasively. If a lasting cessation of violence is not thus achieved, then he will ensure Sinn Féin's isolation from democratic politics. Cardinal Cahill Daly, the Catholic primate of all Ireland, is another who believes that some within Sinn Féin genuinely desire to end the violence.

Derisory offer

This argument, sadly, is not supported by the facts. As an earnest of peaceful intent, a three-day break from what its adherents call the armed struggle is, after 25 years of bloodshed, derisory. Had the IRA called a six-month truce, it would be more difficult to dismiss the case for starting low-level official talks on the modalities of negotiating a permanent peace. Mr Hume's pleas are sounding more desperate. Cardinal Daly acknowledged in his Easter message that most people are deeply disappointed that the ceasefire will last for such a short time. "The credibility of the Sinn Féin commitment to peace is steadily ebbing away," he said. The Irish government appears to concur.

The British government is in a more awkward position. The prime minister is under challenge within his own party. If he stands by the joint declaration and dismisses the arguments for talks with Sinn Féin he will be accused of trying to show his strength of purpose over Ulster this week. Having failed to do so over the European community last week, this is a burden Mr Major must bear. He knows it would be wrong to succumb to Mr Adams' temptations. He must also be aware that to do so would be taken by his party as overwhelming evidence of weakness under pressure.

Meanwhile, if Mr Adams genuinely wants something significant to emerge from 72 murder-free hours, he should use the time to publish a clear statement of what his organisation means when it demands clarification of the Anglo-Irish declaration.

Peace-making in the Middle East was always going to be a stop-go affair. So it is not surprising Israel's economy is being knocked about in its wake. At the start of this year, economic liberalisation, a flood of well-educated immigrants from the former Soviet Union and rising hopes of peace were leading to fast economic growth, rapid technological advance, surging exports and an investment boom that saw the value of securities quoted on the Tel Aviv stock exchange rise from about \$8bn to \$50bn between 1989 and 1993.

A very different, and grimly familiar, picture of Israel has dominated the world's headlines since the end of February, when Mr Baruch Goldstein, a fanatical Jewish settler, massacred 29 Palestinians worshipping in a Hebron mosque. The Hebron killings and the authorities' heavy-handed treatment of the occupied territories jeopardised the peace process and did nothing for Israel's image abroad. At the same time, the investigation of alleged insider dealing and share price manipulation on the Tel Aviv stock exchange alarmed domestic investors and helped push the index of 100 leading shares down by nearly a quarter from its mid-January peak of 259.

In the space of three months, the mood swung from viewing Israel as possibly the world's next hot growth prospect to just another emerging market economy where the speculative bubble had burst. But though there are still many risks - not the least, the threat of extremists on either side again knocking the peace process off course - the Israeli economy has underlying strengths. Those could become more apparent if efforts towards an overall Middle East settlement, involving Syria, Lebanon and Jordan, as well as the Palestinians, are maintained.

Israel at the weekend began to withdraw and redeploy troops in the occupied territories in preparation for Palestinian self-rule and the arrival of the first contingent of Palestinian policemen; it follows last week's agreement between the Israeli government and the Palestine Liberation Organisation for international observers to be deployed in Hebron, allowing negotiations on Palestinian self-government in Jericho and Gaza to resume. Both sides appear anxious to make up for lost time.

The Israeli government is keen that progress on Palestinian self-rule should be followed by economic co-operation. The government's hope is that peace will enable Israel to use its rich human capital and scientific and financial expertise to play a bigger role in a world economy where growth is increasingly knowledge-based. The stock exchange has reached positively to recent events, with the 100 share index closing yesterday at 210.2, nearly 5 per cent above last month's lows.

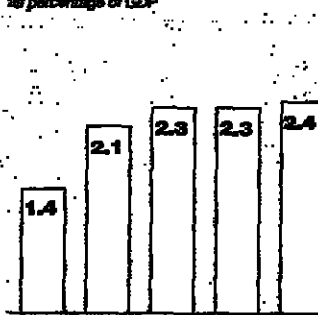
Confidence among businessmen and government officials is high that growth this year will rise to between 5 and 6 per cent, exceeding last year's 3.6 per cent. And unemployment is expected to decline further after an unexpected fall to 9

Knocked about but unbowed

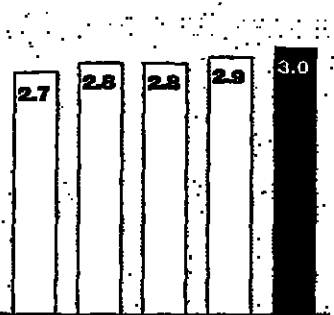
Peter Norman says Israel's economy is healthy - yet growth depends on the peace process

Israel's economy: business renaissance

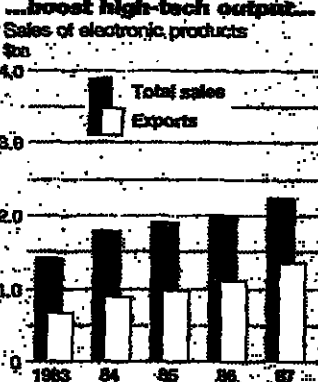
Strong basic research... National gross expenditure on R&D as percentage of GDP



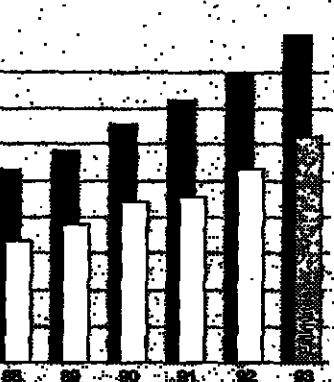
...and skilled immigrants... highly skilled manpower as percentage of total workforce



...and high-tech exports... Sales of electronic products



...and economic growth... Annual % change



per cent in the final quarter of last year from 11.2 per cent in 1993.

There appears to be no let-up in the influx of foreign delegations and study missions to examine business opportunities. Even after the Hebron killings, long-term investment funds continued to flow into Israel. The Claridge investment group, in which the Canadian Bronfman family has a big stake, began putting together a \$150m fund for wealthy international investors to put money into Israel shortly before the massacre. According to Mr Jonathan Kolber, Claridge president, the fund was oversubscribed last month.

The limited economic fall-out from the Hebron killings indicates investors' earlier enthusiasm for Israel has deeper roots than last year's handshakes on the White House lawn between Mr Yitzhak Rabin, the Israeli prime minister, and Mr Yasser Arafat, the PLO leader. It testifies to an improvement in the economic fortunes of a country that, in the mid-1980s, was on the brink of hyper-inflation and notorious for over-regulation and socialist policies.

A rigorous stabilisation programme brought Israel's annual inflation rate down from 45 per cent in 1984 to less than 30 per cent two years later, preparing the ground for growth. Today Israel, with only 5.6m people, has a gross domestic product of \$55.5bn, dwarfing its neighbours. At about \$12,500, GDP per head is far above the \$1,000 per capita GDP in the occupied territories or Egypt's \$600.

To be sure, inflation, at 11.2 per cent last year, was high by western standards. But the Bank of Israel appears on course to hit the government's 8 per cent target this year. The government is cutting taxes for businesses and individuals. It is committed to a programme of privatisation, due to raise about \$1.5bn this year on top of \$1.3bn in 1993. Spending priorities have been shifted to encourage growth: the 1994 budget envisages a 15 per cent expansion in infrastructure spending and a 30 per cent rise in funding for education over 1 1/2 years. Trade unions have lost a lot of power, although this year has seen damaging strikes at Bezeq, the national telecommunications company, at

Only 30 per cent of annual wage changes are now reached through collective bargaining, against 50 per cent 10 years ago.

Building on existing free trade agreements with the US and Europe, Israel is progressively exposing its domestic economy to competition from abroad.

At the same time, the state has developed a range of policies to promote research and development that have helped Israel's spending on R&D reach 3 per cent of GDP - more than the US, Japan and other leading industrial countries.

Israel tops the world league table for published research in the natural sciences and engineering, with more than 60 papers per 10,000 members of the labour force, against 30 in the US. According to The Lancet, the UK medical journal, Israel produces proportionately more medical research publications than the US or UK. Immigration from Russia, which has boosted the population by 550,000 since 1989, has greatly strengthened Israel's pool of scientists and engineers.

That and Israel's heavy investment in education recently

prompted Union Bank of Switzerland to predict Israel could become the third most competitive country in the world in the years ahead, after South Korea and China, and ahead of Japan. The combined effect of government policies, immigration and, now, hopes of peace has been an upsurge in entrepreneurship and the mobilisation of capital to finance new businesses.

This business renaissance partly explains why industrial exports rose by 18 per cent last year, in spite of recession elsewhere. The other central factor was the improved international climate engendered by the peace process: this helped Israel penetrate new markets in south-east Asia, China and former communist countries.

But Israel still has some way to go before it can rank among the world's blue-chip economies.

The stock market scandals have reinforced concerns among some foreign investors about a lack of transparency. Mr Alistair Stewart, general manager for Europe, the Middle East and Africa of General Electric, the US industrial giant, warns that Israel will have to improve its business integrity if it is to be a "hub" economy for the Middle East. Others say it still has the hallmarks of a "bubble economy" where company and stock market values are too high.

Many foreign investors, and some Israeli businessmen, say the government has been too slow to cut taxes and privatise. Others complain that Israel's currency, the shekel, is still not fully convertible.

None of these problems is life threatening. Indeed, in the days after Hebron, many Israeli businessmen argued their country could prosper even if the peace process ground to a halt. But there is recognition domestically that Israel will find it impossible to play a full role in the regional and world economies so long as there is no settlement with the Palestinians, or peace with Jordan, Syria and Lebanon. "We fought five times. The Arabs didn't win the wars. We didn't win the peace," says Mr Shimon Peres, the foreign minister.

In the drive for peace, economic and security factors are inextricably combined. Many Israelis hope that peace will offer a chance of drawing the fangs of Islamic fundamentalism through trade and investment, and by eventually closing the gap between Israel's prosperity and the low GDP per head of neighbouring Egypt, Jordan and Syria. Israel, Mr Peres argues, cannot stay prosperous in a sea of poverty - "otherwise waves of bitterness will lap over our small island".

It is a view shared by business leaders, who say they are ready to make sacrifices in the form of trade concessions to former enemies to achieve this goal.

"We want satisfied, well-fed neighbours with higher living standards and less violence," says Mr Dan Gillerman, chairman of the Federation of Israeli chambers of commerce. Mr Dan Proper, head of the Israeli manufacturers association, puts it more bluntly: "No one wants a new Iran next to us."

Aviv stock exchange or the Nasdaq over-the-counter market in New York. But some analysts wonder whether the future will be so golden. Some high-tech hi-flyers - such as LoralOptics and Yokneam-based Intelligent Information Systems, another data communications and network equipment company - have seen their share prices plummet recently after they disappointed investors' expectations.

But such doubts are not articulated in Migdal Ha'Emek, where the town's entrepreneurs, such as Mr Bob Buckwald, the president of CI Systems, aim high. His company has annual sales of just \$9m, but he forecasts a \$400m market for its spectroscopic diagnostic equipment.

Peter Norman

Hotbed of high-tech

Industry executives, who felt that the defence boom was ending. Their new products typically draw their know-how gained in defence contracting but, according to Mr Oded Amichai, Optonic's chief executive, they are developed in response to market needs.

Hence Optonic is completing development of an industrial laser which, it claims, is a quarter the size of competitive products. CI Systems has developed a spectral imaging device for remote sensing, which it says will harness space technology for use in cell biology, medicine and pollution monitoring. RSL, whose staple business is still defence and includes night vision

systems for the Israeli Defence Forces and an advanced brake control system for F16 combat aircraft, is developing an electronic diamond colour grading instrument and a semen quality analyser.

Other companies, notably LoralOptics in Migdal Ha'Emek and Gambit Computer Communications in nearby Yokneam, are seeking to exploit niche markets in computer communications. Both supply corporate networking equipment enabling computers in large organisations to communicate with each other.

The Migdal Ha'Emek high-tech companies are typical of many up and down Israel. They were

founded, or started to develop rapidly, in the mid to late 1980s, have annual sales of \$10m to \$14m, employ about 85 people, spend up to 25 per cent of revenues on R&D and cultivate close ties with the scientific and technical academic communities in the US and Israel.

All the companies are putting more effort into marketing (traditionally a weak spot in Israel's corporate culture) and exporting: for instance, Gambit's marketing director, Mr Dave Green, spent 145 days outside Israel last year.

Until recently, the companies had little difficulty raising capital through private placements, venture capital funds, or via the Tel

Aviv stock exchange or the Nasdaq over-the-counter market in New York. But some analysts wonder whether the future will be so golden. Some high-tech hi-flyers - such as LoralOptics and Yokneam-based Intelligent Information Systems, another data communications and network equipment company - have seen their share prices plummet recently after they disappointed investors' expectations.

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Peter Norman

Sir Leon's odd ally

■ Padraig Flynn is the craftiest European Commissioner of them all. At least that is what some are saying in Brussels after his unexpected move to support Sir Leon's Brittan's campaign to become the next president of the European Commission.

Flynn has apparently calculated that it is a no-lose strategy to back Sir Leon's unlikely bid to succeed Jacques Delors. Success would mean a plum job in the new commission and failure might still lead to a good turn from Sir Leon.

A third option looks even better. Flynn shares Sir Leon's view that victory depends on halting the handwagon behind Rudi Lubbers, the Dutch prime minister who remains the race favourite. But a stalemate would not necessarily tip the scales towards Sir Leon, whose chief weakness is his passport; more likely, EU heads of government would still be looking for a Lubbers-like conservative, if possible from a small state. And who better than... Padraig Flynn?

Maurice Doyle, who steps down as the governor of Ireland's central bank at the end of this month. Traditionally, the job tends to go to a senior civil servant from the Department of Finance. The obvious choice would be Sean Cronin, the first secretary, but he turns 65 this year and the word is that he wishes to dedicate his coming years to writing and wildlife pursuits. So the running looks like being taken up by the three second secretaries: namely Maurice O'Connell, 57, who heads the finance division; Paddy Mullarkey, 54, who heads the budget and economic division; and Bob Curran who runs the public expenditure division and is also in his 50s.

Outsiders include Kieran Kennedy, the director of Dublin's Economic and Social Research Institute, Michael Somers of the National Treasury Management Agency, and Gerry Scallan, the recently retired chief executive of Allied Irish Banks. The smart money is on O'Connell but Paddy Power's - Ireland's largest bookmakers - is not taking bets. "We think the decision has already been made and insiders could catch us out," say the bookies.

John Patten, 48, the ill-fated education secretary, is odds-on favourite along with attorney-general Nicholas Lyell, 55, to be given the opportunity to spend more time with his family. They might well be joined - voluntarily - by John MacGregor, 57, and Peter Brooke, 60. Douglas Hurd, 64, has decided not to desert the sinking ship. Despite the ambitions of Virginia Bottomley, 46, David Hunt, 51, remains favourite for the party

Walk-on part

■ By contrast, the fevered speculation about John Major's future has not discouraged the equally hefty book at Westminster on who will get what in the summer

OBSERVER



"I can just see John Major in ermine"

cabinet reshuffle. The presumption is that Major will have one more stab at stamping his authority on the government before bowing to his critics.

chairmanship. But for those seeking an interesting longshot, Observer hears that Major may seek to coax Peter (now Lord) Walker, 62, back into the political fray. Friends of Major say Walker's formidable political talents would make him an ideal chairman.

Of course the Tory would be infuriated but Major has lost them anyway.

Body count

■ Political violence takes a terrible toll of South Africa's townships, but the country's roads are even more perilous. Over 9,500 people died in traffic accidents last year, nearly half of them pedestrians. That's as many as have been killed in Natal over a decade of political violence. Latest Easter weekend count: cars: 147; politics: 50.

Banana bash-up

■ Farce, rather than tragedy, from distant Athens. Ursula Barrow, Belize's High Commissioner in London, was supposed to be there last week as an observer to the "San Jose ministerial", an annual binge where ministers from the European Union and Central America talk about peace and stability.

Her presence less than delighted Guatemala's foreign minister, Gladys Ruiz de Velasco. Guatemala

still nurtures yearnings for Belizean territory. Belize's privileged access to the EU banana market doesn't help much, either.

Greek European Affairs minister Theodoros Pangalos, their host, first denied he had invited Belize. Then he claimed the invitation had been withdrawn. The Greek diplomat then tried to push her out of the group photograph and hustle her out the meeting, while Britain's foreign office minister, David Heathcoat-Amory, tried to stop him.

Yet again Greek diplomacy triumphed and Barrow left. In another age, such an insult might have merited the dispatch of one of Her Majesty's gun boats.

Landlord bitter

■ A tired commercial traveller fed up with driving across the North Yorkshire moors spots a sign outside a lonely pub advertising "a pie, a pint, and a friendly word for £3.95".

Not knowing when he is next going to get a meal, the traveller decides to rest a while and orders the special. The barman pulls a pint, hands over the pie and then goes straight back to doing his crossword. The traveller is a bit miffed at the lack of welcome and after several minutes' silence asks what happened to the promised friendly word.

US fund begins move into Europe

By Robert Peston

Steinhardt Partners, one of the world's top three hedge fund managers, has launched its first fund on a quoted UK company, as a first step towards making a series of substantial investments in debt-stricken European businesses.

Over the past two months, Steinhardt, which has equity under management of around \$5bn but borrows many billions more for investment, has quietly acquired a 30 per cent stake in the convertible preference shares of Ransomes, the loss-making manufacturer of grass cutting equipment.

Even though this gives Steinhardt a fully diluted stake of just under 15 per cent in the company - well above the 3 per cent level that normally obliges public disclosure of a holding - the shares are currently non-voting, so there has probably not been a legal obligation to disclose.

However, the convertible preference shares become voting instruments when dividends are six months in arrears. Ransomes made pre-tax losses of £3.9m (£12.99m) in 1993 and it postponed the payment of the preference dividend due last October 31. As a result, holders of the preference shares should receive votes at the end of the month, giving Steinhardt a potentially influential stake in the company.

A financier with a close knowledge of Steinhardt's European plans said that although a full bid for Ransomes could not be ruled out, the fund's normal preference was to take a strategic holding and then persuade a company to adopt a reorganisation plan.

The financier said that Steinhardt, which paid around £10m for the Ransomes stake, was also making a series of other investments in over-borrowed European companies. Steinhardt typically invests in very liquid instruments with the aim of making enormous profits from movements in foreign exchange or bond markets. However, it also takes stakes in companies. In the US, it has invested hundreds of millions of dollars in businesses with excessive debts in order to facilitate financial restructurings.

Northrop wins battle for Grumman

By Richard Waters
in New York

Northrop yesterday emerged the victor in the bid for control of US defence company Grumman, after rival bidder Martin Marietta declined to raise its own bid for the company.

Northrop increased its offer for the company to \$62 a share, even though, at \$60 a share, it had already made the higher bid ahead of a Friday afternoon deadline for offers set by the Grumman board.

Martin Marietta, which a month ago sparked the battle by announcing an agreed \$56 takeover of Grumman, said it was not in its shareholders' interests to increase its own offer.

The Northrop bid, which values Grumman at nearly \$2.2bn, marks one of the largest acquisitions yet in the US defence sector, where mergers are being driven by falling defence spending.

Analysts said that they expected other takeovers to follow, with the most likely

acquisition candidates being defence divisions of larger corporations looking to leave the business.

Northrop's share price dropped more than 5 per cent yesterday morning on news of its increased offer, against a background of a weak stock market.

By lunchtime in New York, Northrop shares had fallen 8.2% to \$57.4.

Mr Kent Kress, the chairman of Northrop, insisted that his company was paying "a fair price for Grumman, one that

will enable us to enhance profitability in the long term, beginning next year."

The deal would not affect Northrop's earnings this year, and would begin to increase its earnings per share in 1995, he said.

On completion of the tender offer, which has been extended to April 15, the company will be renamed Northrop Grumman.

Martin Marietta said it had received a \$50m termination fee from Grumman, which had

been agreed at the time of their original merger accord, and that it was also seeking \$3.2m to cover its costs in the bid battle.

Yesterday, Martin Marietta reiterated its intention to make acquisitions when opportunities arose.

Mr Norman Augustine, the company's chairman, has been one of the most vociferous advocates of mergers in the defence sector, and has already engineered the takeover of the aerospace division of General Electric and the space division

of General Dynamics in recent months.

Northrop said in a statement that it and Grumman would have had combined 1993 sales of more than \$8bn, more than 40,000 employees and a business backlog in excess of \$15bn.

Mr Kent Kress, Northrop chairman, said: "This merger will enable Northrop to pursue its primary business objectives of being a key member of the nation's defence industrial team well into the 21st century."

The secondary market for the debt of less developed countries was profitable and popular. But just as it was on the verge of joining the mainstream, it collapsed. Tracy Corrigan reports

Picking up the pieces of an emerging market

The contrast between last year's bullish run in the financial markets and this year's bearish conditions is nowhere more striking than in the secondary market for emerging country debt.

The market consists of the restructured and impaired loans made by banks to countries in Latin America, Africa, the former Soviet bloc and Asia, many of which ran into problems in the 1980s. Since then, the value of these loans in the secondary market has staged a strong recovery, as the creditworthiness of their emerging economies has improved.

So far this year, Salomon Brothers' Brady bond index, which tracks the restructured commercial bank debt of countries such as Argentina, Mexico and the Philippines, has declined by about 20 per cent, after last year's impressive return of 43.87 per cent.

The commercial loans of countries that have yet to restructure their debt have fared even worse. Poland's debt has dropped from 52 cents on the dollar in early January to 31 cents, while Sudan's debt is trading at 6 cents on the dollar, down from 11 cents.

Few traders had doubted that the market was heading for a correction, but the scale of the collapse has shocked many participants. Many were convinced the market was in the process of entering the mainstream.

Trading volume last year trebled to an estimated \$1,000bn-\$1,500bn (£685bn-£1,027bn), according to a recent market survey by Risk magazine. That compares with estimated market turnover of around \$200bn for 1991, and reflects the broad-

ening of interest in the market.

The market's roots go back to the early 1980s. When Latin American countries began to default on their commercial bank debt, some banks started to sell off some of the impaired debt. Gradually they set up small teams to adjust their own books, and a secondary market in what was then known as LDC (less developed country) debt developed.

Later, seeing the profits to be made from the LDC debt market, investment banks began to set up trading teams. But they were still proprietary traders

who were charged with making money by using the banks' own capital to take positions, rather than dealing on behalf of clients.

The market slowly started to be viewed as a genuine investment medium, often for so-called "flight capital" - money held offshore by wealthy Latin American nationals - and then by specialist country funds. In recent years, large returns attracted mainstream institutional investors as bond markets faltered and the credit ratings of Latin American countries

improved. Last year, there was a wave of money from hedge funds (highly leveraged, mainly offshore funds).

"Unfortunately, about half way through the process [of institutionalisation], the market has gone into decline," said one investment banker.

One reason for the severity of the decline may be the nature of trading: many participants are themselves still natural holders of the debt.

"Our market is different from the gilt or US Treasury market," said Mr Paul Luke, head of emerging market debt research at Morgan Grenfell.

"In those markets, the path of interest rates is an issue over which honestable men can differ. In our market you don't get anyone who says it's overvalued."

The sharp decline has come just as participants are pouring fresh resources into the market. Not only have new entrants recently set up teams - in some cases poached from other houses for hefty packages - but the advent of the institutional investor has increased the demands on both investment and commercial

banks. Already, most of the top 10 houses have between 15 and 25 traders. Salomon Brothers estimates that the number of trading and sales professionals involved in the market worldwide has grown from 750 in 1991-92 to between 1,000 and 1,500.

In addition, institutional investors also want expensive research facilities at their disposal. "It's very costly to run a full sales, trading and research operation, but that's what the major institutions demand," said one emerging market debt trader.

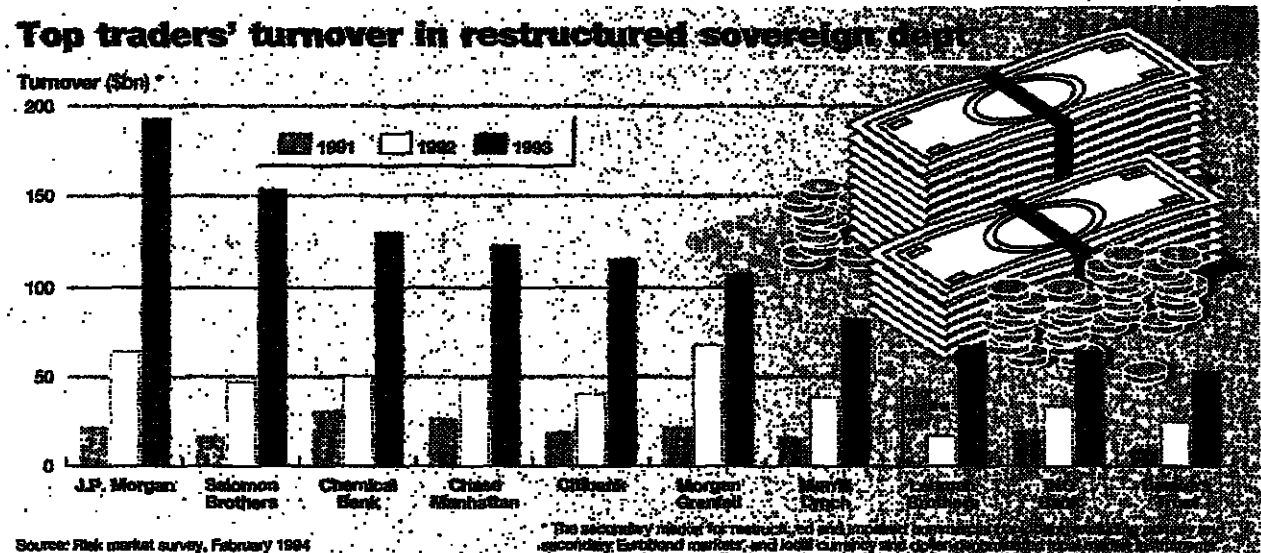
As a result, the return on capital for this business is set to decline, albeit from levels as high as 40 per cent, according to some traders.

In spite of its problems - heavy losses, long positions, no sign of investors returning - the outlook for the market is not as bleak as it may seem.

"Obviously it's not a pleasant thing to go through, but it's not entirely unhealthy. Towards the end of last year there was a lot of froth in the market," said Ms Alex McLeod, managing director, secondary asset trading at Continental Bank.

After a spate of bad news - including the collapse of Banco Latino, Venezuela's second-largest bank, the rebel uprising in Mexico, and the assassination of the country's leading presidential candidate - there is some good news on the horizon. Brazil, Poland and Bulgaria are all close to finalising Brady deals.

For all but the most recent entrants to the market, the hefty profits of the past few years have provided a cushion that will enable them to wait for the market's fortunes to pick up again.



Source: Risk magazine survey, February 1994

This week: Company news

SUEZ Return to profits predicted for French giant

A highlight of France's corporate calendar this week will be the announcement on Wednesday of the 1993 results of Suez, one of the country's largest holding companies with a web of interests across French industry and finance.

Suez, which fell into the red in 1992 for the first time in its history, is universally expected to have come back into the black during 1993, but observers are flummoxed as to the likely level of profits.

"It's anyone's guess what the result will be," one analyst said. "Suez raised lots of money from asset sales in 1993, but it is a real rag-bag of companies. Some, such as [Groupe] Victoire, the insurance group, did well in 1993. Others, including the Monod and Hénin banking business, did very badly."

Mr Gérard Worms, the chairman of Suez, has already trumpeted the group's return to the black when he announced a net interim profit of FF515m (\$86.23m) in the first half of last year.

The group has since stepped up its asset sale programme, notably with last autumn's lucrative deal to sell control of Colonia, the German insurer, to Union des Assurances de Paris, the French insurance group.

Yet investors on Wednesday will be as interested to hear Mr Worms' views on the timing of future asset sales as in the results themselves. Of particular interest is the fate of Groupe Victoire, the French insurance company of which Suez gained full control following the Colonia deal with UAP.



INVESCO MIM Strength in US should cushion UK

Almost every mention of Invesco MIM's name in the UK last year was accompanied by references to two things: a record £750,000 (\$1.1m) fine from regulator Imro, and the saga of its involvement in the Mirror Group pension scheme - denuded by the late Robert Maxwell.

The £m fine has been digested, and in an out-of-court settlement earlier this year, Invesco paid the trustees of the Mirror Group scheme £1m, without admitting liability. Analysts say the group has now cleaned itself up - but results for last year, due on Thursday, are expected to reflect a struggle to retain institutional clients and to attract new business in the UK.

Luckily for Invesco, however, there is little awareness of or concern over these affairs in the US, the source of an overwhelming proportion of the group's funds under management. US mutual funds put on spectacular growth during 1993, and Invesco's strengths in the US should mean that profits from the US division more than outweigh any weakness in the UK.

Most analysts' forecasts for last year's pre-tax profits are in the £30m-£40m range, after the exceptional £11m pay-out to the Mirror pensioners. This compares with £12.6m after exceptional in 1992.

OTHER COMPANIES Banks show turn in German economy

Dresdner Bank, the second of Germany's big three, presents its 1993 results to the press in Frankfurt today. Operating results, up 16 per cent after 10 months, are expected to have improved further, following Deutsche Bank's showing last week.

Delivery of a half-yearly dividend increase - the first since 1989 - will help consolidate the view that the worst is past for the German economy.

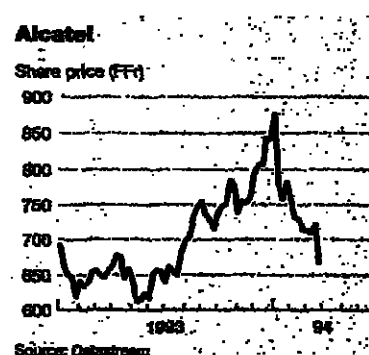
■ **Banesto:** Tomorrow is the last day for banking groups to register with the authorities as potential buyers of Banesto, the troubled Spanish bank which is due to be auctioned. Foreign and domestic banks registering will be asked to disclose details of partners bidding with them before April 18. The deadline for submitting sealed bids is April 25.

Front runners in the auction are Argentaria, Banco Santander, Banco Bilbao Vizcaya, which have already registered.

■ **Alcatel Alsthom:** The French telecommunications, engineering and transport group will announce 1993 results tomorrow. Mr Pierre Suard, chairman, has previously indicated that net profits will be about the same as the previous year when the company reported a figure of FF7.05bn (\$1.17bn).

Alcatel's chairman has also warned that difficult conditions in some of the group's principal telecoms markets and the lingering effects of recession will bring a fall in net profits this year.

■ **Amec and Hewden Stuart:** Evidence that 1993 marked the turning point



in the UK construction recession is expected from two companies announcing results on Thursday.

Amec, the building and civil engineering group, suffered more badly than most contractors from its excursion into UK housebuilding. However, it should have bounced back into the black last year, with pre-tax profits estimated at £22m-£25m (\$32.1m-\$36.5m), compared with a \$37.5m loss in 1992. Hewden Stuart, the UK's biggest independent plant hire group, is expected to report pre-tax profits of about £15m for the year to January 31, well up on the previous year's £12m.

■ **Laird Group:** High exposure to France and Germany has held back performance at the manufacturer of car components and industrial products, which makes most of its money overseas. Analysts are looking for pre-tax profits of £37m-£39m, compared with £36.5m last time. They also expect a slight rise in the full-year dividend to 10.8p, from 10.5p. The main problem facing the group is its need to reduce its cost base in the face of weak and erratic European car demand.

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April 1994

COMPANIES AND FINANCE

Ex-Hanson construction group plans listing with £50m price tag Amey takes stock market road

By Andrew Taylor,
Construction Correspondent

Amey Holdings, one of the UK's largest private construction companies and the country's sixth biggest road builder, is expected today to announce plans for a stock market listing together with a placing to finance expansion.

The exact amount to be raised has still to be decided, but the issue is expected to value the company at a minimum of £50m.

Amey directors, who currently own 62 per cent of the company, may also sell some of their shares. Close Brothers holds a further 25 per cent of the shares on behalf of about 30 investment institutions.

It will be the second former Hanson company to come to the market this year. Beazer, Britain's fourth largest house-builder, was floated last month by the UK/US conglomerate raising £463.4m, of which £50m of new money went to Beazer and the remainder to Hanson.

Amey, previously part of the ARC building materials and construction group, was briefly a Hanson subsidiary when ARC was acquired from Consolidated Goldfields



David Cawthorne (left) with Neil Ashley - eyes on expansion

by Hanson in August 1989.

Amey, the construction arm of ARC, was acquired in November the same year for £8.5m by the company's four main directors - Mr Neil Ashley, executive chairman, Mr Eddie King, managing director, Mr David Cawthorne, finance director, and Mr Richard Douglas, managing

director of Amey Building.

After stagnating in the 1980s, Amey has trebled its turnover since the management buy-out. It has regained its position as a large UK road builder as well as carving out new markets in construction for water companies, housebuilding and developing a network of regional building companies by acquiring

contracts and businesses from receivers.

These purchases, in most cases, have been self-financing leaving the group with net cash of £2.7m at the end of December. It also took over the staff of the former heavy electrical business of JM Jones which was loss-making and was closed by Amey last year.

The continuing businesses, however, made pre-tax profits of £4.7m last year on group sales of £210m. That compared with profits of just £300,000 on sales of £70m before the buy-out in 1989. Pre-tax profits including the discontinued business would have been £2.2m last year.

The cash is needed to expand the capital base, with shareholders funds currently about £7m, to enable the group to expand its housebuilding operations from 40 homes a year up to 200 to 300 by the late 1990s and to make other strategic investments.

A larger capital base will give potential customers greater confidence and enable the company to bid for a bigger range of construction contracts, including involvement in privately financed infrastructure schemes.

Resort Hotels faces delisting

By Simon Davies

Resort Hotels is set to be delisted following its failure to put forward restructuring proposals before a March 31 deadline set by the Stock Exchange.

Resort's shares were suspended on July 16 after it had exceeded its banking facilities, and imposed significant management changes.

The group has since revealed pre-tax losses of £71m for the year to April 1993, a net negative valuation, and a Serious Fraud Office investigation into the activities of its previous management.

The Stock Exchange said it was left with no choice in delisting the company, if Resort did not put forward "something that looks feasible within a realistic time frame", before midnight last Thursday.

Mr Roland Lewis, managing director, said Resort was keen to maintain a listing in the longer term, but it was not yet in a position to submit detailed proposals.

He said the financial implications of delisting were limited, since the level of documentation required to gain Stock Exchange approval for restructuring, would be similar to those for a new listing.

Resort's future remains in the hands of the bankers, primarily National Westminster Bank and Midland Bank, since the group has net debt of £53m.

It is examining a number of potential solutions, and it is understood that one option is the sale of the company to private hotel group Jarvis Hotels.

Meanwhile, Resort has withdrawn from the management of 14 hotels which will therefore no longer require any financial support from Resort.

As part of a rationalisation it is attempting to cease unprofitable management deals, and develop a hotel marketing role.

Its banks have indicated continued support, and the management remains confident it has a long-term future.

GRT sets out for London with a £40m valuation

By Andrew Bolger

GRT, a bus and coach operator, will come to the market later this month through a placing which is expected to value the Aberdeen-based group at about £40m.

It will be the third bus group to have come to the market within the past year. Stagecoach, based in Perth, was floated last April, and Badgerline, the Avon-based operator, came to the market in November.

The Go-Ahead Group, of Gateshead, will be floated by the summer with a market capitalisation of more than £40m.

GRT operates in the north-east and central belt of Scotland, as well as Leicester and Northampton.

The company was formed in 1989 to effect a management-led employee buy-out of Grampian Regional Transport, the first Scottish local authority bus company to be privatised.

Midland Bluebird, which operates in the central belt of Scotland, was bought in 1990. The Leicester CityBus and Northampton Transport operations were bought late last year.

The flotation, through a placing arranged by James Capel, will raise between £15m and £20m of new money, enabling debt of £10m to be paid off leaving cash for acquisitions and organic growth.

Post-flotation, about 30 per cent of GRT's shares will be held by employees, with a further 25 per cent owned by senior management. Some bus drivers and cleaners in Aberdeen will have stakes worth between £15,000 and £20,000.

Mr Moir Lockhead, chairman, said a key element had been the success of the group had been the high degree of employee commitment achieved through participation in the buy-out and the operation of an employee share ownership plan.

To encourage participation in the flotation, employees will be able to buy one share and receive one free. They will also be offered interest-free loans of up to £500. Following the flotation, 5 per cent of the group's profits before interest and tax



Moir Lockhead (centre) chairman, flanked by Robert Duncan (left), managing director, and Alan Semple, finance director

will be allocated to fund the employee scheme.

The group currently employs 1,850 people and has a fleet of 725 vehicles.

Mr Lockhead said: "The group has expanded well since the buy-out. In order to continue our development we believe that flotation is the next natural step and will enable GRT to continue to take advantage of opportunities for expansion when they arise."

GRT's turnover has risen from £11.8m in the year to March 31 1989, to £32m in the year end-March 1993, with operating profits increasing from £850,000 to £3.6m. This excludes the Leicester and Northampton operations.

Heron completes sale of motor distributorship

By Paul Taylor

Heron International, the property and trading group run by Mr Gerald Ronson, will today complete the sale of the Heron Suzuki motor distributorship to Suzuki Motor Corporation.

However, the sale of Heron Suzuki - which was agreed last month - will do little to reassure Heron's creditors who were left in confusion last week after meetings of senior and junior bondholders were adjourned when they failed to reach a quorum.

The bondholders' meetings had been called to consider Heron's request for a deferral of interest payments due on Thursday until the end of June.

Because the interest has been left unpaid, the bonds are technically in default - though

as yet no creditor has moved against the company.

Heron, which completed a £1.4bn refinancing six months ago, had warned that the interest deferral, and the postponement of other payments due, the property and trading group might be unable to continue trading.

In the wake of the bondholders' meetings there has been some speculation that Heron might ask UBS, its financial adviser, to formulate proposals for the sale of the whole group.

Yesterday, however, Heron said it had "nothing to add" to its statements of last week.

Heron expects to receive £75m from disposals by the end of June - £31m from the sale of Heron Homes and £44m from the sale of Heron Suzuki.

National Grid in link with Power Grid of India

By Michael Smith

National Grid, operator of the electricity transmission system in England and Wales, and Power Grid of India have signed a memorandum of understanding to establish a joint venture to build, own and maintain a high voltage interconnection in India.

The proposed 400,000 volt link will connect the northern and eastern regions of India. The project is one of the priority projects to be implemented

by Power Grid and its estimated value is about £50m.

The National Grid is not revealing how big its shareholding will be but it estimates that it expects to invest about £25m.

The link will provide surplus off peak energy from the eastern region to the north.

National Grid and Power Grid already have a co-operation agreement to exchange information and expertise and explore opportunities for business development.

MAM negotiations called off

Mercury Asset Management, the UK's largest fund management group, has pulled out of negotiations to buy the manager of River & Mercantile Trust, one of the oldest UK investment

trusts. The deal would have formed part of MAM's strategy of diversifying into services for private investors from its strong base in the UK pension fund market.

Saatchi men to keep their jobs

The board of Saatchi & Saatchi, the advertising group which has seen open hostilities between its chairman and chief executive in recent weeks, has said that both men are to stay in their jobs.

In a statement last week the directors said that, following consultation with shareholders, clients and employees, it had been agreed that the interests of the company were best served by the continuation of Mr Maurice Saatchi and Mr Charles Scott in their present roles, as chairman and chief executive respectively.

The relationship between Mr Saatchi and Mr Scott appeared to deteriorate towards the end of last year and it had been looking increasingly likely in recent weeks that one of them would have to leave.

Mr Saatchi is said to be unhappy about Mr Scott's handling of the group's financial performance; Mr Scott refuses to be drawn on the conflict, but his supporters say that Mr Saatchi has not been bringing in the new business the group so badly needs.

Sema Group, the Anglo-French information systems company, is buying Contact Group, the Spanish offshoot of Credit Agricole, for £4.4m.

Contact is a computer facilities management business, focused on the credit and affinity card processing market.

Lucas agrees deal with Armour Trust

Lucas Industries has conditionally agreed the sale to Armour Trust of the stock and trademarks of its Bluecol and Radiomobile automotive aftermarket business for £1.2m cash.

The book value of the assets is £350,000.

Costain sells Australian assets

Costain Group is selling Australian property interests for A\$27.1m (£12.8m). The proceeds will be used to reduce debt.

The properties in Melbourne were held in a joint venture with Kajima Corporation of Japan.

NEWS DIGEST

Sema expands via £4.4m purchase

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CITIBANK, N.A., London, April 5, 1994 (Depositary).

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April 5, 1994

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April 1994

April 2015

COMPANIES AND FINANCE

Revco pays \$600m to acquire rival

By Richard Waters

Revco, one of the US's biggest drug store chains, said it was acquiring rival chain Hook-Super for \$600m in a deal which signals a further consolidation in the drug distribution business in the US.

Both groups are based in Ohio and each has about 1,200 stores, making them together one of the largest retail drug chains alongside Rite-Aid and Walgreen.

Revco said it had reached

agreement to buy Hook for \$13.75 a share, a 50 per cent premium over the \$9.125 at which the company's shares closed at last Thursday. Hook's shares jumped to \$12.625 yesterday, reflecting lingering doubts that Revco would not be able to complete the acquisition.

Revco, which emerged from bankruptcy in 1992, said it was still assessing the financing for the deal, and that the transaction was dependent on its ability to raise up to \$175m

through a debenture issue. It said it had received commitments for bank debt to back the deal, and a standby purchase agreement from its largest shareholder to back an equity issue.

The uncertainties surrounding healthcare reform in the US and the pressure on profit margins of both producers and distributors has begun to force consolidation in the drug industry's various distribution channels. In the biggest transaction to date, Merck, the

country's biggest manufacturer, acquired telephone distribution company Medco for \$60m.

Hook had sales of \$2.3bn last year, almost identical to Revco. Mr Dwayne Hoven, president and chief executive of Revco, said the takeover was intended principally to strengthen the company's position in Ohio, Pennsylvania, Maryland, West Virginia, Virginia and Tennessee, as well as giving it a position in a range of other states where it does not operate.

Woolworth shares fall as chiefs step down

By Richard Waters in New York

Shares in Woolworth, the US retailer, tumbled by more than 5 per cent yesterday morning in New York following an announcement at the weekend that the company's chairman and chief financial officer had stepped aside pending an investigation of accounting irregularities.

Mr William Lavin, chairman and chief executive, and Charles Young, chief financial officer, have denied wrongdoing. According to Woolworth they have told the company they have relinquished their positions temporarily so that the company's business will not be disrupted during the investigation.

The confidence of suppliers was shaken last week as the company announced it was looking into allegations surrounding its reported gross margins. The news threatened to disrupt the company's normal trading as suppliers reassessed their relationships with the retailer.

The company said its lead banks had confirmed their existing committed credit lines to the retailer.

Four Seasons to be sold as Sharp loosens control

By Bernard Simon in Toronto

Four Seasons Hotels has put itself up for sale in a two-stage process that would allow Mr Isadore Sharp, the luxury hotel chain's founder and controlling shareholder, to loosen his ties gradually over the next three-five years.

Mr Sharp, aged 62, linked the move to plans for his own retirement. "Every good leader should know when to step down and how to ensure the continuing good health of his company," he said.

Four Seasons, which is listed on the Toronto stock exchange,

has a market value of C\$294m (US\$223m). It owns or manages 44 hotels in 19 countries, including The Pierre in New York and The Four Seasons, in London.

Mr Sharp is keen to maintain Four Seasons' product and management style for the foreseeable future. An outside investor with a strong interest in the travel business is likely to get a more favourable hearing than a rival hotel chain. Mr Sharp and his family own 18 per cent of Four Seasons' shares, but control 70 per cent of the votes. He pledged that the principal condition of any

deal would be identical terms for all shareholders. Mr Sharp has retained Goldman Sachs to seek a buyer for all Four Seasons' shares.

Initially, an offer would be made to outside shareholders, followed later by the purchase of the controlling block. Like other luxury hotel operators, Four Seasons has been buffeted by the recession. But the company said yesterday that 1993 earnings, to be published in mid-April, would show very strong operating numbers. Nine-month earnings were C\$5.2m, on revenues of C\$560m.

Lufthansa likely to break even this year

By Paul Betts, Aerospace Correspondent

Lufthansa, the German flag carrier which launched a large restructuring programme two years ago, is heading for break-even this year after making a pre-tax loss of DM50m (US\$30m) last year. Mr Jürgen Weber, the airline's chairman, said during a visit in London.

"We have had to carry through some painful measures to restore our competitiveness. However, promising results are now beginning to show," he added.

The DM50m pre-tax loss last year follows a much heavier pre-tax deficit of DM297m in 1992. Lufthansa's after-tax losses are expected to decline

to about DM110m last year from DM373m in 1992.

Mr Weber indicated that Lufthansa would consider in the longer term investing in an equity stake in United Airlines, one of the biggest US carriers which has forged a strategic commercial alliance with the German carrier. "We feel we must first start in strategic alliances with marketing agreements to save costs."

He emphasised that any cross equity deal with United would come much later and would depend on the results of the ticket code-sharing agreement recently finalised between the two airlines.

Mr Weber confirmed that Lufthansa, in which the German government holds a

majority 51 per cent stake, was keen to be fully privatised.

However, the airline's privatisation hinged on negotiations between Lufthansa and the government over the future of the government pension scheme for the airline's staff, Mr Weber stressed.

The pension scheme "still blocks the road to our full privatisation", he said. "The German government has it very high on its agenda, and Lufthansa management is strongly in favour of privatisation."

If privatised under the current pension law, all Lufthansa pensioners and staff would lose their complete pension benefits. "The social implications would be unacceptable," Mr Weber said.

"Since its establishment as a company Lufthansa and its employees were legally bound to pay into the government pension scheme which is not funded. The scheme becomes automatically invalid if public ownership drops below the magic line of 50 per cent," he explained. "That needs to be changed urgently and we hope our government will find appropriate solutions soon."

Mr Weber attached state subsidies for European national carriers during an address to the Aviation Club of Great Britain. "We'll have to make hell in Brussels," he said, if approval was granted to Air France for a FF20bn (\$3.4bn) injection of funds without strict conditions.

Battle for Corange takes further twist

By Roland Rudd in London

The battle for control of Corange, the Bermuda based pharmaceutical group, took a new twist yesterday when its biggest single shareholder threatened to sell his stake.

In advance of tomorrow's special general meeting of Corange, which is the parent company of Boehringer Mannheim, one of Germany's largest healthcare companies, Mr Curt Engelhorn, said he was not prepared to hold shares in a company in which he had no say.

The board is attempting to elect Mr Engelhorn as chairman of the 6-year-old company, which has a 42 per cent of the family-owned Corange's shares through three different trusts, as chairman of the supervisory board of Boehringer Mannheim, a company founded 125 years ago.

He has also been replaced as chairman of Corange, on a temporary basis, by Mr Karl Otto Pohl, the former president of the Bundesbank.

Mr Engelhorn, who was chief executive for 30 years until 1990 when he moved up to the supervisory board, has retailed by sending a letter to members of the Engelhorn family demanding the resignation of

Mr Max Link, Corange's chief executive.

"Mr Link has behaved in a rough, tough, rude manner. He has alienated the workforce," said Mr Engelhorn, who is being advised by Goldman Sachs International, the investment bank.

In his letter to shareholders Mr Engelhorn says: "Certain members of the senior management may have a private agenda which is not necessarily consistent with the interests of the family and shareholders." He criticises Corange 2000, the company's financial strategy, which he says is excessively optimistic.

Mr Engelhorn warns that planned investments cannot be met through cashflow nor by additional debt. "Thus the only alternative would be to go public," Mr Pohl, along with four other independent directors, have threatened to resign if they lose tomorrow's vote.

Mr Peter Warburton, international counsel to Corange, which had worldwide sales last year of \$3.2bn, said Mr Engelhorn had been displaced as chairman because of a breakdown in confidence between the board and Mr Engelhorn.

Mr Engelhorn is unlikely to sell his shares until after the annual meeting in May.

Kodak launches unit for electronic imaging

By Martin Dickson in New York

Mr George Fisher, who took over last December as chairman of Eastman Kodak, the photographic products company, has taken one of his first significant moves to shake up the business - the formation of a new unit to spearhead its involvement in the emerging market for electronic imaging.

Mr Fisher, former chief executive of electronics group Motorola, took over at Kodak when shareholders unrest over the company's lacklustre earnings led to the resignation of the chairman, Mr Kaye Whitmore.

Kodak said it was forming a separate worldwide unit for digital and applied imaging and was looking outside the company for someone to head the operation.

The unit will initially comprise several Kodak businesses - applied imaging, CD imaging, printer products and the

company's equipment and software platform centre.

Most of Kodak's photographic earnings come from traditional film, which uses a chemical process, the sensitivity to light from silver halide salts.

However, Kodak has long feared this business could ultimately be superseded by the rapidly growing market for digital, electronic imaging.

The company is a significant force in electronic imaging - for example in its invention with Philips of the Netherlands of the photo CD system. But critics said that under the previous management they were uncertain how much clout the electronic side carried within the group.

Mr Jack Thomas, president of Kodak's imaging group, said "our traditional businesses will continue to furnish the majority of our earnings for a long time. However, fuelled by digital technology, digital imaging is growing faster than conventional photography."

Hermès bucks trend with 19% improvement

By Alice Rawsthorn in Paris

Hermès International, the French leather goods group, last year bucked the downturn in the global luxury goods market with a 19 per cent increase in net profits to FF210m (\$35.6m) from FF176m in 1992.

The group, which ended its long tradition of independence last June by going public on the Paris secondary market, said that it expected to achieve yet another increase in profits

for 1994 after a "strong performance" in the opening months of the year.

Hermès' strategy of concentrating on the top of the luxury market helped it to achieve a sales increase of 16 per cent to FF2.85bn in 1993 from FF2.46bn in 1992.

Operating profits rose by 19 per cent to FF496m from FF414m over the same period.

The board proposed raising the net dividend to FF4.10 a share against the payment of FF3.70 in the previous year.

GA General Accident STRONG NET ASSET GROWTH

ANNUAL REPORT 1993

	Year to 31.12.93 Audited £m	Year to 31.12.92 Audited £m
Profit/Loss attributable to Shareholders	225.1	(30.8)
Ordinary Dividends	124.1	120.2
Cash Flow from Operations	467.6	331.1
Shareholders' Funds	2,710.2	1,629.2
Technical Reserves	5,800.3	5,667.6
Shareholders' Funds/Premium Income	64.8%	42.5%
Shareholders' Funds/Technical Reserves	46.7%	28.7%

Shareholders' funds of £2.7 billion include, for the first time and on a conservative valuation, part of General Accident's growing life business.

After an increased dividend, the total increase in shareholders' funds in 1993, represented by the growth in net assets per share, was 73%.

The Group's business strategies continue to focus on the achievement of underwriting results which will meet - and wherever possible exceed - the required minimum return on allocated capital.

Nelson Robertson, Group Chief Executive, comments in his review of operations: "Our worldwide businesses are soundly managed and we are well positioned to exploit opportunities for profitable growth."

General Accident plc

General Accident plc, World Headquarters: Pitheavlis, Perth, Scotland PH2 0NH
A copy of General Accident's 1993 Annual Report can be obtained from the Company Secretary at the above address.

The Markets

THIS WEEK

Global Investor / Bronwen Maddox

Beware of Italian brio

Some things - although not many - are clearer about the Italian markets. The "meltdown" scenario which investors feared if the election winner looked unable to form a government now looks remote, although this week may see some post-election consolidation.

Even for those who have scarcely dabbled with Italian assets, the markets' behaviour now deserves scrutiny. Italy offers a case study on dealing with political uncertainty at a turning point in the economic cycle when corporate prospects are particularly hard to judge.

European investors are hardly strangers to political uncertainty. After the jitters in sterling markets in the last two weeks, because of worries about divisions within the Conservative party over European voting procedures, they may feel they have had their share.

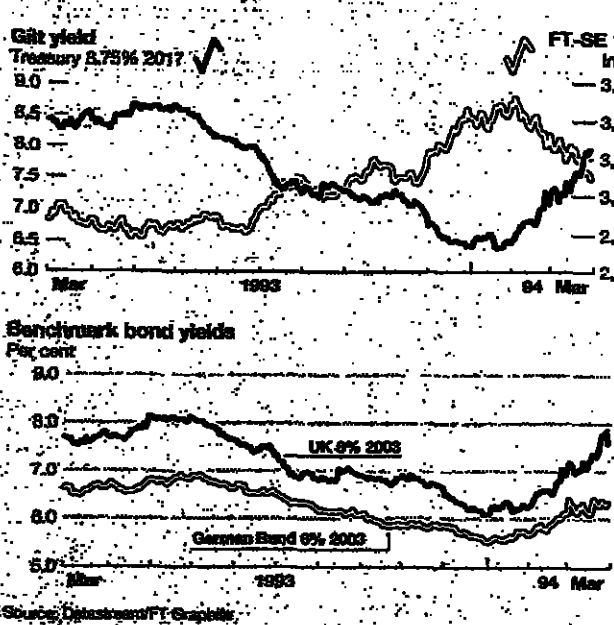
However, now that the marathon of German elections, which will last until the general election in October, has kicked off with the Lower Saxony parliament elections last month, they can hardly avoid it. Investors' skills at reading the financial implications of political turmoil will be at a premium.

Mr Silvio Berlusconi's victory, which was welcomed by all the Italian markets, has made some of the investment parameters clearer.

On the currency front, investors now have more confidence in saying that the exchange rate of 1,000 to the D-Mark seen before the election is likely to be the limit of weakness. Last week saw the lira strengthen to 1,063 to the D-Mark. The spread between Italian and German bond yields is also narrowing, heading towards 250 basis points, from 300.

Against that background, some of the leading Italian stocks continue to look excel-

UK nervousness; Italian confidence



lent value fundamentally compared with their European counterparts. For instance, SIP, the domestic telephone network operator, is now valued at 3.1 times estimates of 1994 cashflow, a discount of between 30 per cent and 100 per cent to companies such as Spain's Telefonos or the UK's British Telecom. Its capital expenditure peaked in 1991, and last year it turned the corner from consuming cash to generating it.

Nonetheless, although the best stocks still warrant investment, the markets' present strength offers a chance to reduce holdings across the board. Investors should seriously consider taking that chance, given the uncertainty that remains.

Investors say that the former communist party of the Democratic Left (PDS) went to some lengths to win their confidence, but that Mr Berlusconi

has made less attempt to cultivate the markets, and that the investment implications of his victory are unknown.

While investors feel confident that the privatisation programme will continue and may even speed up, the impact of mooted tax cuts on Italy's ability to finance its debt is high among their concerns.

The form of the indirect tax rises which are intended to compensate for the tax cuts also remains unclear.

Before Mr Berlusconi assembles a coalition, little can be judged of the new government's plans for cutting government spending or whether these hopes are achievable.

Until the answers become clearer, investors may well put caution first and take profits.

Time for bonds

Traders in the City are braced this morning for bond

and equity markets to fall following the sharp drop in US markets yesterday.

US employment figures, which showed that the American economy is forging ahead, reawakened fears of a further rise in interest rates, possibly as soon as this week.

That is exactly the threat which had deterred investors from re-entering the bond markets in the two months since the Federal Reserve's last rate rise.

However, the markets' immediate jitters aside, investors may well find this latest alarm marks a good point to consider buying bonds again.

Fears of a sustained rise in US inflation may be premature. Commodity prices have flattened out while Friday's figures suggested that wage inflation has stayed low. Nor did Friday indicate that manufacturing industry would provide a spur to inflation; growth in

employment came in the retailing, entertainment and business services sectors.

Moreover, bond analysts were saying last week that the long queue of forced sellers which has kept the market down may be ending.

The main wave of selling by the large American hedge funds may now have passed, as may the unloading of stock by the proprietary trading desks of banks which report quarterly and wanted to cut positions by the end of March.

Gilt selling in particular now looks overdone. While the markets remain nervous of any inflationary indications, the inflation rate in the next 10 years, implied by the yields on 10-year index-linked stock, is 4.4 per cent, more pessimistic than the same houses' economists are forecasting.

The UK also looks unjustifiably cheap compared with benchmark German bonds. In

late January the yield on 10-year gilts was 50 basis points above comparable stocks on the Bund. The gap has now more than trebled, and much of that opened before the market's unease about Conservative party turmoil.

That is not to say that German bonds are now overvalued. The wage settlements by the public sector unions and by IG Metall, the engineering union, last month have gone some way to calming fears about German inflation.

Investors' worries about UK inflation picking up again, which may restrain the degree of exposure they want, are understandable. However, the discrepancy between German bonds and gilts may reassure them that most worries are reflected in the price, and that the risks of re-entering the market are lower than for some time.

For some of the same reasons, high yielding UK equities also offer new attractions. They have fallen back with the rest of the equity market in the correction which has accompanied the bond market selling.

While many investors have been picking over the results reporting season with an eye to high earnings growth, they may still find appeal in the high yields now available. The financial sector and utilities have been particularly hit by the setback. "Heaven's the wrong word, but it is a great opportunity," says Mr Hilton Seely, head of the high-yield desk at Kleinwort Benson Securities in London.

Those who take a more cautious view of the inflation outlook can take advantage of anomalies which have opened up during the recent gyrations.

Food retailing and manufacturing stocks such as Argill, Tesco, Unilever and Hilldown are good examples. The UK market has broadly treated the

Total return in local currency to 31/3/94

	US	Japan	Germany	France	Italy	UK
Cash						
Week	0.07	0.06	0.11	0.12	0.16	0.10
Month	0.30	0.21	0.51	0.53	0.70	0.43
Year	9.50	3.28	6.81	8.25	11.83	5.81
Bonds 3-5 year						
Week	-1.98	0.96	-0.34	0.25	0.97	-2.38
Month	-0.74	0.99	0.11	-0.21	0.81	-1.51
Year	2.69	6.23	7.23	9.70	21.33	6.22
Bonds 7-10 year						
Week	-3.42	0.96	-1.59	-0.11	1.48	-3.45
Month	-1.47	-0.23	-0.28	-1.41	0.28	-3.27
Year	-2.67	8.43	7.11	10.62	28.45	6.89

Sources: Citicorp & Barings - Lehman Brothers. The data for equities was not available. The FT-Actuaries Allot Index was kindly supplied by The Financial Times Limited, Goldman Sachs & Co., and NatWest Securities Limited.

industries as if they fare well in inflationary times. That assumes that they can edge up their prices even if economic conditions deteriorate, an assumption partly undermined by the current restructuring in the food retailing sector.

However, demand for food is generally insensitive to price, while many agricultural products are supplied under the European Common Agricultural Policy and prices have been flat or declining. As these raw materials can make up more than half of operating costs for domestic food manufacturers, companies are partly shielded from inflationary pressures, allowing them to raise margins.

Nevertheless, food stocks have suffered during the market's recent weakness, even though that has been partly because of the same inflationary fears which have troubled bond markets.

As the stocks provide something of a hedge against inflation, investors who are nervous about the economic outlook may find them attractive.

Chocaholic investor

Replete with chocolate after the Easter break, investors might turn their thoughts to cocoa futures. Worldwide demand for cocoa - most of which is used for making chocolate - has been rising at about 3.5 per cent a year for some time, both because of world population growth and because some people are eating more chocolate.

The past year was the third in a row in which demand exceeded supply and world stocks shrank. That helped send the price from 2888 per tonne last summer to more than 31,000 per tonne at the start of this year.

It is unclear how much weight can be put on the five-year producers pact agreed in February. But if it has any effect, it will be to strengthen the price. Recent profit-taking has pulled the price back to 2900 per tonne but that is likely to be quickly regained on any news of crop setbacks or unexpectedly high consumption levels. The present prices offer investors a chance to back the world's sweet tooth.

Economic Eye / David Walton

Predicting inflation trends

For a number of years policymakers have recognised that commodity prices may play a potentially useful role in predicting inflation trends. There was even a period in the late 1980s when the seven major industrialised countries formally adopted a commodity price basket to help guide monetary policy.

Recent remarks by Mr Alan Greenspan, the Fed chairman, that gold prices are a valuable indicator of inflationary expectations suggest that, at least in the US, commodity prices may once again be influencing monetary policy decisions.

The idea that commodity prices may play a causal role in the inflation process is not new. Many economists have emphasised the role of commodity prices, especially oil prices, in the inflationary booms of 1972-75 and 1978-81 and the subsequent disinflation of the 1980s.

At the moment, global financial markets have a heightened sensitivity to inflation. Any pick-up in commodity prices could easily spark fears of tightening in monetary policy by the Fed and limit the scope for easing in other countries.

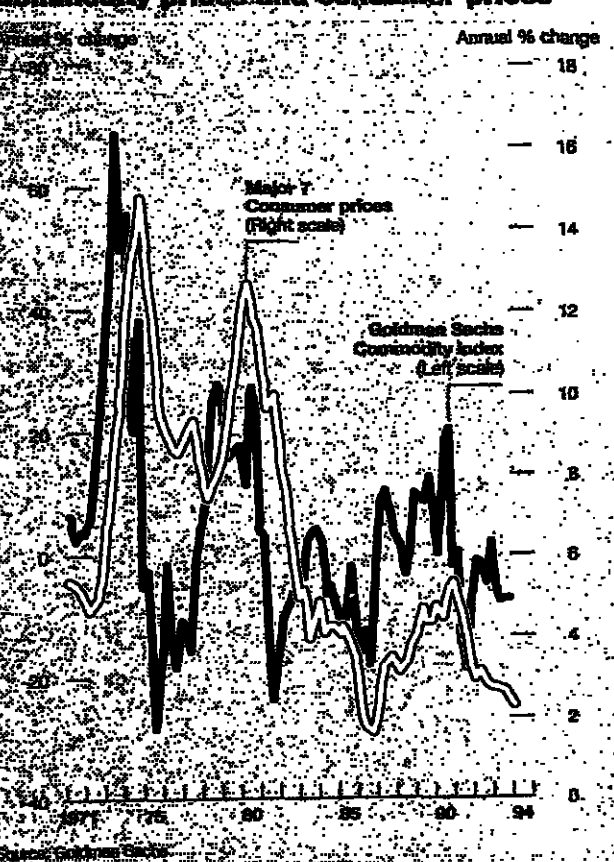
The financial markets' nervousness in part reflects the rise in a range of commodity price indicators over the past year. Yet the links between commodity prices and inflation are complex, and the inflationary implications of the recent increases is far from clear.

A commodity price indicator is intuitively attractive for a number of reasons. First, generalised rises in commodity prices can represent early signs of inflationary pressure.

Most obviously, a rise in food and oil prices will have an immediate impact on consumer prices. More generally, increases in the price of raw materials will raise industrial production costs, which may then be passed on to the consumer in the form of higher finished goods prices.

Second, commodity prices are sensitive to monetary policy changes. A relaxation of monetary policy may lead ultimately to higher inflation as the additional demand generated in the economy boosts the prices of commodities and manufactured goods. But because commodities tend to be traded in highly competitive markets, their prices generally adjust more rapidly than either wages or the prices of finished

Commodity prices and consumer prices



goods. Commodity prices may therefore serve as an early lead indicator of future movements in consumer price inflation.

Third, commodity prices may act as a catalyst to the inflation process. Jumps in commodity prices are generally temporary, and often reverse themselves within two or three years. Yet shocks to consumer price inflation often show a high degree of persistence.

To sustain the inflation process, other forces within the economy must therefore act to reinforce a commodity price shock. For instance, a rise in consumer price inflation resulting from a commodity price shock may create upward pressure on wages as workers seek to maintain their real standard of living. This then feeds back into domestic prices, which creates the potential for yet another upward move in wages and so on. Thus an initial shock from commodity prices could have a lasting effect on inflation.

The extent to which commodity prices show up in consumer price inflation depends on the source of the shock to the economic system and the

policy stance of central banks. If an increase in commodity price inflation is met with tighter monetary policy, this would have the effect of slowing the rate of increase of other prices in the economy. This would alter the relative price between commodities and other goods while leaving the overall rate of inflation unchanged. A commodity price shock should only prove inflationary if it is accommodated by central banks.

Clearly the link between commodity prices and inflation is far from automatic. For one thing commodity prices are very much more volatile than consumer prices. This alone calls into question their reliability as inflation indicators.

Nevertheless, there is a similarity between cycles in commodity price inflation and consumer price inflation in the main industrialised countries as the graph shows. There is also a tendency for peaks and troughs in commodity price inflation to precede those in consumer price inflation.

Yet while the linkages between commodity prices and consumer prices are important,

they do not seem stable enough to be able to draw strong conclusions about the extent to which consumer prices will respond to any change in commodity prices. Often large commodity price increases can occur because of temporary supply disruptions. Yet in most cases these would be unlikely to have general inflationary implications.

For this reason it is better to look at the behaviour of baskets of commodities rather than to concentrate on individual price movements. If the price of several commodities are rising strongly, this is more likely to be in response to global demand conditions than to unusual supply conditions in any individual market.

Even so, the signals from different commodity price indices can be quite different depending on the commodities included and the weights attached to each one.

The Economist index, for example, shows that commodity prices are up by 12 per cent in dollar terms over the past year. Yet this index excludes oil prices, which are down by 30 per cent over the same period. The CRB index, which includes crude oil but with the same weight as orange juice and the other 19 components, is up by 9 per cent.

By contrast, the Goldman Sachs Commodity Index, which includes 19 commodities that are assigned weights reflecting their importance in world production and consumption, shows a rise of 3 per cent since the beginning of 1994, although this still leaves the level of commodity prices 8 per cent lower than a year ago.

So should financial markets be worried about the recent upturn in commodity prices? Almost certainly not. Although the US and UK economies appear to be growing strongly, the same cannot be said for Japan and the rest of Europe.

End of Month S.G. Warburg Warrant Valuations

as at 31st March, 1994

	TYPE	CURRENCY	SPOT	STRIKE	PRICE	EXPIRY
Single Stocks						
BHP	Call	AUD	16.46	19.50	0.86	29th Jun 95
Dao Heng Bank	Call	HKD	24.20	32.00	0.42	25th Jan 96
Hong Kong Electric	Call	HKD	21.40	29.20	0.49	6th Feb 96
Hutchison Whampoa	Call	HKD	31.50	36.00	1.11	21st Dec 95
Hysan Development	Call	HKD	24.80	17.00	9.60	6th Sep 95
Philips Electronics	Call	NLG	51.10	54.18	7.40	8th Sep 95
Saipem	Capped Call	ITL	3510	4246	399.00	30th Mar 95
Sip	Call	ITL	4753	3832	1551.50	14th Jan 96
Stet	Call	ITL	5735	4725	1655.50	14th Sep 95
Baskets						
European Airlines 1	Call	£	448	320	14.11	3rd Feb 95
European Airlines 2	Call	£	448	468.91	8.00	9th Mar 96
UK Banks	Call	£	94.00	114.75	0.48	1st Jun 95
European Multi-Media 1	Call	£	2183	2028.57	3.13	28th Sep 95
European Multi-Media 2	Call	£	2183	2475	2.03	28th Sep 95
UK Pharmaceuticals	Call	£	90.00	98.05	0.54	26th Jan 95
UK Support Services	Call	£	85.70	107.50	0.45	2nd Aug 95
UK Water Companies	Call	£	98.00	104.75	0.73	5th May 95
European Steels	Call	DM	3360	2550	93.30	12th Jan 95
Italian Industrials	Call	ITL	20641	19665	511.00	31st Aug 95
Indo-China	Call	USD	0.93	1.00	0.13	8th Dec 95
Indices						
FTSE Mid-250 Index	Call	£	3753	2900	8.89	17th Mar 95
FTSE Mid-250 Index	Call	£	3753	3470	4.36	17th Mar 95
FTSE Mid-250 Index	Call	£	3753	3670	3.20	17th Mar 95
FTSE Mid-250 Index	Call	£	3753	3900	2.14	17th Mar 95
FTSE Mid-250 Index	Call	£	3753	3945	3.49	17th Jan 96
FTSE Mid-250 Index	Put	£	3753	2900	0.05	17th Mar 95
FTSE Mid-250 Index	Put	£	3753	3470	1.45	17th Mar 95
FTSE Mid-250 Index	Put	£	3753	3670	0.86	17th Mar 95
FTSE Mid-250 Index	Put	£	3753	3900	3.46	17th Mar 95
Relative Performance						
Volvo/OMX	Call	SEK	+18.72%	-10%	337.80	23rd Feb 95
Volvo/OMX	Call	SEK	+18.72%	+0%	272.60	23rd Feb 95
Volvo/OMX	Call	SEK	+18.72%	+10%	216.30	23rd Feb 95

S.G. Warburg

S.G. Warburg Global Equity Derivatives

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WORLD BOND MARKETS: This Week

NEW YORK

Richard Waters

Whatever minor distractions the Treasury bond market may have in the coming days, there are only two questions hanging over it: when will the Federal Reserve raise rates, and by how much?

Any lingering doubts that another rate hike is on the cards seemed to be dispelled by Friday's figures showing a 456,000 seasonally-adjusted rise in non-farm payrolls in March.

This was nearly double the consensus estimate on Wall Street and appeared to confirm that economic growth in the first quarter, though dented by bad weather, had not slowed by as much as had been expected from the buoyant fourth quarter of last year.

Officially, the markets were closed for the Good Friday holiday, but there were enough traders on hand to mark prices down by around a point and a half.

That judgment was confirmed when the market

US

Benchmark yield curve (%)

21/3/94 Month ago

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LONDON

Philip Coggan

Glits will start the week in an uneasy mood as bond markets around the world react to the strong US employment figures announced on Friday.

For a while last week it seemed the glits market might have turned a corner, given the success of the floating rate auction last Wednesday and a rally in the long gilt future.

Mr Ian Shepherdson, UK economist at Greenwell, Montagu, thinks the worst of the bear market may be over, as institutional demand for gilts seems to be aroused when yields reach 8 per cent.

Nevertheless, the weakness of the US bond market and UK political worries may prevent a sharp rally in the near term, he believes. Hopes of a rate cut seem to have diminished, thanks to sterling's weakness.

Mr Nigel Richardson, head of bond research at Yamaichi International (Europe) says that Wednesday's M0 data, the narrowest measure of the money supply, is likely to

UK

Benchmark yield curve (%)

21/3/94 Month ago

7.2

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FRANKFURT

Tracy Corrigan

German 10-year bond yields ended last week unchanged on the previous week at 6.30 per cent, but the market has yet to take account of the latest economic news from the US, which has lifted chances of a further US interest rate rise this week.

Against this background, an expected cut of 3-5 basis points in the Bundesbank's repo rate is likely to have little impact. The Bundesbank repo results are due on Wednesday, when DM82.1bn of repos expire.

Instead, any attention not trained on the US market is likely to be focused on German economic data.

The market recovers today, after the long Easter weekend, to a slew of economic data this week, which includes manufacturing orders, output and unemployment.

According to market surveys by IDEA, the market is expecting unemployment in March to show a rise of 10,000 to 35,000. The ranges for

Tokyo

Emiko Terazono

The renewed rise in the yen against the dollar triggered by US-Japan tensions over trade is expected to provide support for the government bond market this week.

Bond traders expect the yen's appreciation to depress corporate earnings, and hence delay recovery in the economy. A possible barometer of investor confidence will be the auction for April government bond issues scheduled for this week.

Although the ministry of finance may be forced to postpone the auction due to the parliamentary wrangling over the budget talks, analysts expect institutional investors' appetite for long-term bonds, to have improved considerably due to the turn of the new business year.

Volatility in the stock markets due to increased political turmoil has depressed alternative investments. However, the key for movements of the No 157 10-year benchmark will

continue to be price movements in the US Treasury market.

Investors are focusing on the Bank of Japan's branch managers' meeting held for the three days to Wednesday. In spite of some bright economic indicators, especially in the consumption area, government officials and central bankers remain cautious about the economy and towards pointing to the end of the recession.

10 year benchmark bond yields

Per cent

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EQUITY MARKETS: This Week

NEW YORK

Frank McGurty

Clouds of uncertainty linger

After the hammering endured by stocks over the past fortnight, the reasons to be pessimistic about further declines this week are painfully evident.

Most importantly, the cloud of uncertainty hanging over the financial markets - the root cause of the current malaise - has shown no signs of dissipating. Rather, it appears to have thickened with each downward lurch of the Dow. The tumultuous session which was taking shape yesterday morning was an omen of more of the same.

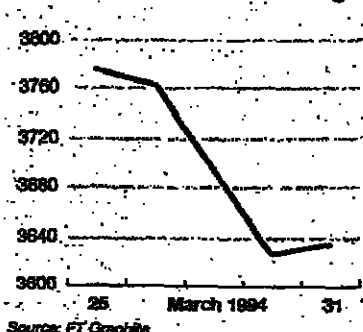
By the weekend, the Dow industrial average had lost 8.6 per cent of value since the Federal Reserve's first tightening of monetary policy on February 4. Such a decline was in line with forecasts immediately after the Fed's move.

Those initial forecasts now seem to have been overly optimistic. Since March 23, the day before the Federal Reserve lifted short-term rates for a second time, the Dow's fall has accelerated, with the average dropping in six out of eight sessions. In the ninth session yesterday, the index was off 80 points in early trading, but was trimming its losses towards midday.

The deepening of the downturn has rattled even the most bullish of Wall Street's seers. Ms Elaine Garzarelli, the influential Lehman Brothers analyst, hedged her bets last week by saying there was a 50-50 chance of a 10 per cent to 15 per cent correction before stocks settled down.

There was a fleeting break in the gloom late last week. In Thursday's highly volatile session, the market fell by about 70 points before midday, only to fight its way back to a nine-point gain by the close. Some

Dow Jones Industrial Average



Source: FT Graphite

analysts interpreted the sudden swing in share prices as a sign that market had bottomed out.

Those hopes were dashed by Good Friday's news showing the biggest monthly jump in non-farm payrolls since October 1987. The figure suggested the economy had grown by more than 3 per cent in the first quarter, as most economists forecast.

It also suggested higher inflation, the base of bonds, and a subsequent sell-off by equity investors. Although most bond trading firms were closed in observance of Good Friday, a few decided to remain open in anticipation of the important jobs report.

As a result, prices plunged and yields surged in light activity which ended at midday. Yesterday, it was the stock market's turn to catch up with the news. Cash flows into mutual funds - one of the driving forces of the three-year bull market - allowed considerably last month. Anticipation of a big jump in mutual fund redemptions, as the wariness of individual investors intensifies, may push share prices even lower as the week progresses.

The bond market will continue to fall under the close scrutiny of equity investors. Signs of stability in Treasury prices could trigger some bargain-hunting and a modest comeback by stocks. Early activity, which saw the Dow pulling off its session lows during the morning, was encouraging.

LONDON

Terry Byland

US job figures will be focus of attention

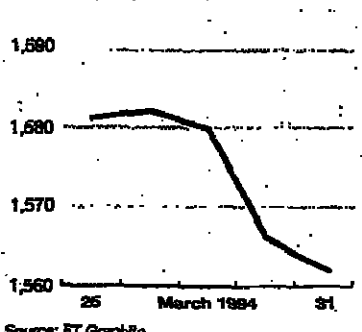
It might be a good idea to stand well clear of the trading screens this morning. Europe went home for the Easter holidays in a highly nervous condition and developments on Wall Street and Asia Pacific, since last Thursday evening have done little to help. Talk of "1987 re-visited" from Mr Nicholas Knight of Nomura Research set the mood for a gloomy weekend which has brought sharp falls in US Federal bonds, shivers in some Asian markets, a plunge in the Standard & Poor's 500 futures and a general fear that Wall Street could face trouble today.

Setting aside the ugly lines on Mr Knight's charts, the markets will focus on the sharp rise in US employment levels in March, announced after European markets had closed for the Easter weekend. The reaction from US bonds made it clear that fears that the Federal Reserve will tighten credit policy sooner and more fiercely than anticipated have returned in force, and it will be the discount rate this time.

Some decoupling of gilts from US Federal securities has been seen but UK bonds are still highly volatile and capable of throwing UK equities into a spin. The stock market seems unlikely to escape unscathed if gilts come under pressure again. And tremors in sterling have provided another challenge to those still convinced that base rates will be cut soon by a UK government facing a sea of political troubles as higher tax rates are phased in.

These arguments may not be entirely new, but their sting has been drawn for the past month by technical factors which are now changing. Fund managers have been very unwilling to sell stock ahead

FT-SE-A All-Share Index



Source: FT Graphite

of the closing of investment books on the first quarter of the year, which coincides with the end of the UK tax year and the financial year-end for many companies and financial institutions. Those inhibitions, including the fiscal year-end in Japan, will disappear this week. Fund managers can be expected to make longer-term investment decisions and that could be painful in a stock market which has shown that it can move 50 points on the Footsie scale in the blink of an eye.

No sector has paid more dearly for the stock market's repeated attempts to show faith in the recovery of the UK economy than the retail stocks. Consumers have stubbornly refused to lead the way out of recession and even the most efficient store groups have had to fight hard to hold profit margins.

Now, "mistakes do not go unpunished," and, to succeed, a retailer must have a strong brand franchise and the ability to refine costs so that low gross margins do not become lower operating margins.

Marks and Spencer remains at the top of BZW's recommendations, with its capacity for high dividend growth and a relatively low p/e. Argos is regarded as having the same strength in its own highly competitive sector; Argos has only 2.5 per cent of its sector while Marks has nearly 29 per cent, with GUS its nearest rival with 15 per cent of their area.

OTHER MARKETS

FRANKFURT

The German bank reporting season continues with figures due on Friday from Dresdner Bank, the country's second largest bank after Deutsche. The consensus is for a rise in net profits of about 30 per cent. At the 10-month stage, the bank unveiled operating profits up by 16.2 per cent. The supervisory board of Daimler-Benz meets on Thursday to decide the dividend on 1993's results.

PARIS

Suez, the financial and industrial holding company, is due to report this week. Mr Gerard Worms, the chairman, has confirmed that the group returned to "modest" profit last year after making its first loss in 1992 due to the recession and its heavy debts. Alcatel Alsthom is also expected to announce 1993 figures during the week. Mr Pierre Suard, the telecommunications group's chairman, has already said that overall sales fell by 3.4 per cent in 1993 when he forecast static profits of around FF7bn.

AMSTERDAM

The reporting season is drawing to a close although figures are expected today from KBB, the department store group. UBS forecasts a 20 per cent rise in 1993 net profits, on a sales increase of 2 per cent. The bank says that KBB has had a good year with the Hema chain benefiting from a more focused product range. M&S Mode still expanding by some 10 per cent a year and FAO Schwarz having discovered a more successful, larger format which is enabling it to improve results.

MADRID

Wednesday is the final day for the banks BBV, Argentaria, Santander and Popular to register their intentions to bid for Banesto, whose auction is scheduled to be completed by May 10.

TOKYO

Although the start of the new business year signals an end to the corporate profit-taking that depressed prices in recent weeks, the market is likely to remain volatile on the uncertain outlook for the currency and the domestic political situation. Speculation that the US will keep up pressure on trade has triggered heavy buying of the yen. As a result, equity investors are likely to hold back from buying because the strength of the yen could delay the recovery of the economy later this year.

RISK & REWARD

SocGen's Boosts fail to convince competitors



When is a new derivative product genuinely ground-breaking? The launch last week by Société Générale of Boosts, heralded as a new derivative instrument, was greeted with some scepticism by some of the French bank's competitors.

"At this stage in the derivative market's development, I don't think there are any genuinely new instruments, just variations on a theme," said the head of options at one bank. But according to SocGen, Boosts - an acronym for Banking On Overall Stability - are fundamentally different.

The concept is based on a stability band for an underlying asset, within which the investor expects the asset to remain for a set period of time. Every day that the underlying instrument remains in the band, the investor earns one currency unit.

Thus if a one-year Boost remains within the set range throughout its life, the investor earns \$365 (less the upfront cost of the product). If the asset falls outside of the range after 100 days, the investor earns \$100 (again less the upfront cost, which means that he may or may not have broken even).

The age of the Boost - the number of days spent within the band - and the life expectancy are the main components in pricing. Some derivative specialists argue the technology is the same as for a spate of Eurobond deals earlier this year known as range floating-rate notes.

These floating rate note issues are structured so that interest only accrues on days when the three-month London interbank offered rate (Libor) falls within a specified range. In return, the investor gets a high margin over Libor.

"There has been a whole variety of instruments for buying or selling volatility," argues one derivative specialist.

ist. There have been successful examples of embedding derivatives strategies in a security. For example, Swiss Bank Corporation marketed a series of securities known as GBOs (an acronym for Guaranteed Return on Investment). An investor could choose between having, say, a guaranteed 7 per cent return, in which case the maximum bonus - if the SMI index of leading shares on the Swiss stock market over the one-year term performed well - would be only 2.03 per cent. If he chose a 0 per cent guaranteed return, the investor could make as much as 24.72 per cent if the SMI did well.

Indeed, several derivative specialists said that such trades have been done in the over-the-counter market, where they are sometimes known as time-trades.

However, there are undoubtedly some novel aspects to SocGen's Boosts. Firstly, even if the concept existed, it was not available in the form of a tradeable security. SocGen plans to list its Boosts on European stock exchanges, and to make an active secondary market in the instruments, which may appeal to institutional investors who would not want to buy OTC instruments.

"No single security has previously been able to derive profit from a stable underlying [asset] during a given period," said SocGen. A similar strategy can be constructed by using options to create "straddles", "strangles" and "butterflies". So far, Soc Gen has launched six different series of Boosts over one and two years on the D-Mark/French franc and dollar/D-Mark exchange rates and on 10-year OATs (French government bonds) and nine-year bunds (German government bonds). However, the structure can be applied to commodities, equities, indices and short-term interest rates.

The remaining question is whether investors will want to buy instruments based on a stable outlook, at a time when markets are extremely volatile.

Tracy Corrigan

INDICES AT A GLANCE

	Current Price	One Week	One Month	Since Jan 1	High	12 month Low	High	1994 Low
FT-SE 100	3,086.40	-1.4	-7.2	-9.7	3,520.30	2,786.30	6/5/93	3,520.30
Dow Jones ind.	3,626.05	-0.7	-5.9	-3.2	3,978.26	3,370.81	2/4/93	3,978.26
Nikkei	10,111.32	-0.3	-2.8	-9.7	21,148.11	13,909.83	29/11/93	20,677.77
Dax	2,334.17	-0.1	-26.6	-5.9	2,267.98	1,603.04	24/5/93	2,267.98
CAC 40	2,091.93	-2.6	-2.6	-8.2	2,365.93	1,835.72	17/5/93	2,365.93
Spanish Gov. bond	72.99	-1.9	-62.2	-16.7	722.99	475.01	31/3/94	722.99

Closing prices as of 31/3/94; weekly changes 31/3/94 over 25/3/94. Source: FT Graphite

1993 results in line with preliminary estimates A Clear Strategy, Strengthened Financial Structure, and Tight Management to Boost Profitability

At its meeting on March 23, 1994, the Board of Directors of Banque Nationale de Paris, led by its Chairman, Michel Pébereau, approved the 1993 consolidated and parent company financial statements of the BNP Group.

Results were consistent with preliminary estimates announced at the Shareholders' Meeting on December 14, 1993, and were affected by the rough economic climate in continental Europe and especially in France, BNP's main market. Increased allocations to provisions, due particularly to bankruptcies or difficulties encountered by small and medium-sized companies in France, were responsible for an appreciable decline in net income despite progress achieved by the Group in terms of both banking income and net operating income.

Net operating income up 8.5%

Banking income rose 4.9% to FRF 41,675 million. The increase - all the more remarkable as net interest income in France stagnated as a result of slackening demand for credit and narrower interest margins - was achieved largely thanks to the growth in service activities and to improved performances in capital market operations in France and worldwide. Fee income rose, accounting for 30.4% of banking income, up from 28.3% in 1992. Operating expense and depreciation rose in line with budget targets in France and abroad. Net operating income advanced 8.5% to FRF 12,457 million.

Net income attributable to BNP Group of FRF 1,018 million, down 53% from 1992 due to sizable increase in allocations to provisions

The BNP Group increased its net allocations to provisions by 43.8%. The size of the increase reflects higher allowances for specific risks in 1993, as well as a substantial recovery from the provisions for country risk in 1992. Allowances for specific risks rose 16.7% to FRF 10,632 million. The sharp increase in allocations to provisions in France, caused by growth in credit risks on loans to middle-market companies, was partly offset by a decline in the international network. The net addition to the country risk allowance was held to FRF 176 million in 1993, in contrast to a recovery of FRF 1,590 million in 1992; this last evolution had an adverse impact on consolidated net income.

After nonrecurring items, earnings of affiliates carried under the equity method (which were higher than in 1992) and income taxes, net income attributable to the BNP Group amounted to FRF 1,018 million, down 53.0% from 1992.

Improved financial structure

BNP considerably strengthened its financial structure in 1993 in conjunction with its privatization. The exercise of virtually all share warrants issued in 1990 and October 1993 for both common and nonvoting shares gave BNP an additional FRF 10.3 billion of capital. Moreover, BNP created a reserve for general banking risks to which it added FRF 10.8 billion to cover certain risks, particularly those arising from the expected imbalance between BNP's active and retired staff members.

The BNP Group improved its solvency ratio significantly. It stood at 9.5% at year-end 1993, compared with 8.7% at the end of 1992. The Tier 1 capital ratio reached 5.6%, up from 5.0% in 1992 (as compared with regulatory ratios of respectively 8% and 4%).

Growth strategy based on increasing profitability

Above all, 1993 was the year of privatization. This operation, which was as much a technical as a popular success, and put BNP on an equal footing with its large international competitors. BNP's goal is to ensure its development through a recovery in its profitability. This is a realistic goal, considering the scope for business expansion afforded by BNP's capital ratios. BNP will be focusing its strategy on its two core businesses, retail banking in France and international banking for large corporate clients. To do so, the Bank will be relying on two solid allies: Union des Assurances de Paris (UAP) in France and Dresdner Bank. A policy of tight but motivating management has already been implemented to stimulate increased profitability, which stands to be further boosted by the gradual economic recovery.

Gross dividend of FRF 4.50 per share (including tax credit)

The Board of Directors will recommend that the May 26, 1994 Shareholders' Meeting approve a net dividend of FRF 3.00 per common and nonvoting share, representing a gross dividend per share of FRF 4.50, including the tax credit. Total dividend payout would be FRF 552 million, compared with FRF 530.5 million for 1992. Shareholders will be offered the choice between a cash dividend or a stock dividend, from the 1st of July, to the 25th of July 1994. Starting August 8th, 1994 the dividend will be paid in cash only, pending authorization by the Stockholders' Meeting.



This announcement appears as a matter of record only. The Securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements.



THE SAKURA BANK, LIMITED

International Offering of 25,000,000 Noncumulative Mandatory Convertible Preference Shares

Simultaneous Offering with a Japanese Domestic Offering of 25,000,000 Noncumulative Mandatory Convertible Preference Shares

Preferred Dividend ¥45 per Preference Share per annum

Issue Price: ¥2,000 per Preference Share

Goldman Sachs International

Nomura International

Merrill Lynch International Limited

Morgan Stanley & Co. International

Salomon Brothers International Limited

Lehman Brothers

Daiwa Europe Limited

S.G. Warburg Securities

Nikko Europe Plc

Yamaichi International (Europe) Limited

March 1994

The Emerging Investor / Patrick McCurry

Brazil's turbulence set to continue

"After the Mexican elections

The doubts surrounding Brazil's economic and political development lead to difficulties in valuing the stock market. In spite of last year's doubling of the main index, blue chips like Telebrás, the government-controlled telecom company, are still quoted at near or below book value. Another indication of the market's potential is that at the end of last year the market capitalisation of Brazilian stocks was 23 per cent of gross domestic product com-

The review could open up government monopolies in the telecommunications and oil sectors as well as reform the tax and welfare systems and enable the government to have more control over spending. It is regarded as essential if the inflation rate is to be kept down. "Despite the Brady deal, the economy remains unstable and there is a lot of uncertainty," says Ms Vervloet. She agrees that the market will be bullish if Mr Cardoso looks likely to become president and win the congressional support

Even with inflation of about 2,500 per cent last year, the capital markets boomed. This was caused by increased foreign investment, optimism at the appointment of Mr Cardoso as finance minister and recovery from the political turbulence caused by the resignation of former president Fernando Collor in 1992. Net foreign inflow was \$5.5bn, four times more than in 1992, while Eurobond issues totalled \$7.6bn compared with \$4.8bn in 1992.

Bankers do not expect a higher volume of Eurobonds issues this year because of the market situation combined with local volatility in the run-up to elections. There is uncertainty about when, and

In spite of the problems that have hit emerging markets recently, there has been a growing international acceptance of Brazilian securities that is allowing an increasing number of companies to consider launches of American depositary receipts. Mr Martins says that extremely high local interest rates and the comparatively expensive cost of Euro-bond issues has prompted companies to consider international equity offerings.

Western bankers and economists say that plans to issue some Yn100bn (\$11.5bn) in two and three-year bonds are highly ambitious, and will severely test the Chinese debt markets.

The three-year bonds will carry an interest rate of 13.96 per cent. This compares with increases in the cost of living running at more than 20 per cent in the larger cities.

● Huaneng International Power Development, a unit

The ministry said \$3.17bn, or 77.6 per cent, of foreign investment in January and February was channelled

● Further coverage of emerging markets appears daily on the World Stock Markets page.

Philip Gawron

Baring Securities emerging markets indices

Index	31/3/94	Week on week movement		Month on month movement		Year to date movement	
		Actual	Percent	Actual	Percent	Actual	Percent
World (248)	155.28	-2.84	-1.80	-13.40	-7.95	-13.13	-7.77
Latin America							
Argentina (19)	104.77	-3.42	-3.16	-15.46	-12.86	-10.61	-9.15
Brazil (20)	187.64	6.64	3.67	3.01	1.63	47.99	34.31
Chile (12)	153.64	-8.08	-3.80	-19.94	-11.49	6.10	4.14
Mexico (24)	140.95	-8.35	-5.59	-18.17	-11.42	-20.32	-12.66
Latin America (75)	149.91	-3.59	-2.34	-12.91	-7.93	0.67	0.45
Europe							
Greece (14)	92.41	-8.87	-5.92	-8.84	-8.89	9.32	11.21
Portugal (14)	131.29	-0.41	-0.31	2.78	2.16	19.16	17.08
Turkey (22)	68.07	-1.01	-1.50	-19.07	-22.40	-55.64	-59.14
Europe (50)	104.27	-2.83	-2.84	-5.02	-4.59	-7.97	-7.72
Asia							
Indonesia (17)	150.08	-1.22	-0.81	-15.09	-9.14	-20.97	-12.81
Korea (23)	114.28	0.78	0.69	-12.45	-9.82	4.56	4.11
Malaysia (22)	193.95	-0.58	-0.30	-25.11	-11.46	-56.10	-23.38
Philippines (11)	250.79	7.38	2.92	-3.69	-1.40	-62.69	-19.44
Thailand (21)	200.28	-5.78	2.81	-18.24	-8.35	-69.28	-24.01
Taiwan (23)	132.24	-3.15	-2.82	-2.83	-2.10	-21.47	-15.01
Asia (123)	179.64	-1.33	-0.74	-16.70	-8.51	-41.78	-18.61

All indices in \$ terms, January 7th 1962=100. Source: Baring Securities

Certainly this was the prevailing interpretation on Wall St yesterday with equities getting off to a very shaky start on fears of higher rates.

What all of this means for the dollar will become clearer today when European markets reopen. Although the US currency rallied on Friday, it has still

Many analysts believe the market will test the record low of Y101.3 to the dollar and may well fall below Y100. In Europe, attention will remain with

Italy. Mr Silvio Berlusconi, leader of the Freedom Alliance which triumphed in last week's elections, appears to be making good progress in uniting his fractious allies. This helped the lira rise to L989.75 per D-Mark last Friday. The market wants to believe the good news, but will watch closely for signs of political division. It will also expect details of a **credible deficit reduction policy if it is** to believe in lower interest rates.

In the UK, meanwhile, sterling's fortunes will be closely tied to the fortunes of prime minister Mr John Major. A further weakening in his position could further undermine the UK's currency.

The table below gives the latest available rates of exchange (rounded) against four key currencies on Thursday, March 31, 1994. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where noted.

where they are shown to be otherwise, in some cases market rates have been calculated from those of foreign countries to which they are																
C STG		US \$		D-MARK		YEN		C STG		US \$		D-MARK		YEN		
C STG		US \$		D-MARK		YEN		C STG		US \$		D-MARK		YEN		
Algeria	226.40	1701.74	1016.33	1886.33	Gambia	(Dakar)	14.615	6.8427	0.6857	0.68	Pakistan	(Pak. Rupee)	45.2335	20.4984	18.2520	
Albania	163.186	1008.91	579.92	106.89	Ghana	(Cedi)	2.4785	1.8694	1.1	1.848	Peru	(Sol)	1.4546	0.81	0.5988	
Algeria	(Dinar)	36.8480	29.6268	15.5261	25.2537	Greece	(Drac)	194.11	69.512	26.441	26.44	Papua New Guinea	(Papua New Guinea)	3.2533	17.883	2.1474
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Special Drawing Rights March 30, 1994 United Kingdom 00.854074 United States 71.40974 Germany D 2.Mk2.39953 Japan 146.486 European Currency Unit Rate March 21, 1994 United Kingdom 00.777937 United States 71.16484 Germany D 2.Mk1 93714
Japan 119.18,752

Abbreviations: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Contracting rate; (e) External imports; (f) Financial rate; (g) Market rate; (h) Official rate; (i) Preferential rate; (j) convertible rate; (k) parallel rate; (l) Tourist rate (d) Currency fixed against the US Dollar (m) Floating rate; (n) CUS applied to assets in the Floating Zone; (o) Yugoslav Dollar rate n.d. (n) Support by Bulgarian banks for Ley withdrawal.

Source: Data compiled from the WASHINGTON CLOSING SPOT RATES & Trade of America. Economics Department, London Trading Centre, Singapore; 071 854 439/5.

Updated to March 31, 1994

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WORLD STOCK MARKETS

AMERICA

Dow suffers sharp loss in early trading

Wall Street

US stocks fell sharply yesterday morning as investors scurried to square their positions after a Good Friday sell-off in bonds, writes Frank McGurk in New York.

By 1 pm, the Dow Jones Industrial Average was 35.85 down at 3,599.11, but well above its lowest point of the session. The more broadly based Standard & Poor's 500 lost 5.87 at 439.88, while declining issues swamped advances by 1,978 to 370 in heavy trading. In the secondary markets, share prices also dropped precipitously. The American SE composite was 7.85, or 1.7 per cent, lower at 436.46 and the Nasdaq composite weakened 13.86, or 1.7 per cent, to 729.60.

The tumultuous opening was no surprise. It was widely expected since Friday, when the Labor Department released March employment data showing the biggest monthly gain in non-farm payrolls since October 1987. Bond prices plunged and yields surged as a result.

The stock markets were closed in observance of Good Friday, and equity investors had the weekend to mull over the implications of the data for financial markets already unsettled by the threat of higher interest rates.

Their conclusion brought a

wave of selling at the opening, pushing the Dow Industrials down by as much as 80 points. But prices managed to crawl off the session's lows and stabilise soon after. Investors were reassured by the fact that the morning failed to bring another sharp setback in bonds.

Treasury prices were down slightly in choppy activity, as a benign reading on the economy from the National Association of Purchasing Management helped to cool the worst inflationary fears fanned by Friday's jobs data.

Crusman was marked down \$3 to \$61.5 after its board accepted a \$62-a-share tender offer from Northrop, which dropped \$2.4 to \$37.7. Martin Marietta, which had offered \$55 a share, slipped \$4 to \$43.7.

Woolworth hit yet another 52-week low at \$13.7. The stock slipped \$1 on the news that senior executives had stepped down temporarily amid an internal investigation of accounting irregularities.

Canada

Toronto stocks were stable at midday after tumbling 85 points in the morning session. The TSE's composite 300 index was off 75.48 at 4,254.14, in thin turnover of C\$340m.

South African markets were closed yesterday for a holiday.

EUROPE

Madrid at low for 1994

Most of Europe's bourses remained shut yesterday for the Easter holiday.

MADRID showed the effect of volatility in the US, with the general index falling nearly 3 per cent to a new low for the year. The index shed 9.3 to 310.18. Turnover was thin at Pt17.2bn.

Telefonica, the day's most active issue, dropped Pt4.5 to Pt12.60 in volume of some 1.8m shares.

Repsol suffered the most, los-

ing Pt2.25, or 5.3 per cent, at Pt4.04, while Endesa weakened 3.8 per cent to Pt6.84.

Sevilla fell nearly 5 per cent on volume of 280,000 shares.

ISTANBUL jumped almost 9 per cent in expectation that the government would announce an economic stabilisation package today. The composite index put on 13.87 at 18,356.48.

The equity market was unmoved by a 12 per cent fall in the value of the Turkish lira against the dollar.

Italians, cyclical, consumer stocks lead Europe

The first quarter of 1994 was no time to be a French company, or financial, writes William Cochrane

Italian stocks rocketed in the first quarter of 1994, their French counterparts fell, and the oft-mooted switch between financials and cyclical stocks was on in a big way.

Italy, a below average performer in October and November last year, kicked strongly in December, built on its enthusiasm, and came up with three of the four top performers in the FT-SE Eurotrack 100 index for the first three months of this year.

A wave of political optimism, privatisation hopes and a continued upswing in cyclical stocks lifted the telecoms duo, Sip and Stet, and the carmaker Fiat to an average gain of 39 per cent in local currency terms, compared with a fall of 8 per cent in October/December 1993.

Nordic-domiciled stocks are also heavily weighted in the top 10, taking first place and four in all. Once again, this reflects the strength of the domestic equity markets during the quarter; and, taking in Nokia, Electrolux and Volvo, it emphasises the consumer goods orientation which is allied to the current swing to cyclical.

At the bottom end of the table, the "dogs" are mainly French, financials or both. The French insurers UAP and Axa

were very nearly joined by ING, of the Netherlands, and the massive Allianz, of Germany. They are in company with five banking groups: French, Swiss and Irish.

Mr Sasha Serafimovskii, a vice-president at Merrill Lynch in London, said in mid-March that the group believed economic growth was likely to surprise on the upside in 1994 and stocks geared to demand will prove the best performers.

"The theme of falling interest rates aiding bank stock outperformance," he wrote, "is now a dead duck in Europe."

Mr Graham Warren, an insurance analyst at Goldman Sachs, says the insurance companies at the bottom end of the performance table have exaggerated a general trend. "European equities have fallen by around 5 per cent this year," he says. "Insurers have underperformed by 5 to 10 per cent and, when funds are looking to sell, they are likely to move first on big, liquid stocks like Allianz and Axa."

Higher interest rates have meant lower bond markets. "Insurers are nowhere near as interest rate sensitive as is the general market," says Mr Warren. "With their bond holdings matched by liabilities on the other side of the bal-

FT-SE EUROTRACK 100: WINNERS AND LOSERS, JANUARY 1 - MARCH 31

Top 10	Actual change %	Change relative to Eurotrack 100 %	Bottom 10	Actual change %	Change relative to Eurotrack 100 %
Nokia	36.48	44.47	UAP	(21.29)	(18.81)
Sip	33.40	41.75	Alcatel Alsthom	(20.90)	(18.21)
Stet	30.59	38.77	Alcatel	(20.43)	(18.25)
Fiat	28.44	36.48	Axa	(19.23)	(16.50)
Electrolux	26.76	34.95	RWE	(18.13)	(14.98)
Outokumpu	25.44	32.80	Sté Générale	(17.75)	(14.88)
Mediocredito	16.12	23.39	Alfred High Banks	(17.28)	(14.88)
BNP	14.75	19.17	CS Holding	(16.23)	(10.78)
LMVH	13.39	17.24	Swiss Bank Co.	(14.71)	(10.23)
Volvo	13.17	20.48	Bank of Ireland	(14.47)	(12.92)

Actual changes are in local currencies, relative gains and losses are affected by currency fluctuations.

ance sheet, however, investors are not prepared to take the counterweight until there is some stability in the investment market.

Mr Nick Stevenson, European equity strategist at S.G. Warburg Securities, says first quarter Euro-performance has brought together a collection of investment themes.

Alcatel, the second worst performer, is French but cyclical. Its story, however, says Mr Stevenson, has a pan-European flavour; the company, and both Siemens and Ericsson to lesser degrees, have suffered from the slowing of the gravity train in big public telecommunications in general, and about Astra's ulcer drug, Losac, which saw a German threat to its intravenous

Alcatel, too, has been the biggest stock in EARA (European, Australian and Far East) investment fund portfolios and has been overvalued.

Similarly, Astra's position in the bottom 10, says Mr Stevenson, also has a thematic quality about it which is linked to Astra's recent unpopularity. It is a Swedish stock, traded heavily on international markets; "very international, very American influenced".

Astra produced outstanding results at the end of February, says Mr David Longmuir, a Nordic specialist at James Capel. But worries mounted about Astra's ulcer drug, Losac, which saw a German threat to its intravenous

application at the beginning of March, as well as more general worries about competitive and cheaper ulcer products.

Nokia, the best performing Nordic stock, had a very grim 1993 but came back extremely strongly in 1994 with a gain of 36 per cent before topping the charts this year so far. It is one of Europe's biggest television set makers; this may not be wildly exciting, but it lies in with the theory that cyclical and consumer stocks should be this year's performance issues. Nokia is also big in mobile phones, much bigger, says Mr Longmuir, than anyone anticipated, and investors have been having a serious affair with the mobile phone market. Also in Finland, Outokumpu,

the metals company, has risen on Finland's outstanding stock market performance last year, this year's follow-through and a desperate search for new stories among the country specialists. Outokumpu is very big in copper, also in nickel and zinc, and this year's strategic preference for commodity-based issues has given it wings.

Electrolux is one of Europe's largest white goods manufacturers, and there have been some optimistic stories around. However, the company, effectively, is going to take over AEG's household appliances operations and may need to issue equity to fund it; the Stockholm market is edgy about rights issues this year.

Among the carmakers, probably the most exciting story has been the rise and rise of Fiat, a serious laggard in 1993, an outperformer in 1994 and the best performing car assembler of 1994 so far. Meanwhile, BMW, with its acquisition of the UK's Rover car company, has grabbed the attention of investors looking for the big story, especially with the news - right at the end of the quarter - that BMW was finding its acquisition "even more interesting" than when it bid for it.

ASIA PACIFIC

Nikkei and region fall in fear of Wall Street decline

Tokyo

Fears that Wall Street may suffer further falls discouraged investors, and equities lost ground again, writes Emiko Terazono in Tokyo.

The Nikkei 225 average ended 154.94, or 0.8 per cent, off at 19,122.22. The index opened at the day's high of 19,232.85 and fell as low as 18,896.48 during the morning session.

Investors were worried that the New York stock market would continue to lose ground this week following last week's rise in US long-term interest rates, triggered by firm US labour data.

However, market participants were reluctant to sell below the Nikkei 19,000 level

due to concern that institutions will come in to support the index.

Institutional investors, expected to buy stocks following the turn of the new business year, were absent. Volume stayed flat, at 230m shares, and trading was dominated by arbitrage-linked activity.

The Topix index of all first section stocks finished 10.80 down at 1,690.38 and the Nikkei 300 declined 1.90 to 2,853.21. Falls outscored rises by 754 to 244, with 163 issues unchanged.

In spite of the rise in the dollar against the yen, high-technology issues were depressed. Matsushita Electric Industrial slipped Y10 to Y1,700 and Sony slipped Y40 to Y5,890. Auto makers were also

lower, with Nissan Motor losing Y15 at Y214.

Arbitrage selling hit banks. Industrial Bank of Japan declined Y10 to Y3,000 and Fuji Bank Y60 to Y2,100. Brokers were lower, Nomura Securities dipping Y30 to Y2,300.

Nippon Telegraph and Telephone retreated Y3,000 to Y903,000. Reports that the company may be forced to postpone its increase in city rates, due to the cabinet's concern over the rise in a number of public fees on the economy, prompted selling by some investors.

Housing shares were higher on hopes of rising demand. Misawa Homes firmed Y10 to Y1,040 and Daiwa House Industry Y20 to Y1,550. In Osaka, the OSE average

fell 189.37 to 21,366.88 in volume of 7.1m shares. Nintendo, the video game maker, lost Y100 at Y6,630 on profit-taking.

Roundup

Wall Street worries gave most of the region a bad day. Hong Kong, Taiwan, Australia and New Zealand were closed for holidays.

KUALA LUMPUR blamed Wall Street, rather than the central bank's currency losses, as investors liquidated their holdings. The KLCSE composite index ended 31.81, or 3.3 per cent, lower at 928.33.

Dealers said the market was jittery about the effect of the sharp fall in US bond prices last week on the Dow industrial average. The day's losers

included Genting, Telekom and Maybank, in thin volumes. Some 114.6m shares worth M\$50m were traded.

BANGKOK added some domestic political uncertainty, and the SET index closed 35.54, or 2.9 per cent, down at 1,198.59, in wafer thin turnover of B\$2.8bn, against Friday's B\$2.7m, the lowest of the year.

KARACHI noted that foreign funds and local institutions kept to the sidelines as the KSE 100 index fell 62.48, or 2.5 per cent, to 2,448.71 on profit-taking by jobbers. Volume was low, and the jobber selling was described as speculative.

MANILA was led down by the big blue chips, Manila Electric and Philippine Long Distance Telephone. Meralco "B" and PLDT each dipped by

about 2 per cent, to 462.50 pesos and 1,700 pesos respectively, as the composite index declined 57.80, or 2.1 per cent, to 2,653.70.

SINGAPORE fell in sympathy with the weak US bond market and in the absence of Hong Kong-based fund buying. The Straits Times Industrial index ended 41.78, or 2 per cent, off at 2,039.12.

SEOUL staged a technical rebound centred on blue chips, asset price counters and low price/earnings ratio issues, which left the composite index 5.10 up at 860.47. There were rumours that the government may be considering measures to attract foreign investors, but the Finance Ministry denied these and brokers did not foresee an upward trend.

International Depository Receipts of

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Korea Investment Trust Co., Ltd. who is the Manager of the Trusts would like to notify all interested parties of the transaction with respect to resold units of Korea Investment Trust (KIT), Seoul International Trust (SIT), and Korea Pacific Trust (KPT). The IDRs of KIT and SIT are issued by Morgan Guaranty Trust Company of New York and traded as KIT Resold and SIT Resold. The IDRs of KPT are issued by Chase Manhattan Bank Luxembourg S.A. and traded as KPT Resold.

1. Amendment of Korean Tax Regulations

The Korean tax regulations for equity funds were amended as of 1 January 1992. Gains accumulated before that date are regarded as income gains, and are subject to taxation at the dividend income tax rate on redemption of the units. Gains arising after that date are divided into income and capital gains, depending on the nature of the gain, in accordance with relevant Korean regulations.

2. Tax Position of KIT Resold, SIT Resold, and KPT Resold

On redemption of original units of KIT, SIT and KPT may be subject to tax on gains from the respective issue dates of the units, and gains arising before 1992 will be subject to taxation at the dividend income tax rate. In contrast, resold units of KIT, SIT and KPT on redemption will be subject to tax from the resale date. Since the resale dates are after 1 January 1992, gains will be divided into dividend income and capital gains, depending on the specific nature thereof. Consequently, residents of countries such as the USA and the UK that have Double Taxation Avoidance Agreements with Korea setting capital gains tax at 0% will generally only have to pay tax on the portion of gains characterized as dividend income. The dividend tax position with respect to resold units in comparison with original units may be reflected when setting market prices for the respective units.

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COMMODITIES PRICES

BASE METALS

■ HIGH GRADE COPPER (COMEX)

Days	Open	High	Low	Settle
Apr 07	87.40	87.40	86.00	1,171
May 07	87.40	87.40	86.00	1,171
Jun 07	87.40	87.40	86.00	1,171
Jul 07	87.40	87.40	86.00	1,171
Aug 07	87.40	87.40	86.00	1,171
Sep 07	87.40	87.40	86.00	1,171
Oct 07	87.40	87.40	86.00	1,171
Nov 07	87.40	87.40	86.00	1,171
Dec 07	87.40	87.40	86.00	1,171
Jan 08	87.40	87.40	86.00	1,171

PRECIOUS METALS

■ GOLD COMEX (100 Troy oz; \$/Troy oz)

Days	Open	High	Low	Settle
Apr 07	385.3	385.3	385.3	4,331
May 07	385.3	385.3	385.3	4,331
Jun 07	385.3	385.3	385.3	4,331
Jul 07	385.3	385.3	385.3	4,331
Aug 07	385.3	385.3	385.3	4,331
Sep 07	385.3	385.3	385.3	4,331
Oct 07	385.3	385.3	385.3	4,331
Nov 07	385.3	385.3	385.3	4,331
Dec 07	385.3	385.3	385.3	4,331
Jan 08	385.3	385.3	385.3	4,331

■ PLATINUM NYMEX (50 Troy oz; \$/Troy oz)

Days	Open	High	Low	Settle
Apr 07	415.5	415.5	414.0	1,154
May 07	415.5	415.5	414.0	1,154
Jun 07	415.5	415.5	414.0	1,154
Jul 07	415.5	415.5	414.0	1,154
Aug 07	415.5	415.5	414.0	1,154
Sep 07	415.5	415.5	414.0	1,154
Oct 07	415.5	415.5	414.0	1,154
Nov 07	415.5	415.5	414.0	1,154
Dec 07	415.5	415.5	414.0	1,154
Jan 08	415.5	415.5	414.0	1,154

■ PALLADIUM NYMEX (50 Troy oz; \$/Troy oz)

Days	Open	High	Low	Settle
Apr 07	136.10	136.10	135.50	3,367
May 07	136.10	136.10	135.50	3,367
Jun 07	136.10	136.10	135.50	3,367
Jul 07	136.10	136.10	135.50	3,367
Aug 07	136.10	136.10	135.50	3,367
Sep 07	136.10	136.10	135.50	3,367
Oct 07	136.10	136.10	135.50	3,367
Nov 07	136.10	136.10	135.50	3,367
Dec 07	136.10	136.10	135.50	3,367
Jan 08	136.10	136.10	135.50	3,367

■ SILVER COMEX (100 Troy oz; \$/Troy oz)

Days	Open	High	Low	Settle
Apr 07	557.8	557.8	557.8	20,810
May 07	557.8	557.8	557.8	20,810
Jun 07	557.8	557.8	557.8	20,810
Jul 07	557.8	557.8	557.8	20,810
Aug 07	557.8	557.8	557.8	20,810
Sep 07	557.8	557.8	557.8	20,810
Oct 07	557.8	557.8	557.8	20,810
Nov 07	557.8	557.8	557.8	20,810
Dec 07	557.8	557.8	557.8	20,810
Jan 08	557.8	557.8	557.8	20,810

ENERGY

■ CRUDE OIL NYMEX (42,000 US gals; \$/barrel)

Days	Open	High	Low	Settle
Apr 07	18.44	18.44	18.44	43,597
May 07	18.44	18.44	18.44	43,597
Jun 07	18.44	18.44	18.44	43,597
Jul 07	18.44	18.44	18.44	43,597
Aug 07	18.44	18.44	18.44	43,597
Sep 07	18.44	18.44	18.44	43,597
Oct 07	18.44	18.44	18.44	43,597
Nov 07	18.44	18.44	18.44	43,597
Dec 07	18.44	18.44	18.44	43,597
Jan 08	18.44	18.44	18.44	43,597

■ HEATING OIL NYMEX (42,000 US gals; \$/barrel)

	Latest price	Day's change	High	Low	Open last	Vol
May	45.30	+1.23	45.65	43.35	2,095	15,614
Jun	44.95	+1.18	45.38	42.10	57,105	23,744
Jul	45.25	+1.08	45.60	43.80	41,323	8,544
Aug	46.00	+1.13	46.10	44.35	26,594	8,256
Sep	47.00	+1.08	47.00	45.50	11,334	800
Oct	47.90	+0.58	47.55	46.50	9,431	1,300
Total					181,723	55,022

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INITIAL CHARGE. Charge made on sale at start. Used to defray marketing and administrative costs, including carrying charges. This charge is included in the price of units.

OFFER PRICE. Also called lease price. The price at which a lessor is prepared to lease an asset.

RESIDUAL PRICE. Also called reversion price. The price at which a lessor is prepared to sell an asset.

SALE PRICE. The amount received by the owner of old assets is determined by a number of factors. The sale price may be a market price, most units from management prices is a much better indicator of the true market value than does above the management price. However, the bid price may be skewed to the consideration of the lessor's own interests. In some circumstances in which there is a large number

HISTORIC PRICE. The lesser if documented that the managers will normally deal on the price set on the most recent valuation. The historical price of an asset is the price at which a sophisticated and may not be the correct decision for the lessor. The historical price is a reflection of a market in a forward pricing basis. The managers must deal at a forward price, and, therefore, must move from forward pricing at any time.

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Other explanatory notes are contained in the last column of the FT Managed Funds Service.

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TRANSPORT - Cont.

ET Share Service

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close April 4

Dow Jones Industrial Average			NYSE Composite		
100	2,815.12	+15.12	100	1,234.56	+12.34
200	2,815.12	+15.12	200	1,234.56	+12.34
300	2,815.12	+15.12	300	1,234.56	+12.34
400	2,815.12	+15.12	400	1,234.56	+12.34
500	2,815.12	+15.12	500	1,234.56	+12.34
600	2,815.12	+15.12	600	1,234.56	+12.34
700	2,815.12	+15.12	700	1,234.56	+12.34
800	2,815.12	+15.12	800	1,234.56	+12.34
900	2,815.12	+15.12	900	1,234.56	+12.34
1000	2,815.12	+15.12	1000	1,234.56	+12.34
1100	2,815.12	+15.12	1100	1,234.56	+12.34
1200	2,815.12	+15.12	1200	1,234.56	+12.34
1300	2,815.12	+15.12	1300	1,234.56	+12.34
1400	2,815.12	+15.12	1400	1,234.56	+12.34
1500	2,815.12	+15.12	1500	1,234.56	+12.34
1600	2,815.12	+15.12	1600	1,234.56	+12.34
1700	2,815.12	+15.12	1700	1,234.56	+12.34
1800	2,815.12	+15.12	1800	1,234.56	+12.34
1900	2,815.12	+15.12	1900	1,234.56	+12.34
2000	2,815.12	+15.12	2000	1,234.56	+12.34
2100	2,815.12	+15.12	2100	1,234.56	+12.34
2200	2,815.12	+15.12	2200	1,234.56	+12.34
2300	2,815.12	+15.12	2300	1,234.56	+12.34
2400	2,815.12	+15.12	2400	1,234.56	+12.34
2500	2,815.12	+15.12	2500	1,234.56	+12.34
2600	2,815.12	+15.12	2600	1,234.56	+12.34
2700	2,815.12	+15.12	2700	1,234.56	+12.34
2800	2,815.12	+15.12	2800	1,234.56	+12.34
2900	2,815.12	+15.12	2900	1,234.56	+12.34
3000	2,815.12	+15.12	3000	1,234.56	+12.34
3100	2,815.12	+15.12	3100	1,234.56	+12.34
3200	2,815.12	+15.12	3200	1,234.56	+12.34
3300	2,815.12	+15.12	3300	1,234.56	+12.34
3400	2,815.12	+15.12	3400	1,234.56	+12.34
3500	2,815.12	+15.12	3500	1,234.56	+12.34
3600	2,815.12	+15.12	3600	1,234.56	+12.34
3700	2,815.12	+15.12	3700	1,234.56	+12.34
3800	2,815.12	+15.12	3800	1,234.56	+12.34
3900	2,815.12	+15.12	3900	1,234.56	+12.34
4000	2,815.12	+15.12	4000	1,234.56	+12.34
4100	2,815.12	+15.12	4100	1,234.56	+12.34
4200	2,815.12	+15.12	4200	1,234.56	+12.34
4300	2,815.12	+15.12	4300	1,234.56	+12.34
4400	2,815.12	+15.12	4400	1,234.56	+12.34
4500	2,815.12	+15.12	4500	1,234.56	+12.34
4600	2,815.12	+15.12	4600	1,234.56	+12.34
4700	2,815.12	+15.12	4700	1,234.56	+12.34
4800	2,815.12	+15.12	4800	1,234.56	+12.34
4900	2,815.12	+15.12	4900	1,234.56	+12.34
5000	2,815.12	+15.12	5000	1,234.56	+12.34
5100	2,815.12	+15.12	5100	1,234.56	+12.34
5200	2,815.12	+15.12	5200	1,234.56	+12.34
5300	2,815.12	+15.12	5300	1,234.56	+12.34
5400	2,815.12	+15.12	5400	1,234.56	+12.34
5500	2,815.12	+15.12	5500	1,234.56	+12.34
5600	2,815.12	+15.12	5600	1,234.56	+12.34
5700	2,815.12	+15.12	5700	1,234.56	+12.34
5800	2,815.12	+15.12	5800	1,234.56	+12.34
5900	2,815.12	+15.12	5900	1,234.56	+12.34
6000	2,815.12	+15.12	6000	1,234.56	+12.34
6100	2,815.12	+15.12	6100	1,234.56	+12.34
6200	2,815.12	+15.12	6200	1,234.56	+12.34
6300	2,815.12	+15.12	6300	1,234.56	+12.34
6400	2,815.12	+15.12	6400	1,234.56	+12.34
6500	2,815.12	+15.12	6500	1,234.56	+12.34
6600	2,815.12	+15.12	6600	1,234.56	+12.34
6700	2,815.12	+15.12	6700	1,234.56	+12.34
6800	2,815.12	+15.12	6800	1,234.56	+12.34
6900	2,815.12	+15.12	6900	1,234.56	+12.34
7000	2,815.12	+15.12	7000	1,234.56	+12.34
7100	2,815.12	+15.12	7100	1,234.56	+12.34
7200	2,815.12	+15.12	7200	1,234.56	+12.34
7300	2,815.12	+15.12	7300	1,234.56	+12.34
7400	2,815.12	+15.12	7400	1,234.56	+12.34
7500	2,815.12	+15.12	7500	1,234.56	+12.34
7600	2,815.12	+15.12	7600	1,234.56	+12.34
7700	2,815.12	+15.12	7700	1,234.56	+12.34
7800	2,815.12	+15.12	7800	1,234.56	+12.34
7900	2,815.12	+15.12	7900	1,234.56	+12.34
8000	2,815.12	+15.12	8000	1,234.56	+12.34
8100	2,815.12	+15.12	8100	1,234.56	+12.34
8200	2,815.12	+15.12	8200	1,234.56	+12.34
8300	2,815.12	+15.12	8300	1,234.56	+12.34
8400	2,815.12	+15.12	8400	1,234.56	+12.34
8500	2,815.12	+15.12	8500	1,234.56	+12.34
8600	2,815.12	+15.12	8600	1,234.56	+12.34
8700	2,815.12	+15.12	8700	1,234.56	+12.34
8800	2,815.12	+15.12	8800	1,234.56	+12.34
8900	2,815.12	+15.12	8900	1,234.56	+12.34
9000	2,815.12	+15.12	9000	1,234.56	+12.34
9100	2,815.12	+15.12	9100	1,234.56	+12.34
9200	2,815.12	+15.12	9200	1,234.56	+12.34
9300	2,815.12	+15.12	9300	1,234.56	+12.34
9400	2,815.12	+15.12	9400	1,234.56	+12.34
9500	2,815.12	+15.12	9500	1,234.56	+12.34
9600	2,815.12	+15.12	9600	1,234.56	+12.34
9700	2,815.12	+15.12	9700	1,234.56	+12.34
9800	2,815.12	+15.12	9800	1,234.56	+12.34
9900	2,815.12	+15.12	9900	1,234.56	+12.34
10000	2,815.12	+15.12	10000	1,234.56	+12.34

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FT GUIDE TO THE WEEK

5

TUESDAY

Keating visits Indochina

Paul Keating, the Australian prime minister, begins an eight-day visit to Indochina, incorporating stops in Laos, Thailand, and Vietnam. It will be the first time an Australian prime minister has visited post-war Vietnam.

Mr Keating's visit follows strenuous efforts to shore up Australia's position in Vietnam, now that the US trade embargo against the country has been lifted. Australia currently ranks fifth among countries awarded investment licences in Vietnam, but is expected to face formidable competition for contracts in infrastructure and telecommunications from US corporations.

Nato general in Romania

General George Joulwan, Nato Supreme Allied Commander, Europe, begins a two-day visit to Romania where he will meet President Ion Iliescu and other senior officials. General Joulwan will discuss ways of improving military co-operation between Romania and Nato within the framework of the Partnership for Peace, which Romania signed in January. Last month President Bill Clinton lifted the US embargo on high technology arms sales to Romania.

Talbott begins trip: Strobe Talbott, US deputy secretary of state, begins a nine-day trip to India, Pakistan, Poland, Slovakia, and Nato in Brussels.

Greece tackles tax evaders

Greece's socialist government will consider a tax bill, aimed at cracking down on Greece's legion of tax evaders, at a special cabinet meeting. The bill will try to redress the injustice of easily taxed wage earners paying the largest share of Greece's tax burden.

Premium Bond millionaire

Ernie, the National Savings computer,



picks the first £1m monthly Premium Bond jackpot prize. The UK's Premium Bonds, which have no capital growth, but offer holders the chance of winning cash, used to have a £250,000 jackpot.

Japanese trade surplus

The Japanese current account surplus in February is expected to widen to \$12.2bn, from \$8.8bn in January. The strong yen is still boosting the dollar value of Japanese exports, and keeping the surplus high.

However, this short-term effect may be followed by a downturn in exports and a reduced surplus as the yen makes Japanese goods uncompetitive.

6

WEDNESDAY

Budget tax rises bite



The start of the new UK tax year means that Britons finally face many of the additional charges imposed in the two 1993 Budgets. A 1 percentage point rise in employees' National Insurance payments and the reduction in relief on the married couple's tax allowance will have the biggest effect on pay packets.

The imposition of value added tax on fuel and the reduction in mortgage interest tax relief have already begun to take effect.

Banesto deadline: This is the last day for banks to register as potential buyers of Banesto, the troubled Spanish bank which is due to be auctioned. Sealed bids will have to be submitted by April 25. The front runners in the auction - Argentina, Banco Santander and Banco Bilbao Vizcaya - have already registered.

Danish bond issues: Denmark will become the latest European sovereign borrower to lengthen the maturity of its bonds from 10 years, by introducing a 30-year government bond with a 6 per cent coupon.

Since the bonds will be sold on a "tap" basis it is not clear how much the Danish government intends to raise through this offering. Traders say the bonds will not remain liquid for long if the government issues less than DKK12bn-DKK15bn worth.

The market is also unsure about the proposed pricing of the bonds. Traders are basing their forecasts on the yield differentials between 10-year and 30-year government bonds in France, the Netherlands and Germany where the spreads range from 50 basis points to nearly 70 basis points. Some traders expect Denmark's 30-year bond to yield just over 60 basis points over the 8 per cent bonds due 2003 which were yielding around 6.90 per cent late last week.

Nazarbayev in Japan: Kazakhstan's President Nursultan Nazarbayev, who has attracted western investment to help develop his country's rich oil and gas reserves, goes to Japan for a four-day tour.

Nazarbayev, whose globe-trotting has enhanced his reputation as the leader of one of the more stable regimes in the region, recently called for the former Soviet Union's transformation into a Euro-Asian union.

FT Survey: Dorset

7

THURSDAY

Hurd arrives in Brasilia

British foreign secretary Douglas Hurd comes to Brasilia for talks after arriving in Brazil on Tuesday. He is due to stay until Friday, when he will fly on to the Falkland Islands.

As well as cementing growing economic ties, Hurd may sign an extradition treaty. This is, however, unlikely to lead to the extradition of Ronnie Biggs, the escaped train robber, who lives in Rio de Janeiro.

Balladur in Beijing



Edouard Balladur, the French prime minister, will travel to Beijing for a four-day visit aimed at setting the seal on improved relations between France and China. The visit follows France's announcement in January that it would no longer sell arms to Taiwan, a long-standing source of friction.

UK economic figures: UK manufacturing output and industrial production figures for February are unlikely to be as strong as they were in January, which saw month-on-month rises of 1.1 per cent and 0.8 per cent respectively. The figures are very volatile and some analysts are accordingly expecting manufacturing output to have fallen in February.

However, recent Confederation of British Industry surveys have been positive and the average forecast is for manufacturing output to have risen 0.4 per cent and industrial production 0.5 per cent, indicating a continuing UK recovery.

German jobless statistics: In the middle of this week Germany releases March's unemployment figures. Observers are expecting the jobless numbers to rise further towards the 4.5m figure which Ulrich Castellieri, a Deutsche Bank board member, forecast for the end of this year.

Although seasonal factors might affect the short-term outlook, the consistent upward trend can be counted on, if only because most of German industry - including the banks - are still in the middle of their rationalisation programmes.

US Masters: The Australian golfer Greg Norman should be the favourite to win this prestigious tournament in Augusta, Georgia (until 10 April) after clinching the Players Championship last month.

FT Surveys: Danish banking and finance; International hotels.

8

FRIDAY

South African summit

ANC leader Nelson Mandela, Chief Mangosuthu Buthe, leader of the Zulu Inkatha party, Zulu King Goodwill Zwelithini and South African President F.W. de Klerk will meet to try to resolve the impasse over Zulu participation in the April 26-28 election.

The Zulu leaders demand guarantees on the king's status after the elections. Mandela and de Klerk seek Inkatha's agreement not to impede voting in Natal, which includes the Zulu homeland, KwaZulu, run by Inkatha.

A state of emergency was declared in Natal last Thursday to try to control the escalating violence between ANC and Inkatha supporters.

EU finance meetings

European Union finance ministers meet in Athens for two days of informal talks. The main items on the agenda will be the operation of the European Monetary System and the prospects, if any, for a return to the old narrow fluctuation bands for member currencies; the financing of the trans-European networks in road, rail, telecommunications and energy; and the prospects for further cuts in European interest rates to lift the continental economy out of recession.

Friendship Bridge opens

The first bridge across the lower Mekong river will be officially opened by Australian prime minister Paul Keating, marking another step in the economic development of south-east Asia. The "Friendship Bridge" linking Vientiane, the capital of landlocked Laos, with the northern Thai town of Nong Khai, was built with Australian aid at a cost of about US\$30m.

Thailand and Laos expect the bridge to ease the increasing flow of tourists and trade between the two countries, although some Lao officials are worried that their once isolated country will become a truck stop between southern China and the maritime states of the region.

Fourth Test match begins

The fourth Test match between England and the West Indies begins in Bridgetown, Barbados (until 12 April). England's cricketers hope to salvage some pride after their disastrous batting collapse in the last Test, which gave West Indies the series.

FT Surveys: Paints and the Environment; East Kent; Switzerland



Mr de KLERK. "I say, Mr Buthe, would you be so kind as to lend a hand?"

9-10

WEEKEND

Argentina goes to the polls

Voters in Argentina go to the polls on Sunday to choose a constituent assembly that will rewrite the country's 1853 constitution. Lifting the constitution's ban on consecutive presidential terms will allow President Carlos Menem to run for a second term in 1995. The polls forecast an easy victory for Menem's Peronist party.

Ukrainian election run-off

Ukraine faces a complete gas cut-off on Sunday as its citizens return to the polls for run-off elections for the nation's first post-Soviet parliament. Russia's Gazprom is demanding that Ukraine pay its near \$1bn gas debt by Sunday.

The Grand National

Britain's most famous steeplechase takes place at Aintree, near Liverpool, on Saturday. Last year's race ended in chaos after a false start when several jockeys completed the course ignorant of attempts by officials to stop them. An estimated 250m was lost when the race was then cancelled. The only change this time is that a "stop man" will be used as a back-up and will follow the horses in a car if there is a false start.

11-17

NEXT WEEK

GATT pact to be signed

The long-delayed final act of the General Agreement on Tariffs and Trade Uruguay Round trade agreement is due to be signed on Tuesday, 12 April, in Marrakesh, Morocco. Trade ministers will be meeting from Monday to Friday and the US wants discussion to focus on the link between workers' rights and the world trading system.

Israeli pull-out deadline

April 14 is the deadline for Israel to pull its forces out of the Gaza Strip and Jericho in the occupied territories. Recent progress in the talks between Israel and the Palestine Liberation Organisation has meant this date may be met, though there is still disagreement over the size of the Palestinian police force.

Edited by Robert Anderson.
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ECONOMIC DIARY

Statistics to be released this week

Day	Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	US	Mar Net Ass Purchasing Managers	57%	56.6%	
April 4	Japan	Mar trade balance, 1st 20 days	-	\$6.7bn	
Tue	US	Feb leading indicators	-0.2%	0.3%	
April 5	US	Feb wholesale trade	-	0.8%	
US	Johnson Redbook, w/e April 2	-	3.5%		
Japan	Feb current a/c - IMF	\$12.2bn	\$6.8bn		
Japan	Feb trade balance - IMF	-	\$8.3bn		
Japan	Feb foreign bond investment	-	\$3.3bn		
Australia	Mar ANZ job ads	-	18.3%		
Australia	Feb retail trade, seas adj	0.7%	1.5%		
Wed	US	Feb home completions	-	1.18m	
April 6	US	Mar domestic auto sales	7.5m	7.3m	
US	Mar domestic light truck sales	6m	6m		
UK	Mar official reserves	-\$50m	-\$27m		
UK	Mar M0	n/a	0.9%		
UK	Mar M0*	n/a	5.5%		
UK	Feb final money data	-	n/a		
Thur	US	Initial claims, w/e April 4	-	n/a	
April 7	US	State benefits, w/e March 26	-	n/a	
US	1994 real capital spending	7%	7%		
US	Feb consumer credit	\$6.5bn	\$6bn		
US	M1, w/e Mar 28	-	n/a		
Thur	US	Mar employment, seas/adj	25,000	24,000	
Germany	Mar unemployment, seas/adj	-30,000	-160,000		
Germany	Mar vacancies, seas/adj	3,000	11,000		
Germany	Mar short-time, seas/adj	-7,000	2,000		
Germany	Mar unemployment, seas/adj	-35,000	7,000		
France	Jan indust production, seas/adj	0.4%	-0.7%		
UK	Feb manufacturing output*	0.4%	1.1%		
UK	Feb manufacturing output**	1.7%	2.1%		
UK	Feb industrial production*	0.5%	0.8%		
UK	Feb housing starts	-	n/a		
Canada	Mar reserves - change	-	-\$335m		
Australia	Mar unemployment, seas/adj	10.5%	10.8%		
Fri	Canada	Mar employment, seas/adj	-	0.5%	
April 8	Canada	Mar unemployment	-	11.1%	
During this week...					
Germany	Feb industrial production*	0.2%	0%		
Germany	Feb manufacturing output*	0.3%	-0.5%		
Germany	Feb manufacturing orders*	0.2%	1.8%		
Germany	Mar cost of living - final**	-	3.4%		
Netherlands	Mar consumer prices index*	2.9%	3%		

*month on month, **year on year Statistics, courtesy MMS International.

Other economic news

Tuesday: European stock markets resume trading after the Easter break. In Australia the Reserve Bank holds a board meeting, while in Sweden the board of the Riksbank meets.

Wednesday: Narrow money supply figures are published in the UK. In February M0 rose at an annual rate of 5.5 per cent, reflecting the buoyancy of retail spending.

Economists expect a 0.5 per cent month-on-month increase in March, with the annual rate picking up to 5.8 per cent. The government's target range is 0.4 per cent.

The UK's official reserves are expected to have dropped by \$50m in March. The Bank of Japan governor, Mr Yasushi Mieno, is holding a press conference in Tokyo.

Thursday: The French central bank holds its regular council meeting. After last week's rate cut, analysts are optimistic that the bank is now acting more independently of the Bundesbank.

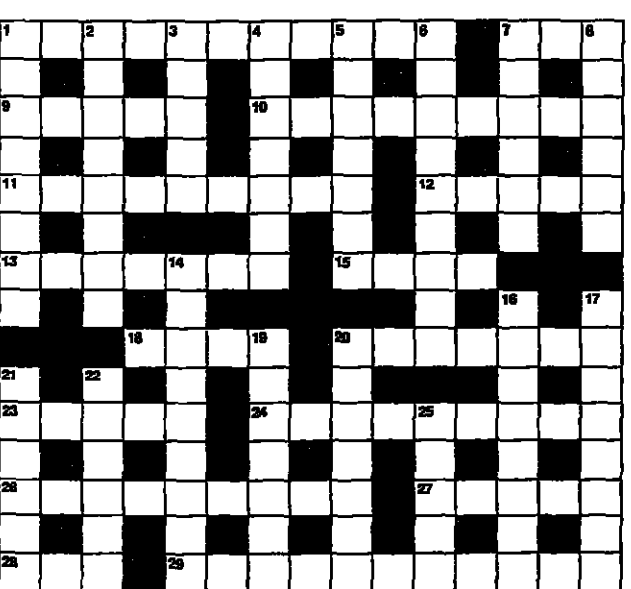
Following last week's sharp increase in non-farm US payrolls, close attention may be paid to the weekly initial jobless claims figures: the average forecast is 325,000.

ACROSS

- Producer of woolly jumpers? (5)
- Bloody, from battle reverse (3)
- Kew does not open into forest (5)
- Worker to endure making a stage in a cartwheel? (9)
- Fairly slow house-god approaching poor quarter (3)
- Grind away in bolero, desperately (5)
- Unwashed short nettles (7)
- Camp of fifteen men, perhaps (4)
- What can be slipped in a personal column? (3)
- Marshal of a royal province (7)
- Room for such wit? (5)
- Inherited from characters in Lancaster (9)
- Overseer of studio can turn out (9)
- Delivery marks? (5)
- Function of right angles? (3)
- Winning section of house extension (4-7)

DOWN

- The main panel-beater in Sunderland, for example (8)
- Reds done over, having been backed (8)
- One who hatters his wife in front of the kids? (5)
- Loyal friend is a bowler, perhaps, surrounded by champions (7)
- Guy leaves to produce tropical fruits (7)
- Viburnum not nipped in the bud, presumably? (4-5)
- Object or mind (6)
- Cheshire town's dead in graves, say (6)
- Material of a middle grider? (4-5)
- Most cross-grain set in new pattern (8)
- Tape-like swimmer, a bargain catch? (4-4)
- Radioactive material given new start? That is using your head! (7)
- Emphasises rhythms (7)
- Lucky charm of many on macabre (8)
- Paint's unusual in a medicinal drink (8)
- Gentleman abroad... one's retired at the end of September (5)



MONDAY PRIZE CROSSWORD No.8,420 Set by DINMUTZ

A prize of a Pelikan New Classic 396 fountain pen for the first correct solution and the runner-up prizes of £25 Pelikan vouchers will be awarded. Solutions by Thursday April 14, marked Monday Crossword 8,420 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 1TA. Solution on Monday April 18.

Name: _____ Address: _____

Winners 8,409

C. Morecher, Warrington, Surrey
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P. and K. Burns, Giant Hill, Essex
J. Church, Guildford, Surrey
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Solution 8,409

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